

# **Blue Crane Route Municipality (EC102)**



**DRAFT MTREF BUDGET**

**2013/2014**

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## Abbreviations and Acronyms

BCDA	Blue Crane Development Agency	MIG	Municipal Infrastructure Grant
BCRM	Blue Crane Route Municipality	MPRA	Municipal Properties Rates Act
CFO	Chief Financial Officer	MSA	Municipal Systems Act
CM	Municipality Manager	MTEF	Medium-term Expenditure Framework
CPI	Consumer Price Index	MTREF	Medium-term Revenue and Expenditure Framework
CRRF	Capital Replacement Reserve Fund	NERSA	National Electricity Regulator South Africa
DoRA	Division of Revenue Act	NGO	Non-Governmental organisations
DWA	Department of Water Affairs	NKPIs	National Key Performance Indicators
EE	Employment Equity	OHS	Occupational Health and Safety
FBS	Free basic services	OP	Operational Plan
GAMAP	Generally Accepted Municipal Accounting Practice	PBO	Public Benefit Organisations
GDP	Gross domestic product	PHC	Provincial Health Care
GFS	Government Financial Statistics	PMS	Performance Management System
GRAP	General Recognised Accounting Practice	PPE	Property Plant and Equipment
HR	Human Resources	PPP	Public Private Partnership
HSRC	Human Science Research Council	PTIS	Public Transport Infrastructure System
IDP	Integrated Development Strategy	RG	Restructuring Grant
IT	Information Technology	RSC	Regional Services Council
kℓ	kilolitre	SALGA	South African Local Government Association
km	kilometre	SAPS	South African Police Service
KPA	Key Performance Area	SDBIP	Service Delivery Budget Implementation Plan
KPI	Key Performance Indicator	SMME	Small Micro and Medium Enterprises
kWh	kilowatt		
ℓ	litre		
LED	Local Economic Development		
MEC	Member of the Executive Committee		
MFMA	Municipal Financial Management Act		

## **Part 1 – Annual Budget**

### **1.1 Mayor's Report**

The Municipal Finance Management Act 56 of 2003 (MFMA), implemented on 1 July 2004, has brought about a totally new paradigm shift towards the budget process at Local Government level. Section 17 MFMA requires a budget is set out realistically anticipated revenue in order for the appropriation of expenditure under the relevant votes of the municipality to achieve its objectives.

During the current 2012/13 financial year, we have experienced serious under-expenditure due to slow implementation of Capital Budget projects. This was due to planning and procurement occurring after the commencement of the financial year. It is important that when we table this budget, management start getting projects implementation ready so that once the budget is approved, procurement can commence and projects will be implemented from July.

The financial position of Blue Crane is still strong, but improved efforts in revenue collection should be made to ensure long-term sustainability of the municipality.

The emphasis on labour-intensive initiatives in project implementation is still present in the proposed budget where EPWP has set a creating target of 83 Full Time Equivalent (FTE) jobs. This effort is boosted by the R 22 million multi-year paving project that was approved by MIG.

We have proposed an external loan to finance for two (2) of our ailing specialized vehicles, namely the Grader and the Refuse Compactor. Both these vehicles are essential service delivery drivers and require urgent replacement as it is uneconomical to continue repairing them.

Our MIG projects are all to be implementation ready before final approval of this budget and where possible must be clearly reflected in which wards they will be spent. The entire capital budget will be split by ward when it is tabled for final approval.

We must strive to achieve our targets set out in the IDP and work towards implementing the IDP projects within the remainder our 5 year term.

.Let us work together to achieve our service delivery mandate.

### **DELIVERY ANALYSIS AT LOCAL GOVERNMENT LEVEL**

#### External Focus

##### *1. Top Challenges*

- To provide access to basic services to all.
- To provide sound, effective and efficient service delivery.
- To provide and improve a diversified local economy that will reduce unemployment, poverty and bring a better life to all in the Municipality.
- To promote a safe and healthy environment.
- To develop a community that commits itself to support development and service delivery through Batho Pele, a principal with regular payment for services.
- To provide a responsible and accountable leadership.

### Internal Focus

#### 2. *Top Challenges*

- To ensure the provision of services to communities in a sustainable manner.
- To extend the municipality's tax and revenue base.
- To implement the MTREF in a transparent and effective manner.
- To develop further capacity within the administration.
- To extend service delivery and excess to information and pay points to all wards in the municipality.
- To encourage the involvement of communities in the matters of local government.

## **BUDGET PROCESS OVERVIEW**

### 1. Political Oversight on the MTREF Budget Process

The Draft Budget preparation process commenced in July 2012, with the adoption of the Budget and IDP Process Plans by the Council in August 2012.

The Draft Budget was prepared taking into consideration the strategic objectives and development priorities of the BCRM as contained in its Draft Integrated Development Plan (IDP). The process further unfolded with various meetings and workshops attended by Councillors and officials.

Available on request at the BCRM Offices is the Annual Time Schedule of Key Activities & Deadline Dates for 2013/2014 Financial Year.

The Draft MTREF Budget and IDP were tabled on 28 March 2013.

### 2. Integration and Review of IDP

The IDP revision process and the budget process are in the process of being fully integrated to obtain the best possible results.

Various workshops and meetings will be held with Community members, Ward Committees, Councillors, Head of Departments and other interested parties in April/May 2013.

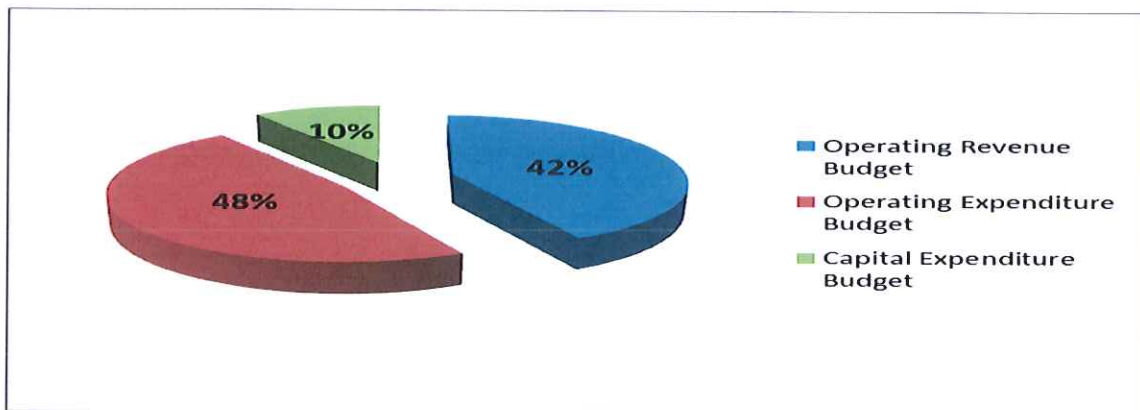


### 3. Prioritization of Resource Allocations

The Council is committed to allocate scarce financial resources to functional service delivery goals determined in the IDP and policy of National Government such as free basic services like water, electricity, refuse and sanitation.

#### SUMMARY OF BUDGET: 2013/2014

<b>Operating Revenue Budget</b>	<b>R</b>	<b>160 015 000</b>
Grants	R	48 429 170
Property Rates	R	8 594 030
Service Charges	R	93 897 900
Other Revenue	R	9 093 900
<b>Operating Expenditure Budget</b>	<b>R</b>	<b>181 270 000</b>
Employee Related Expenditure	R	58 327 000
Remuneration of Councillors	R	2 932 000
Acquisition of Bulk Services	R	51 806 000
Depreciation & Asset Impairment	R	20 477 000
Provision for bad debts	R	6 644 000
Other Expenditure	R	41 084 000
<b>Capital Expenditure Budget</b>	<b>R</b>	<b>37 465 250</b>
Infrastructure Assets	R	27 915 250
Other Assets	R	9 550 000
<b>Capital Funding</b>	<b>R</b>	<b>37 465 250</b>
Grants	R	29 465 250
Own Funding	R	5 000 000
External Loans	R	3 000 000



  
 N.M. SCOTT  
 MAYOR


## 1.2 Council Resolutions

**The contents of the following extract from the Council resolution taken at a Council meeting held on 28 March 2013 be noted:**

1. The Council of Blue Crane Route Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves:
  - 1.1. The draft consolidated MTREF budget of the parent municipality(BCRM) and the entity (BCDA), for the financial year 2013/14 and the multi-year and single-year capital appropriations as set out in the following tables:
    - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in BCRM Table A2;
    - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in BCRM Table A3;
    - 1.1.3. Budgeted Financial Performance (revenue by source and expenditure by type) as contained in BCRM Table A4; and
    - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in BCRM Table A5.
  - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
    - 1.2.1. Budgeted Financial Position as contained in BCRM Table A6;
    - 1.2.2. Budgeted Cash Flows as contained in BCRM Table A7;
    - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in BCRM Table A8;
    - 1.2.4. Asset management as contained in BCRM Table A9; and
    - 1.2.5. Basic service delivery measurement as contained in BCRM Table A10.
  - 1.3. That all the Supporting schedules SA1 to SA37 are also part of the budget.

- 1.4. That Council budget for a 6% increase on the whole tariff structure, excluding electricity tariff of an estimated percentage increase between 7.5% - 8%, due to pending NERSA approval.
- 1.5. That Council resolves to approve the Draft Five-year IDP for 2013 – 2018.
- 1.6. That Council provisionally budget for an increase of 6.85% for salaries.
- 1.7. That Council note that the status of the Financial Policies stays still the same until reviewed before 31 May 2013.
- 1.8. That Council note the Draft SDBIP.
- 1.9. That Council takes into account of all comments, objectives and input, that will be received after public and stakeholder consultation before the final adoption of the consolidated 2013/2014 MTREF Budget by 31 May 2013."

I, N.M. Scott, the Mayor of the Blue Crane Route Municipality hereby declare that the above is a true copy of the resolution taken at a Council Meeting held on 28 March 2013.

  
N.M. SCOTT  
MAYOR

Date: 28/03/2013

### 1.3 Executive Summary

The application of sound financial management principles for the compilation of the municipality's financial plan is essential and critical to ensure that the municipality remains financially viable and that municipal services are provided sustainably, economically and equitably to all communities.

The budget was prepared in accordance with the Municipal Budget and Reporting Regulations (Notice 393 of 2009) as well as various MFMA Circulars from National Treasury's MFMA Circulars No. 41, 48, 51, 54, 55, 58, 59,66 and 67.

When the budget was prepared the following two key concepts was also taken into consideration:

- *the budget must be funded according to MFMA section 18(1) & 19(1); and*
- *the budget must be credible.*

*For the budget to be funded:*

- *it must be from realistically anticipated revenues to be collected.*
- *cash backed accumulated funds from previous years, surpluses not committed for other purposes.*
- *borrowed funds, but only for the capital budget.*

*For the budget to be credible:*

- *it must fund only the activities consistent with the revised IDP and vice versa.*
- *the activities funded are realistically achievable given the financial constraints of the municipality.*
- *it must contain revenue and expenditure projections that are consistent with current and past performance.*
- *the community should realistically expect to receive the promised service delivery levels and understand the associated financial implications.*
- *the tabled budget should be fairly close to the final budget.*

The budget was linked to the revised IDP, while performance agreements of the Accounting Officer and Senior Management will be linked as soon as these agreements have been signed.

#### **THE MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK (MTREF)**

The budget document consists of high level VOTES and the various GFS functions and sub-functions.

Votes are generally described as the highest level of administrative functions for appropriate service delivery, policy setting and performance measurement.

It be noted that GFS Functions are for example Electricity while GFS Sub-functions relate to street lighting.

## **FUNDING THE BUDGET**

### Financial Performance

The BCRM strives to comply with all financial management requirements. In doing so they strive to establish a GRAP compliant Asset Register and establish the Budget Treasury Office. The 2012/2013 Financial Statements will be compiled according to the full GRAP Standards. The 2011/12 GRAP Financial Statements was qualified by the Auditor-General.

### Long Term Financial Outlook

The BCRM has taken up a R3,5 million long-term loan during the 2010/2011 financial year to require critical service delivery vehicles. An amount of R1million was utilised during the mentioned financial year and the final draw-down of the balance of R2,5 million long-term was taken up towards the end of 2011/12 financial year. We are proposing raising a R 3 million loan to fund the purchase of the Grader and the Refuse Compactor in the 2013/2014 financial year.

## **DISCLOSURE ON ALLOCATIONS MADE BY THE MUNICIPALITY**

An amount of R1,994,500 has been provided to the Municipality's Entity, BCDA, but this will only be enough for six (6) months expenditure. The situation will be monitored and reconsidered during January 2014 with the adjustment budget. The Municipality could not find enough funds for the full 12 months.

## **DISCLOSURE ON THE IMPLEMENTATION OF THE MFMA AND OTHER RELEVANT LEGISLATION**

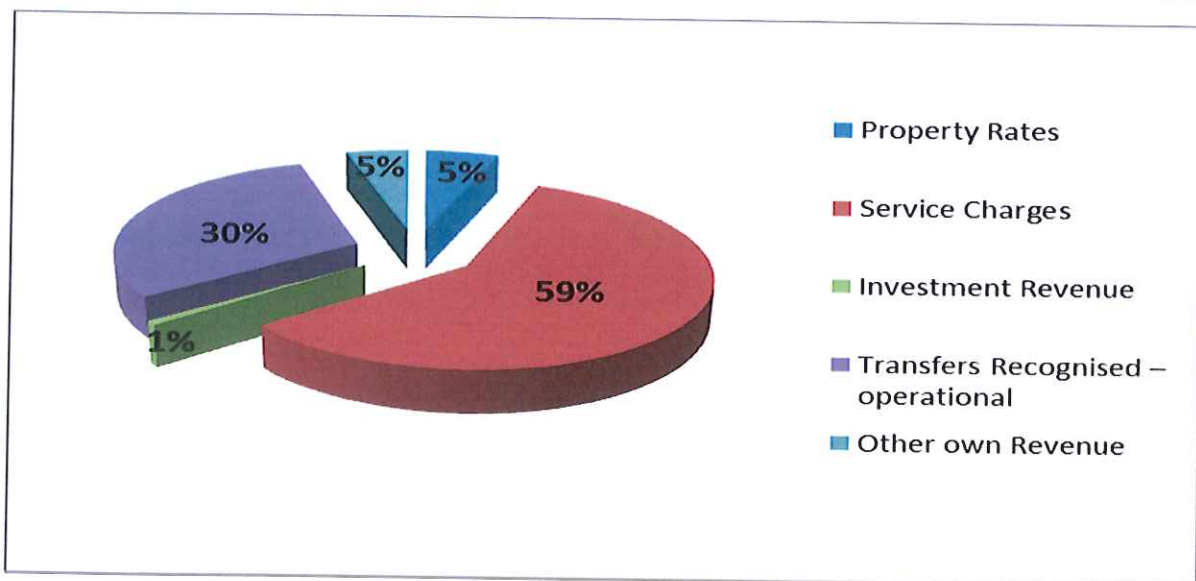
Implementation of the MFMA is on-going. The BCRM appointed two Chief Accountants to form with the finance interns, the BTO office.

## **EMPHASIS OF MATTER**

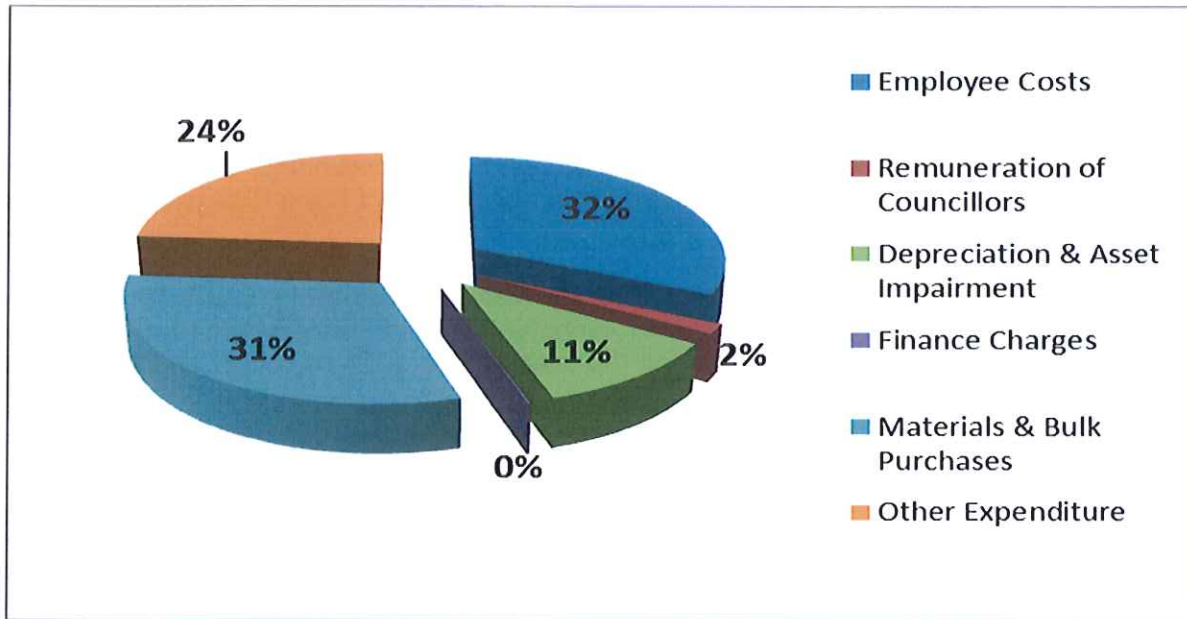
Although almost all the capital projects are funded from external sources, the Municipality was able to contribute an amount of R5,000,000 from own funds and also contributed an amount of R1,853,500 for the maintenance of the Infrastructure in the Blue Crane Route Municipal area. The capital expenditure budget is dependent upon the BCRM being able to access the funding anticipated from the various funding sources.

## BUDGET SUMMARY - CHARTS

<b>Total Revenue (excl, Capital Transfers and Contributions)</b>	<b>2013/2014</b>
Property Rates	R 8 594 000
Service Charges	R 93 898 000
Investment Revenue	R 1 200 000
Transfers Recognised – operational	R 48 429 000
Other own Revenue	R 7 894 000
<b>TOTAL FOR ABOVE:</b>	<b>R 160 015 000</b>



<b>Total Expenditure</b>	<b>2013/2014</b>
Employee Costs	R 58 327 000
Remuneration of Councillors	R 2 932 000
Depreciation & Asset Impairment	R 20 477 000
Finance Charges	R 285 000
Materials & Bulk Purchases	R 56 063 000
Other Expenditure	R 43 186 000
<b>TOTAL FOR ABOVE:</b>	<b>R 181 270 000</b>



**G.J. GOLIATH**  
**ACT. MANAGER: FINANCIAL SERVICES(CFO)**

#### **1.4 Consolidated Annual Budget Tables and relevant Regulation Charts – Parent Municipality (BCRM) and Entity (BCDA)**

The general contact information as requested by National Treasury is reflecting on the following template in point 1.5.

The Blue Crane Route Municipality appointed two (2) Chief Accountants on a five (5) year contract and the CFO post is currently vacant but in the process of being filled (shortlisting and interviews).

The following ten (10) pages, directly after point 1.5 (contact information), present the ten (10) main budget tables (A1 – A10) as required in terms of Section 8 of the Municipal Budget and Reporting Regulations. These tables set out the consolidated 2013/14 budget and MTREF as approved by the Council.



## 1.5 EC102 – Blue Crane Route Contact Information

EC102 Blue Crane Route - Contact Information	
<b>A. GENERAL INFORMATION</b>	
Municipality	EC102 Blue Crane Route
Grade	
Province	EC EASTERN CAPE
Web Address	www.bluecraneroute.co.za
e-mail Address	delphines@bcm.gov.za
<b>B. CONTACT INFORMATION</b>	
Postal address:	
P.O. Box	21
City / Town	Somerset East
Postal Code	
Street address	
Building	Town Hall
Street No. & Name	67 Nojol Street
City / Town	Somerset East
Postal Code	5850
<b>General Contacts</b>	
Telephone number	042 243 6406
Fax number	042 243 2250
<b>C. POLITICAL LEADERSHIP</b>	
<b>Speaker:</b>	
Name	Ms Marjorie Scott
Telephone number	042 243 6406
Cell number	082 657 1339
Fax number	042 243 6033
E-mail address	council@bcm.gov.za
<b>Secretary/PA to the Speaker:</b>	
Name	Ms Charmaine Simonse
Telephone number	042 243 6404
Cell number	082 893 9744
Fax number	042 243 6033
E-mail address	council@bcm.gov.za
<b>Mayor/Executive Mayor:</b>	
Name	Ms Marjorie Scott
Telephone number	042 243 6404
Cell number	082 657 1339
Fax number	042 243 6033
E-mail address	council@bcm.gov.za
<b>Secretary/PA to the Mayor/Executive Mayor:</b>	
Name	Ms Charmaine Simonse
Telephone number	042 243 6404
Cell number	082 893 9744
Fax number	042 243 6033
E-mail address	council@bcm.gov.za
<b>Deputy Mayor/Executive Mayor:</b>	
Name	
Telephone number	
Cell number	
Fax number	
E-mail address	
<b>D. MANAGEMENT LEADERSHIP</b>	
<b>Municipal Manager:</b>	
Name	Mr Fezekile Colani
Telephone number	042 243 6403
Cell number	082 617 8051
Fax number	042 243 0633
E-mail address	mmanager@bcm.gov.za
<b>Secretary/PA to the Municipal Manager:</b>	
Name	Ms Suzette Miggels
Telephone number	042 243 6402
Cell number	082 329 6823
Fax number	042 243 6033
E-mail address	suzette@bcm.gov.za
<b>Chief Financial Officer</b>	
Name	Mr Gerard Goliath
Telephone number	042 243 6406
Cell number	083 300 8877
Fax number	042 243 2250
E-mail address	gerardg@bcm.gov.za
<b>Secretary/PA to the Chief Financial Officer</b>	
Name	Ms Leonie Botha
Telephone number	042 243 6406
Cell number	083 654 9557
Fax number	042 243 2250
E-mail address	leonieb@bcm.gov.za
<b>Official responsible for submitting financial information</b>	
Name	Mr Martin Meyer
Telephone number	042 243 6406
Cell number	082 325 1362
Fax number	042 243 2250
E-mail address	caofficer@bcm.gov.za
<b>Official responsible for submitting financial information</b>	
Name	Mr Gerard Goliath
Telephone number	042 243 6420
Cell number	083 300 8877
Fax number	0865172550
E-mail address	gerardg@bcm.gov.za

**Table 1 BCRM Table A1 – Consolidated Budget Summary**

EC102 Blue Crane Route - Table A1 Consolidated Budget Summary										
Description	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Financial Performance</b>										
Property rates	4 804	5 943	7 557	8 016	8 146	8 146	8 146	8 594	9 058	9 547
Service charges	49 314	71 232	68 634	85 390	87 783	87 783	87 783	93 898	100 075	106 663
Investment revenue	929	1 645	1 419	1 200	1 200	1 200	1 200	1 200	1 265	1 333
Transfers recognised - operational	22 639	56 771	59 851	44 531	56 561	56 561	56 561	48 429	49 075	51 336
Other own revenue	13 863	16 594	84 814	10 309	9 565	9 565	5 973	7 894	9 842	10 398
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>91 549</b>	<b>152 185</b>	<b>222 274</b>	<b>149 446</b>	<b>163 255</b>	<b>163 255</b>	<b>159 663</b>	<b>160 015</b>	<b>169 316</b>	<b>179 278</b>
Employee costs	33 131	45 669	49 095	54 356	53 945	53 945	53 945	58 327	62 258	66 189
Remuneration of councillors	1 806	2 191	2 462	2 565	2 780	2 780	2 780	2 932	3 105	3 260
Depreciation & asset impairment	-	-	19 347	2 845	19 030	19 030	19 030	20 477	21 583	22 749
Finance charges	41	2 089	1 198	278	332	332	332	285	427	421
Materials and bulk purchases	20 905	35 828	44 414	50 357	47 210	47 210	47 210	56 063	60 345	66 129
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	31 188	41 899	109 771	39 045	60 190	60 190	56 598	43 186	43 893	44 224
<b>Total Expenditure</b>	<b>87 070</b>	<b>127 676</b>	<b>226 286</b>	<b>149 446</b>	<b>183 486</b>	<b>183 486</b>	<b>179 894</b>	<b>181 269</b>	<b>191 611</b>	<b>202 971</b>
<b>Surplus/(Deficit)</b>	<b>4 479</b>	<b>24 509</b>	<b>(4 012)</b>	<b>-</b>	<b>(20 231)</b>	<b>(20 231)</b>	<b>(20 231)</b>	<b>(21 254)</b>	<b>(22 296)</b>	<b>(23 693)</b>
Transfers recognised - capital	-	-	-	28 776	33 780	33 780	33 780	26 465	15 096	13 589
Contributions recognised - capital & contributed a	-	-	-	-	-	-	-	3 000	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>4 479</b>	<b>24 509</b>	<b>(4 012)</b>	<b>28 776</b>	<b>13 550</b>	<b>13 550</b>	<b>13 550</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>
Share of surplus/ (deficit) of associats	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>4 479</b>	<b>24 509</b>	<b>(4 012)</b>	<b>28 776</b>	<b>13 550</b>	<b>13 550</b>	<b>13 550</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>8 315</b>	<b>15 900</b>	<b>20 168</b>	<b>31 942</b>	<b>37 342</b>	<b>37 342</b>	<b>37 342</b>	<b>37 476</b>	<b>20 587</b>	<b>18 675</b>
Transfers recognised - capital	7 688	10 900	16 769	28 776	33 780	33 780	33 780	29 465	15 096	13 589
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	-	198	1 000	-	-	-	-	3 000	-	-
Internally generated funds	627	4 802	2 399	3 167	3 562	3 562	3 562	5 011	5 491	5 086
<b>Total sources of capital funds</b>	<b>8 315</b>	<b>15 900</b>	<b>20 168</b>	<b>31 942</b>	<b>37 342</b>	<b>37 342</b>	<b>37 342</b>	<b>37 476</b>	<b>20 587</b>	<b>18 675</b>
<b>Financial position</b>										
Total current assets	24 255	38 846	36 061	36 901	40 921	40 921	40 921	33 068	23 716	21 393
Total non current assets	282	53 333	360 644	112 522	418 098	418 098	418 098	380 853	382 294	378 984
Total current liabilities	15 073	22 811	22 217	22 628	18 128	18 128	18 128	24 764	24 102	23 195
Total non current liabilities	103	15 158	17 799	16 250	18 250	18 250	18 250	20 200	20 150	25 530
Community wealth/Equity	9 361	54 211	356 689	110 545	422 641	422 641	422 641	368 957	361 758	351 652
<b>Cash flows</b>										
Net cash from (used) operating	14 685	19 800	14 348	29 241	67 379	67 379	67 379	35 543	27 090	20 906
Net cash from (used) investing	(11 970)	(17 479)	(19 154)	270	(37 062)	(37 062)	(37 062)	(34 476)	(20 587)	(18 675)
Net cash from (used) financing	40 124	(167)	1 435	(750)	(750)	(750)	(750)	2 500	(550)	(750)
<b>Cash/cash equivalents at the year end</b>	<b>21 629</b>	<b>23 784</b>	<b>20 413</b>	<b>29 199</b>	<b>30 005</b>	<b>30 005</b>	<b>30 005</b>	<b>33 572</b>	<b>39 524</b>	<b>41 005</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	12 267	23 682	20 307	16 964	20 434	20 434	20 434	16 934	5 934	7 434
Application of cash and investments	(4 866)	4 462	6 096	390	(2 336)	(2 336)	(2 940)	3 691	1 557	853
<b>Balance - surplus (shortfall)</b>	<b>17 133</b>	<b>19 220</b>	<b>14 210</b>	<b>16 574</b>	<b>22 770</b>	<b>22 770</b>	<b>23 374</b>	<b>13 243</b>	<b>4 377</b>	<b>6 581</b>
<b>Asset management</b>										
Asset register summary (WDV)	79	53 309	360 622	112 522	418 076	418 076	380 853	380 853	382 294	378 984
Depreciation & asset impairment	-	-	19 347	2 845	19 030	19 030	20 477	20 477	21 583	22 749
Renewal of Existing Assets	-	-	-	1 070	885	885	885	2 270	695	375
Repairs and Maintenance	2 257	4 394	2 906	4 257	4 172	4 172	3 877	3 877	4 087	4 308
<b>Free services</b>										
Cost of Free Basic Services provided	366	447	-	5 902	5 902	5 902	13 816	13 816	14 700	15 641
Revenue cost of free services provided	3 844	37 216	-	8 746	8 746	8 746	10 071	10 071	10 704	11 377
<b>Households below minimum service level</b>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sew erage:	-	-	-	0	0	0	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

**Table 2 BCRM Table A2 – Consolidated Budgeted Financial Performance  
(revenue and expenditure by standard classification)**

EC102 Blue Crane Route - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)										
Standard Classification Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue - Standard</b>	1									
<i>Governance and administration</i>		25 068	21 244	21 411	20 896	25 532	25 532	21 469	22 003	23 043
Executive and council		1 007	1 696	1 955	2 503	10 461	10 461	6 414	6 172	6 411
Budget and treasury office		24 056	18 959	18 769	18 363	14 539	14 539	14 696	15 452	16 233
Corporate services		5	589	688	30	532	532	359	378	399
<i>Community and public safety</i>		3 405	5 769	5 757	6 447	12 266	12 266	8 274	5 441	5 616
Community and social services		73	177	753	1 040	4 239	4 239	2 536	2 555	2 574
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		1	2 044	1 833	3 550	1 939	1 939	4 844	1 943	2 048
Housing		216	992	2 270	1 073	5 273	5 273	-	-	-
Health		3 115	2 556	901	784	815	815	894	942	993
<i>Economic and environmental services</i>		8 257	22 983	93 026	23 529	25 423	25 423	22 803	20 035	18 697
Planning and development		7 134	6 000	77 008	1 199	3 592	3 592	2 362	4 011	4 252
Road transport		689	16 983	16 018	22 330	21 831	21 831	20 441	16 024	14 445
Environmental protection		434	-	-	-	-	-	-	-	-
<i>Trading services</i>		54 820	102 188	102 080	127 350	133 815	133 815	136 934	136 934	145 511
Electricity		36 016	61 721	63 374	74 770	75 280	75 280	81 084	85 937	91 761
Water		8 361	17 074	17 080	20 440	21 243	21 243	21 218	20 608	21 721
Waste water management		4 842	10 955	10 621	17 877	22 653	22 653	19 305	14 234	15 002
Waste management		5 601	12 438	11 005	14 263	14 639	14 639	15 327	16 155	17 027
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
<b>Total Revenue - Standard</b>	2	91 549	152 185	222 274	178 222	197 036	197 036	189 480	184 412	192 867
<b>Expenditure - Standard</b>										
<i>Governance and administration</i>		20 702	33 117	39 726	35 318	42 933	42 933	42 457	47 094	49 825
Executive and council		5 992	7 853	14 771	10 450	15 345	15 345	7 600	10 172	10 785
Budget and treasury office		10 730	18 724	19 254	19 000	21 325	21 325	22 611	23 936	25 269
Corporate services		3 980	6 539	5 701	5 868	6 263	6 263	12 246	12 986	13 771
<i>Community and public safety</i>		5 473	11 431	13 020	15 581	21 431	21 431	11 676	12 391	13 151
Community and social services		2 374	3 849	4 481	5 826	5 895	5 895	6 977	7 409	7 869
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		216	1 255	2 273	3 785	3 955	3 955	3 772	3 998	4 238
Housing		216	3 962	5 479	5 212	10 727	10 727	-	-	-
Health		2 667	2 365	787	758	854	854	927	984	1 044
<i>Economic and environmental services</i>		18 813	12 943	84 456	12 043	23 855	23 855	25 347	23 281	23 671
Planning and development		18 213	6 000	77 008	3 151	6 942	6 942	7 765	5 132	5 440
Road transport		600	6 943	7 448	8 892	16 913	16 913	17 582	18 149	18 231
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		42 082	70 186	89 084	86 504	95 267	95 267	101 790	108 846	116 325
Electricity		26 489	40 522	63 030	56 408	60 711	60 711	65 897	70 823	76 123
Water		6 082	11 778	11 062	11 230	13 816	13 816	14 596	15 416	16 283
Waste water management		3 910	5 633	4 093	5 762	7 216	7 216	7 475	7 900	8 350
Waste management		5 602	12 253	10 899	13 104	13 524	13 524	13 823	14 706	15 569
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
<b>Total Expenditure - Standard</b>	3	87 070	127 676	226 286	149 446	183 486	183 486	181 269	191 611	202 971
<b>Surplus/(Deficit) for the year</b>		4 479	24 509	(4 012)	28 776	13 550	13 550	8 211	(7 199)	(10 105)

**Table 3 BCRM Table A3 – Consolidated Budgeted Financial Performance  
(revenue and expenditure by municipal vote)**

EC102 Blue Crane Route - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)										
Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue by Vote</b>										
Vote 1 - MAYORAL EXECUTIVE	1	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		493	759	795	1 753	6 171	6 171	6 414	6 172	6 411
Vote 3 - ACCOUNTING OFFICER		5 465	6 938	78 167	1 951	7 883	7 883	2 362	4 011	4 253
Vote 4 - BUDGET & TREASURY		24 056	18 959	18 769	18 363	14 539	14 539	14 696	15 452	16 232
Vote 5 - TECHNICAL SERVICES		50 776	107 726	109 364	136 490	146 280	146 280	142 399	137 173	143 319
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		10 754	17 215	14 491	19 636	21 630	21 630	23 602	21 596	22 643
Vote 7 - CORPORATE SERVICES		5	589	688	30	532	532	8	8	9
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	2	<b>91 549</b>	<b>152 185</b>	<b>222 274</b>	<b>178 222</b>	<b>197 036</b>	<b>197 036</b>	<b>189 480</b>	<b>184 412</b>	<b>192 867</b>
<b>Expenditure by Vote to be appropriated</b>										
Vote 1 - MAYORAL EXECUTIVE	1	192	232	242	263	286	286	284	302	321
Vote 2 - MUNICIPAL COUNCIL		2 321	2 954	4 165	3 957	4 581	4 581	4 678	4 958	5 256
Vote 3 - ACCOUNTING OFFICER		8 431	10 666	87 372	9 381	17 420	17 420	10 404	10 044	10 649
Vote 4 - BUDGET & TREASURY		10 730	18 724	19 254	19 000	21 325	21 325	22 611	23 935	25 269
Vote 5 - TECHNICAL SERVICES		45 300	68 837	91 112	87 505	109 384	109 384	111 404	118 493	125 561
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		16 117	19 723	18 440	23 472	24 228	24 228	25 499	27 097	28 719
Vote 7 - CORPORATE SERVICES		3 980	6 539	5 701	5 867	6 263	6 263	6 391	6 782	7 197
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	2	<b>87 070</b>	<b>127 676</b>	<b>226 286</b>	<b>149 446</b>	<b>183 486</b>	<b>183 486</b>	<b>181 269</b>	<b>191 611</b>	<b>202 971</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>4 479</b>	<b>24 509</b>	<b>(4 012)</b>	<b>28 776</b>	<b>13 550</b>	<b>13 550</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>

**Table 4 BCRM Table A4 – Consolidated Budgeted Financial Performance  
(revenue and expenditure)**

EC102 Blue Crane Route - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)											
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue By Source</b>											
Property rates	2	4 804	5 943	7 557	8 016	8 146	8 146	8 146	8 594	9 058	9 547
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	33 559	49 580	52 630	61 950	64 343	64 343	64 343	69 169	74 011	79 191
Service charges - water revenue	2	7 283	10 056	7 893	10 600	10 600	10 600	10 600	11 183	11 787	12 423
Service charges - sanitation revenue	2	3 975	4 830	3 482	5 470	5 470	5 470	5 470	5 771	6 082	6 411
Service charges - refuse revenue	2	4 498	6 482	4 422	7 370	7 370	7 370	7 370	7 775	8 195	8 638
Service charges - other			284	206							
Rental of facilities and equipment			84	158	282	436	436	436	342	361	380
Interest earned - external investments		929	1 645	1 419	1 200	1 200	1 200	1 200	1 200	1 265	1 333
Interest earned - outstanding debtors		2 022	2 480	2 075	2 000	2 000	2 000	2 000	2 110	2 224	2 344
Dividends received											
Fines		105	92	140	200	100	100	100	106	111	117
Licences and permits		796	1 157	832	710	800	800	800	844	890	938
Agency services		412	737	584	600	600	600	600	633	667	703
Transfers recognised - operational		22 639	56 771	59 851	44 531	56 561	56 561	56 561	48 429	49 075	51 336
Other revenue	2	10 514	12 044	80 009	6 517	5 629	5 629	2 037	3 814	5 542	5 865
Gains on disposal of PPE		14		1 016					45	47	50
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>91 549</b>	<b>152 185</b>	<b>222 274</b>	<b>149 446</b>	<b>163 255</b>	<b>163 255</b>	<b>159 663</b>	<b>160 015</b>	<b>169 316</b>	<b>179 278</b>
<b>Expenditure By Type</b>											
Employee related costs	2	33 131	45 669	49 095	54 356	53 945	53 945	53 945	58 327	62 258	66 189
Remuneration of councillors		1 806	2 191	2 462	2 565	2 780	2 780	2 780	2 932	3 105	3 260
Debt impairment	3	6 045	10 482	10 189	5 656	6 298	6 298	6 298	6 644	7 003	7 381
Depreciation & asset impairment	2			19 347	2 845	19 030	19 030	19 030	20 477	21 583	22 749
Finance charges		41	2 089	1 198	278	332	332	332	285	427	421
Bulk purchases	2	20 905	32 922	41 377	46 100	47 210	47 210	47 210	51 806	55 923	60 368
Other materials	8		2 906	3 037	4 257	(0)	(0)	(0)	4 257	4 422	5 761
Contracted services				544	677	822	822	822			
Transfers and grants											
Other expenditure	4, 5	25 142	31 417	99 038	32 712	53 070	53 070	49 478	36 542	36 890	36 844
Loss on disposal of PPE											
<b>Total Expenditure</b>		<b>87 070</b>	<b>127 676</b>	<b>226 286</b>	<b>149 446</b>	<b>183 486</b>	<b>183 486</b>	<b>179 894</b>	<b>181 269</b>	<b>191 611</b>	<b>202 971</b>
<b>Surplus/(Deficit)</b>											
Transfers recognised - capital		4 479	24 509	(4 012)		(20 231)	(20 231)	(20 231)	(21 254)	(22 296)	(23 693)
Contributions recognised - capital					28 776	33 780	33 780	33 780	26 465	15 096	13 589
Contributed assets											
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>4 479</b>	<b>24 509</b>	<b>(4 012)</b>	<b>28 776</b>	<b>13 550</b>	<b>13 550</b>	<b>13 550</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>
Taxation											
<b>Surplus/(Deficit) after taxation</b>		<b>4 479</b>	<b>24 509</b>	<b>(4 012)</b>	<b>28 776</b>	<b>13 550</b>	<b>13 550</b>	<b>13 550</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>
Attributable to minorities											
<b>Surplus/(Deficit) attributable to municipality</b>		<b>4 479</b>	<b>24 509</b>	<b>(4 012)</b>	<b>28 776</b>	<b>13 550</b>	<b>13 550</b>	<b>13 550</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>
Share of surplus/ (deficit) of associate	7										
<b>Surplus/(Deficit) for the year</b>		<b>4 479</b>	<b>24 509</b>	<b>(4 012)</b>	<b>28 776</b>	<b>13 550</b>	<b>13 550</b>	<b>13 550</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>

**Table 5 BCRM Table A5 – Consolidated Budgeted Capital Expenditure by vote, standard classification and funding source**

EC102 Blue Crane Route - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding											
Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		-	-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		17	29	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		41	271	147	410	350	350	350	161	1 286	87
Vote 4 - BUDGET & TREASURY		284	119	217	50	120	120	120	350	1 075	1 050
Vote 5 - TECHNICAL SERVICES		7 777	14 982	18 503	29 988	34 055	34 055	34 055	33 385	16 551	15 939
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		163	465	1 301	1 421	2 743	2 743	2 743	3 480	1 175	1 255
Vote 7 - CORPORATE SERVICES		33	33	-	74	74	74	74	100	500	344
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		8 315	15 900	20 168	31 942	37 342	37 342	37 342	37 476	20 587	18 675
<b>Total Capital Expenditure - Vote</b>		8 315	15 900	20 168	31 942	37 342	37 342	37 342	37 476	20 587	18 675
<b>Capital Expenditure - Standard</b>											
<b>Governance and administration</b>		375	453	334	524	534	534	534	600	2 850	1 469
Executive and council		58	271	117	400	340	340	340	150	1 275	75
Budget and treasury office		284	119	217	50	120	120	120	350	1 075	1 050
Corporate services		33	62	-	74	74	74	74	100	500	344
<b>Community and public safety</b>		-	463	584	1 035	6 167	6 167	6 167	11 705	4 475	3 455
Community and social services		-	31	402	913	3 150	3 150	3 150	1 330	300	600
Sport and recreation		-	-	-	-	2 900	2 900	2 900	6 025	3 600	2 600
Public safety		-	431	162	122	117	117	117	4 310	575	215
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	1	-	-	-	-	-	40	-	40
<b>Economic and environmental services</b>		-	9 528	4 617	21 108	4 763	4 763	4 763	7 571	3 011	2 012
Planning and development		-	-	397	1 710	150	150	150	11	11	12
Road transport		-	9 528	4 220	19 378	4 583	4 583	4 583	7 560	3 000	2 000
Environmental protection		-	-	-	20	30	30	30	-	-	-
<b>Trading services</b>		475	2 906	14 653	9 276	25 879	25 879	25 879	17 050	9 601	11 589
Electricity		475	1 842	3 614	1 032	1 032	1 032	1 032	1 000	330	200
Water		-	781	9 450	2 423	8 894	8 894	8 894	2 496	350	1 850
Waste water management		-	282	509	5 455	15 507	15 507	15 507	11 754	8 621	9 139
Waste management		-	2	1 081	366	446	446	446	1 800	300	400
<b>Other</b>		7 465	2 549	-	-	-	-	-	550	650	150
<b>Total Capital Expenditure - Standard</b>	3	8 315	15 900	20 168	31 942	37 342	37 342	37 342	37 476	20 587	18 675
<b>Funded by:</b>											
National Government		7 213	10 900	13 916	26 628	19 328	19 328	19 328	18 949	15 096	13 589
Provincial Government		-	-	-	-	12 367	12 367	12 367	7 516	-	-
Distict Municipality		-	-	2 795	2 148	2 086	2 086	2 086	3 000	-	-
Other transfers and grants		475	-	59	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	4	7 688	10 900	16 769	28 776	33 760	33 760	33 760	29 465	15 096	13 589
<b>Public contributions &amp; donations</b>	5	-	-	-	-	-	-	-	-	-	-
<b>Borrowing</b>	6	-	198	1 000	-	-	-	-	3 000	-	-
<b>Internally generated funds</b>		627	4 802	2 399	3 167	3 562	3 562	3 562	5 011	5 491	5 086
<b>Total Capital Funding</b>	7	8 315	15 900	20 168	31 942	37 342	37 342	37 342	37 476	20 587	18 675

**Table 6 BCRM Table A6 – Consolidated Budgeted Financial Position**

EC102 Blue Crane Route - Table A6 Consolidated Budgeted Financial Position											
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		2 618	23 655	20 281	1 934	5 404	5 404	5 404	1 934	934	2 434
Call investment deposits	1	10 034	3	4	15 030	15 030	15 030	15 030	15 000	5 000	5 000
Consumer debtors	1	6 656	8 778	9 822	12 400	12 400	12 400	12 400	11 697	13 245	9 472
Other debtors		3 942	5 589	4 301	6 487	6 487	6 487	6 487	2 737	2 737	3 286
Current portion of long-term receivables		95									
Inventory	2	910	822	1 653	1 050	1 600	1 600	1 600	1 700	1 800	1 200
<b>Total current assets</b>		<b>24 255</b>	<b>38 846</b>	<b>36 061</b>	<b>36 901</b>	<b>40 921</b>	<b>40 921</b>	<b>40 921</b>	<b>33 068</b>	<b>23 716</b>	<b>21 393</b>
<b>Non current assets</b>											
Long-term receivables		203	-	-		22	22	22	-	-	-
Investments			24	21					-	-	-
Investment property			0	25 911					25 911	25 911	25 911
Investment in Associate											
Property, plant and equipment	3	79	53 305	334 712	112 522	418 076	418 076	418 076	354 942	353 936	349 850
Agricultural											
Biological											
Intangible			5	0							
Other non-current assets										2 448	3 224
<b>Total non current assets</b>		<b>282</b>	<b>53 333</b>	<b>360 644</b>	<b>112 522</b>	<b>418 098</b>	<b>418 098</b>	<b>418 098</b>	<b>380 853</b>	<b>382 294</b>	<b>378 984</b>
<b>TOTAL ASSETS</b>		<b>24 537</b>	<b>92 180</b>	<b>396 705</b>	<b>149 423</b>	<b>459 019</b>	<b>459 019</b>	<b>459 019</b>	<b>413 921</b>	<b>406 010</b>	<b>400 377</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	1	386									
Borrowing	4	91	1 302	1 851	750	750	750	750	500	550	750
Consumer deposits		1 105	1 584	1 713	1 764	1 764	1 764	1 764	1 764	1 852	1 945
Trade and other payables	4	9 567	19 157	15 809	19 314	14 814	14 814	14 814	19 500	17 200	14 000
Provisions		3 924	768	2 844	800	800	800	800	3 000	4 500	6 500
<b>Total current liabilities</b>		<b>15 073</b>	<b>22 811</b>	<b>22 217</b>	<b>22 628</b>	<b>18 128</b>	<b>18 128</b>	<b>18 128</b>	<b>24 764</b>	<b>24 102</b>	<b>23 195</b>
<b>Non current liabilities</b>											
Borrowing		103	1 104	2 801	2 750	2 750	2 750	2 750	5 200	4 650	4 030
Provisions		-	14 054	14 997	13 500	15 500	15 500	15 500	15 000	15 500	21 500
<b>Total non current liabilities</b>		<b>103</b>	<b>15 158</b>	<b>17 799</b>	<b>16 250</b>	<b>18 250</b>	<b>18 250</b>	<b>18 250</b>	<b>20 200</b>	<b>20 150</b>	<b>25 530</b>
<b>TOTAL LIABILITIES</b>		<b>15 176</b>	<b>37 969</b>	<b>40 016</b>	<b>38 878</b>	<b>36 378</b>	<b>36 378</b>	<b>36 378</b>	<b>44 964</b>	<b>44 252</b>	<b>48 725</b>
<b>NET ASSETS</b>	5	<b>9 361</b>	<b>54 211</b>	<b>356 689</b>	<b>110 545</b>	<b>422 641</b>	<b>422 641</b>	<b>422 641</b>	<b>368 957</b>	<b>361 758</b>	<b>351 652</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		(5 323)	54 211	356 689	110 545	422 641	422 641	422 641	368 957	361 758	351 652
Reserves	4	14 684	-	-	-	-	-	-	-	-	-
Minorities' interests											
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	<b>9 361</b>	<b>54 211</b>	<b>356 689</b>	<b>110 545</b>	<b>422 641</b>	<b>422 641</b>	<b>422 641</b>	<b>368 957</b>	<b>361 758</b>	<b>351 652</b>

**Table 7 BCRM Table A7 – Consolidated Budgeted Cash Flow Statement**

EC102 Blue Crane Route - Table A7 Consolidated Budgeted Cash Flows											
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Ratepayers and other		90 824	84 390	85 141	95 679	95 679	95 679	95 679	94 097	107 479	120 491
Government - operating	1	27 573	57 737	60 145	44 531	56 561	56 561	56 561	48 429	49 075	51 336
Government - capital	1	19 368	-	-	28 776	33 781	33 781	33 781	26 465	15 096	13 589
Interest		1 122	1 704	1 430	1 200	1 200	1 200	1 200	1 200	1 265	1 333
Dividends		-	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Suppliers and employees		(124 197)	(54 493)	(76 400)	(140 667)	(119 564)	(119 564)	(119 564)	(134 364)	(145 398)	(165 423)
Finance charges		(5)	(1 783)	(2 006)	(278)	(278)	(278)	(278)	(285)	(427)	(421)
Transfers and Grants	1	-	(67 754)	(53 962)	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>14 685</b>	<b>19 800</b>	<b>14 348</b>	<b>29 241</b>	<b>67 379</b>	<b>67 379</b>	<b>67 379</b>	<b>35 543</b>	<b>27 090</b>	<b>20 906</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		48	42	1 036	250	250	250	250	-	-	-
Decrease (increase) in non-current debtors		-	-	-	20	20	20	20	-	-	-
Decrease (increase) other non-current receivables		-	2 440	(544)	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	177	1	-	-	-	-	-	-	-
<b>Payments</b>											
Capital assets		(12 019)	(20 138)	(19 646)	-	(37 332)	(37 332)	(37 332)	(34 476)	(20 587)	(18 675)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(11 970)</b>	<b>(17 479)</b>	<b>(19 154)</b>	<b>270</b>	<b>(37 082)</b>	<b>(37 082)</b>	<b>(37 082)</b>	<b>(34 476)</b>	<b>(20 587)</b>	<b>(18 675)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans		20 112	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		23 106	813	2 325	-	-	-	-	3 000	-	-
Increase (decrease) in consumer deposits		(2 994)	-	-	-	-	-	-	-	-	-
<b>Payments</b>											
Repayment of borrowing		(100)	(979)	(890)	(750)	(750)	(750)	(750)	(500)	(550)	(750)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>40 124</b>	<b>(167)</b>	<b>1 435</b>	<b>(750)</b>	<b>(750)</b>	<b>(750)</b>	<b>(750)</b>	<b>2 500</b>	<b>(550)</b>	<b>(750)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>42 838</b>	<b>2 155</b>	<b>(3 371)</b>	<b>28 761</b>	<b>29 567</b>	<b>29 567</b>	<b>29 567</b>	<b>3 567</b>	<b>5 952</b>	<b>1 481</b>
Cash/cash equivalents at the year begin:	2	(21 209)	21 629	23 784	438	438	438	438	30 005	33 572	39 524
Cash/cash equivalents at the year end:	2	21 629	23 784	20 413	29 199	30 005	30 005	30 005	33 572	39 524	41 005



**Table 8 BCRM Table A8 – Consolidated Cash Backed Reserves/Accumulated Surplus Reconciliation**

EC102 Blue Crane Route - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation											
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	21 629	23 784	20 413	29 199	30 005	30 005	30 005	33 572	39 524	41 005
Other current investments > 90 days		(9 363)	(126)	(127)	(12 235)	(9 571)	(9 571)	(9 571)	(16 638)	(33 590)	(33 571)
Non current assets - Investments	1	-	24	21	-	-	-	-	-	-	-
<b>Cash and investments available:</b>		<b>12 267</b>	<b>23 682</b>	<b>20 307</b>	<b>16 964</b>	<b>20 434</b>	<b>20 434</b>	<b>20 434</b>	<b>16 934</b>	<b>5 934</b>	<b>7 434</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		-	3 539	1 243	3 500	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	(4 866)	923	4 854	(3 110)	(2 336)	(2 336)	(2 940)	3 691	1 557	853
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
<b>Total Application of cash and investments:</b>		<b>(4 866)</b>	<b>4 462</b>	<b>6 096</b>	<b>390</b>	<b>(2 336)</b>	<b>(2 336)</b>	<b>(2 940)</b>	<b>3 691</b>	<b>1 557</b>	<b>853</b>
<b>Surplus(shortfall)</b>		<b>17 133</b>	<b>19 220</b>	<b>14 210</b>	<b>16 574</b>	<b>22 770</b>	<b>22 770</b>	<b>23 374</b>	<b>13 243</b>	<b>4 377</b>	<b>6 581</b>

Table 9 BCRM Table A9 – Consolidated Asset Management

EC102 Blue Crane Route - Table A9 Consolidated Asset Management										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R thousand</b>										
<b>CAPITAL EXPENDITURE</b>										
<b>Total New Assets</b>	1	8 315	15 900	20 168	30 872	36 457	36 457	35 206	19 892	18 300
Infrastructure - Road transport		-	5 969	3 920	3 000	4 483	4 483	5 990	3 000	2 000
Infrastructure - Electricity		475	2 246	3 614	532	532	532	1 000	330	200
Infrastructure - Water		88	109	9 450	10 623	8 593	8 593	2 166	-	-
Infrastructure - Sanitation		-	654	509	9 228	15 407	15 407	11 684	8 571	9 089
Infrastructure - Other		7 213	2 700	-	350	350	350	200	300	400
Infrastructure		7 776	11 678	17 492	23 733	29 364	29 364	21 040	12 207	11 689
Community		163	18	344	4 768	5 870	5 870	10 505	3 900	2 600
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	375	4 204	2 332	2 072	1 223	1 223	3 661	1 191	3 011
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	300	-	-	-	2 600	1 000
<b>Total Renewal of Existing Assets</b>	2	-	-	-	1 070	885	885	2 270	695	375
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	500	500	500	-	-	-
Infrastructure - Water		-	-	-	300	150	150	-	-	-
Infrastructure - Sanitation		-	-	-	155	50	50	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	955	700	700	-	-	-
Community		-	-	-	115	-	-	350	100	100
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	185	185	1 920	595	275
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure</b>	4	-	5 969	3 920	3 000	4 483	4 483	5 990	3 000	2 000
Infrastructure - Road transport		-	5 969	3 920	3 000	4 483	4 483	5 990	3 000	2 000
Infrastructure - Electricity		475	2 246	3 614	1 032	1 032	1 032	1 000	330	200
Infrastructure - Water		88	109	9 450	10 923	8 743	8 743	2 166	-	-
Infrastructure - Sanitation		-	654	509	9 383	15 457	15 457	11 684	8 571	9 089
Infrastructure - Other		7 213	2 700	-	350	350	350	200	300	400
Infrastructure		7 776	11 678	17 492	24 688	30 064	30 064	21 040	12 207	11 689
Community		163	18	344	4 883	5 870	5 870	10 855	4 000	2 700
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	375	4 204	2 332	2 072	1 408	1 408	5 581	1 786	3 286
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	300	-	-	-	2 600	1 000
<b>TOTAL CAPITAL EXPENDITURE - Asset class</b>	2	8 315	15 900	20 168	31 942	37 342	37 342	37 476	20 587	18 675
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	5									
Infrastructure - Road transport					15 417	65 417	65 417	67 437	66 310	64 060
Infrastructure - Electricity					21 782	71 782	71 782	68 736	65 020	61 162
Infrastructure - Water					14 145	41 334	41 334	41 081	38 675	36 268
Infrastructure - Sanitation					9 931	54 931	54 931	62 912	67 295	71 632
Infrastructure - Other				330 848	20 849	55 849	55 849	52 933	50 114	47 371
Infrastructure				330 848	82 124	289 313	289 313	293 098	287 414	280 494
Community					4 905	4 905	4 905	14 884	17 778	19 204
Heritage assets										
Investment properties				25 911				25 911	25 911	25 911
Other assets		79	53 305	3 664	25 493	123 858	123 858	46 960	48 744	50 152
Agricultural Assets										
Biological assets										
Intangibles			5	0					2 448	3 224
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	5	79	53 309	360 622	112 522	418 076	418 076	380 853	382 294	378 984
<b>EXPENDITURE OTHER ITEMS</b>										
Depreciation & asset impairment		-	-	19 347	2 845	19 030	19 030	20 477	21 583	22 749
Repairs and Maintenance by Asset Class	3	2 257	4 394	2 906	4 257	4 172	4 172	3 877	4 087	4 308
Infrastructure - Road transport		370	1 119	915	551	551	551	560	612	645
Infrastructure - Electricity		710	1 976	843	700	800	800	844	890	938
Infrastructure - Water		341	305	334	350	350	350	369	389	410
Infrastructure - Sanitation		80	281	315	110	110	110	60	63	67
Infrastructure - Other		176	132	289	-	-	-	-	-	-
Infrastructure		1 678	3 812	2 696	1 711	1 811	1 811	1 854	1 954	2 059
Community		184	115	128	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	395	466	82	2 546	2 361	2 361	2 024	2 133	2 249
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		2 257	4 394	22 253	7 102	23 202	23 202	24 354	25 670	27 056
<b>Renewal of Existing Assets as % of total capex</b>		0.0%	0.0%	0.0%	3.3%	2.4%	2.4%	6.1%	3.4%	2.0%
<b>Renewal of Existing Assets as % of deprecn"</b>		0.0%	0.0%	0.0%	37.6%	4.7%	4.7%	11.1%	3.2%	1.6%
<b>R&amp;M as a % of PPE</b>		2856.5%	8.2%	0.9%	3.6%	1.0%	1.0%	1.1%	1.2%	1.2%
<b>Renewal and R&amp;M as a % of PPE</b>		2857.0%	8.0%	1.0%	5.0%	1.0%	1.0%	2.0%	1.0%	1.0%

**Table 10 BCRM Table A10 – Consolidated Basic Service Delivery Measurement**

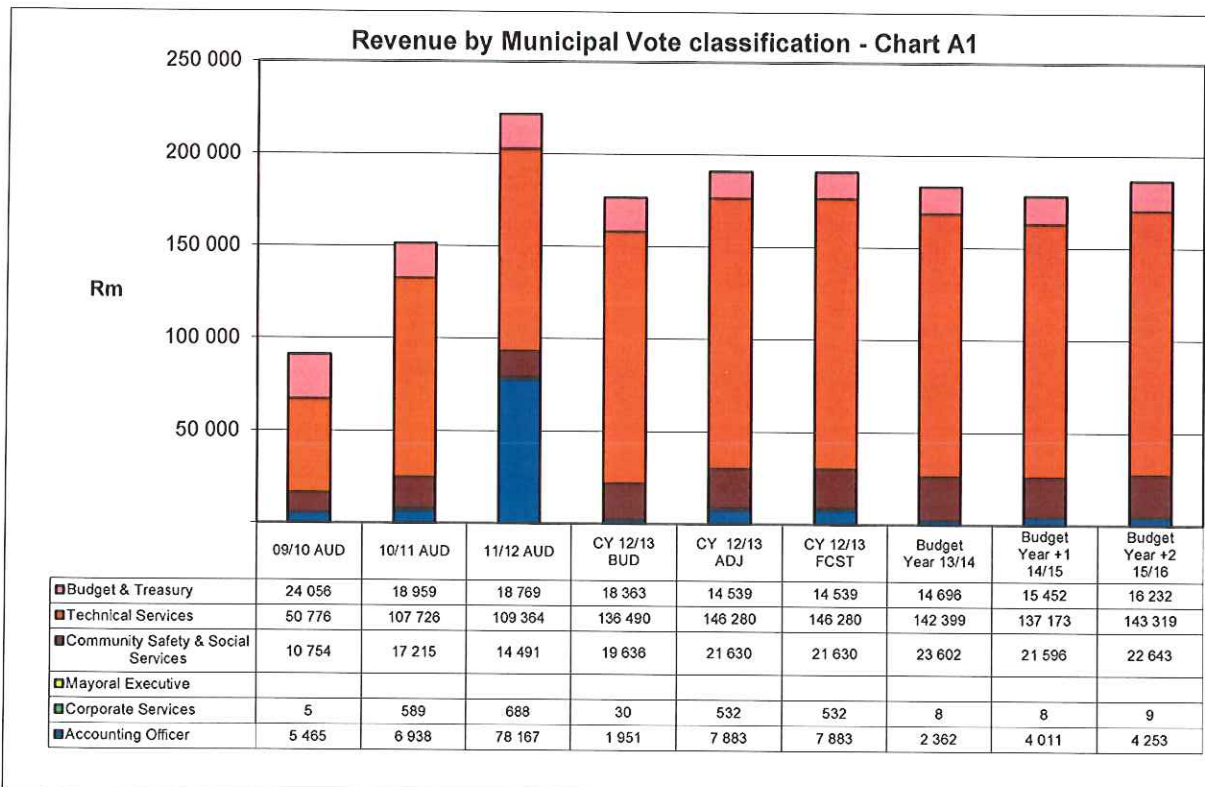
EC102 Blue Crane Route - Table A10 Consolidated basic service delivery measurement										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling			8 000		7 000	7 000	7 000	7 166	7 170	7 180
Piped water inside yard (but not in dwelling)	2		3 000							
Using public tap (at least min.service level)										
Other water supply (at least min.service level)	4									
<i>Minimum Service Level and Above sub-total</i>										
Using public tap (< min.service level)	3		11 000		7 000	7 000	7 000	7 166	7 170	7 180
Other water supply (< min.service level)	4									
No water supply										
<i>Below Minimum Service Level sub-total</i>										
<b>Total number of households</b>	5		11 000		7 000	7 000	7 000	7 166	7 170	7 180
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)			7 000		5 852	5 852	5 852	9 136	9 140	9 150
Flush toilet (with septic tank)			3 000		561	561	561			
Chemical toilet										
Pit toilet (ventilated)										
Other toilet provisions (> min.service level)										
<i>Minimum Service Level and Above sub-total</i>										
Bucket toilet			10 000		6 413	6 413	6 413	9 136	9 140	9 150
Other toilet provisions (< min.service level)					369	369	369			
No toilet provisions										
<i>Below Minimum Service Level sub-total</i>										
<b>Total number of households</b>	5		10 000		6 782	6 782	6 782	9 136	9 140	9 150
<b>Energy:</b>										
Electricity (at least min.service level)			7 000		750	750	750	750	800	820
Electricity - prepaid (min.service level)			7 000		6 664	6 664	6 664	6 696	6 760	6 760
<i>Minimum Service Level and Above sub-total</i>										
Electricity (< min.service level)			14 000		7 414	7 414	7 414	7 446	7 560	7 580
Electricity - prepaid (< min. service level)										
Other energy sources										
<i>Below Minimum Service Level sub-total</i>										
<b>Total number of households</b>	5		14 000		7 414	7 414	7 414	7 446	7 560	7 580
<b>Refuse:</b>										
Removed at least once a week			11 000		7 250	7 250	7 250	7 361	7 370	7 380
<i>Minimum Service Level and Above sub-total</i>										
Removed less frequently than once a week			11 000		7 250	7 250	7 250	7 361	7 370	7 380
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>										
<b>Total number of households</b>	5		11 000		7 250	7 250	7 250	7 361	7 370	7 380
<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitres per household per month)		2 000	2 000		2 494	2 494	2 494	3 790	3 790	3 790
Sanitation (free minimum level service)		2 000	2 000		2 585	2 585	2 585	3 070	3 070	3 070
Electricity/other energy (50kwh per household per month)		2 000	2 000		3 380	3 380	3 380	3 400	3 400	3 400
Refuse (removed at least once a week)		2 000	2 000		2 740	2 740	2 740	3 220	3 220	3 220
<b>Cost of Free Basic Services provided (R'000)</b>	8									
Water (6 kilolitres per household per month)		126	147		1 272	1 272	1 272	5 170	5 480	5 809
Sanitation (free sanitation service)		100	111		1 231	1 231	1 231	1 380	1 463	1 550
Electricity/other energy (50kwh per household per month)		51	74		3 130	3 130	3 130	2 736	2 955	3 192
Refuse (removed once a week)		89	115		269	269	269	4 630	4 802	5 090
<b>Total cost of FBS provided (minimum social package)</b>		366	447		5 902	5 902	5 902	13 816	14 700	15 641
<b>Highest level of free service provided</b>										
Property rates (R value threshold)		15 000	15 000		15 000	15 000	15 000	15 000	15 000	15 000
Water (kilolitres per household per month)		6	6		6	6	6	6	6	6
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)		50	55							
Electricity (kwh per household per month)		50	50		61	61	61	65	68	73
Refuse (average litres per week)					50	50	50	50	50	50
<b>Revenue cost of free services provided (R'000)</b>	9									
Property rates (R15 000 threshold rebates)										
Property rates (other exemptions, reductions and rebates)			31 126		866	866	866	615	652	691
Water		1 168	1 762		2 300	2 300	2 300	3 567	3 781	4 008
Sanitation		911	1 299		1 660	1 660	1 660	1 357	1 439	1 525
Electricity/other energy		629	1 096		1 420	1 420	1 420	1 427	1 541	1 665
Refuse		1 136	1 933		2 500	2 500	2 500	3 104	3 290	3 488
Municipal Housing - rental rebates										
Housing - top structure subsidies										
Other										
<b>Total revenue cost of free services provided (total social package)</b>	6	3 844	37 216		8 746	8 746	8 746	10 071	10 704	11 377

### 1.6 Budget Regulation Charts

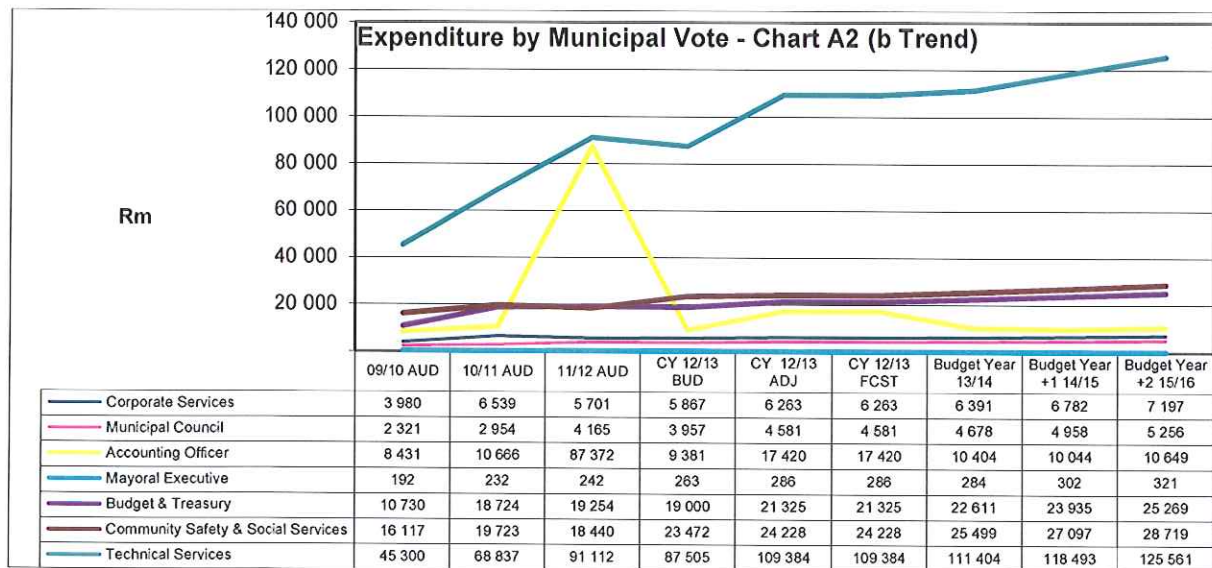
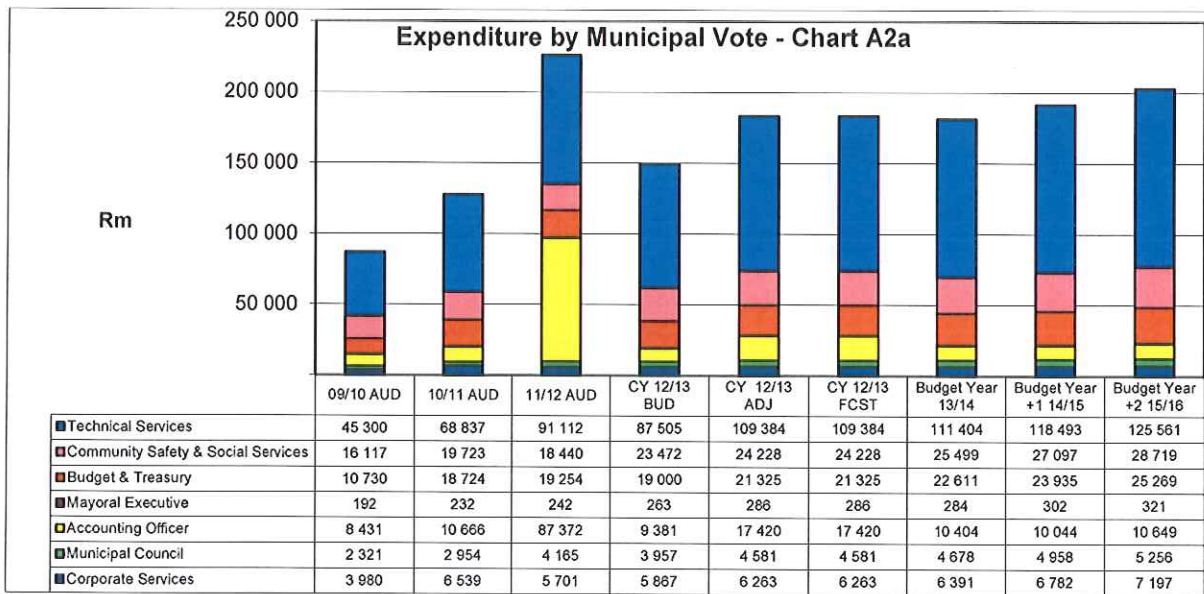
The following reflect the budget regulations charts as required in terms of the Municipal Budget and Reporting Regulations of National Treasury:

#### 1.6.1 Financial Performance Charts

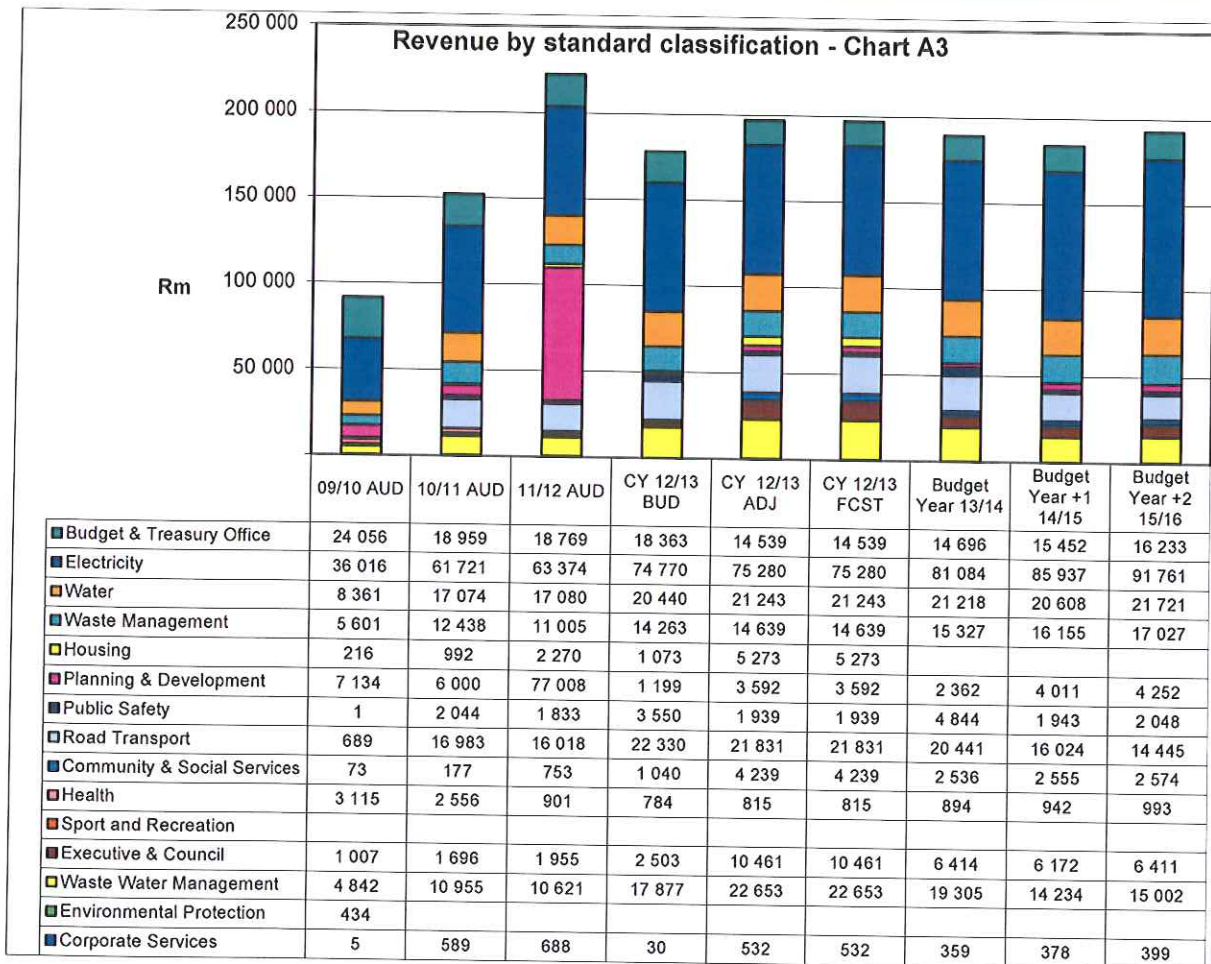
	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
<b>Revenue by municipal vote classification - Schedule A3A</b>									
Municipal Council	493	759	795	1 753	6 171	6 171	6 414	6 172	6 411
Accounting Officer	5 465	6 938	78 167	1 951	7 883	7 883	2 362	4 011	4 253
Corporate Services	5	589	688	30	532	532	8	8	9
Mayoral Executive									
Community Safety & Social Services	10 754	17 215	14 491	19 636	21 630	21 630	23 602	21 596	22 643
Technical Services	50 776	107 726	109 364	136 490	146 280	146 280	142 399	137 173	143 319
Budget & Treasury	24 056	18 959	18 769	18 363	14 539	14 539	14 696	15 452	16 232



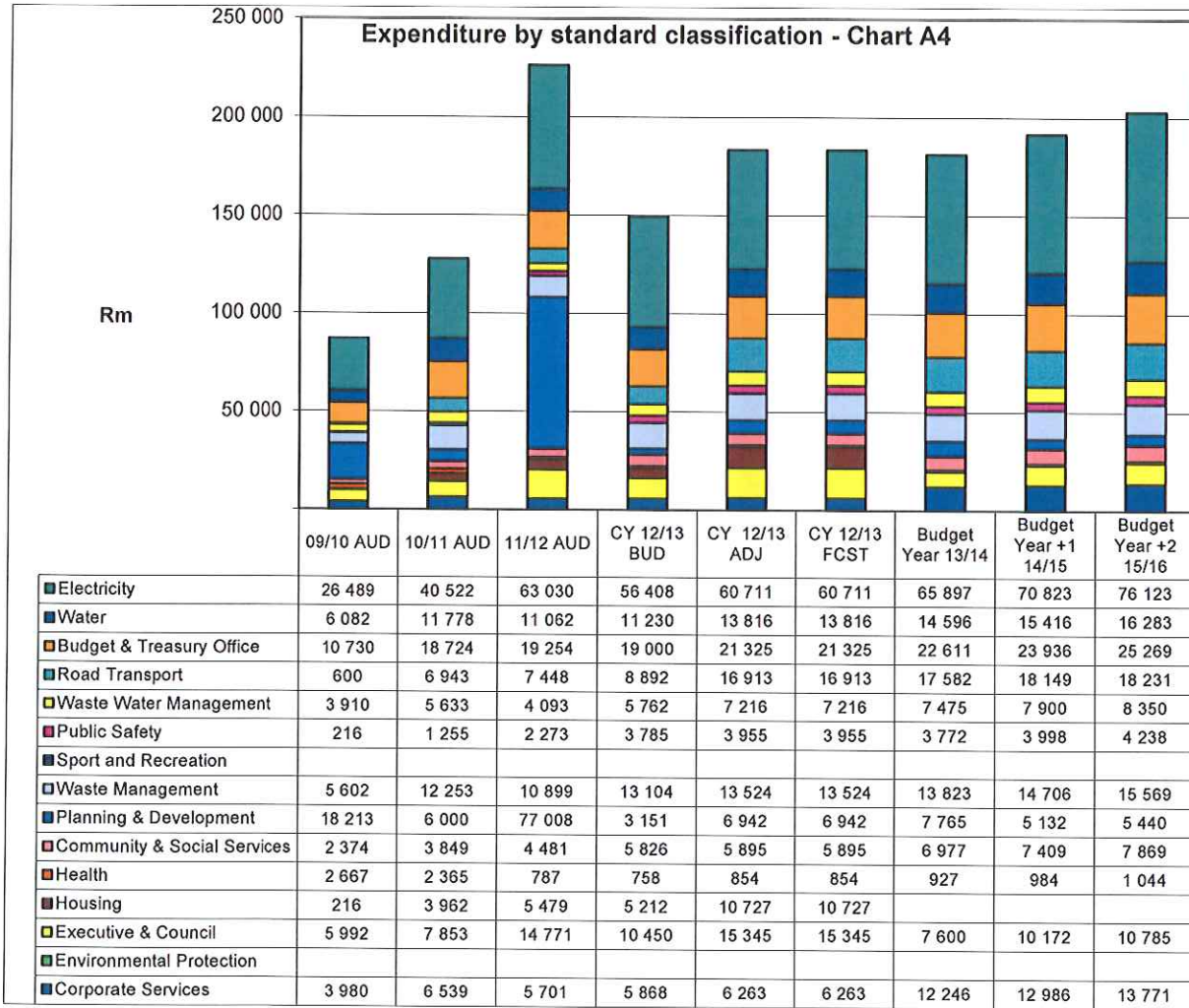
	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
<b>Expenditure by municipal vote classification - Schedule A3A</b>	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE
Corporate Services	3 980	6 539	5 701	5 867	6 263	6 263	6 391	6 782	7 197
Municipal Council	2 321	2 954	4 165	3 957	4 581	4 581	4 678	4 958	5 256
Accounting Officer	8 431	10 666	87 372	9 381	17 420	17 420	10 404	10 044	10 649
Mayoral Executive	192	232	242	263	286	286	284	302	321
Budget & Treasury	10 730	18 724	19 254	19 000	21 325	21 325	22 611	23 935	25 269
Community Safety & Social Services	16 117	19 723	18 440	23 472	24 228	24 228	25 499	27 097	28 719
Technical Services	45 300	68 837	91 112	87 505	109 384	109 384	111 404	118 493	125 561



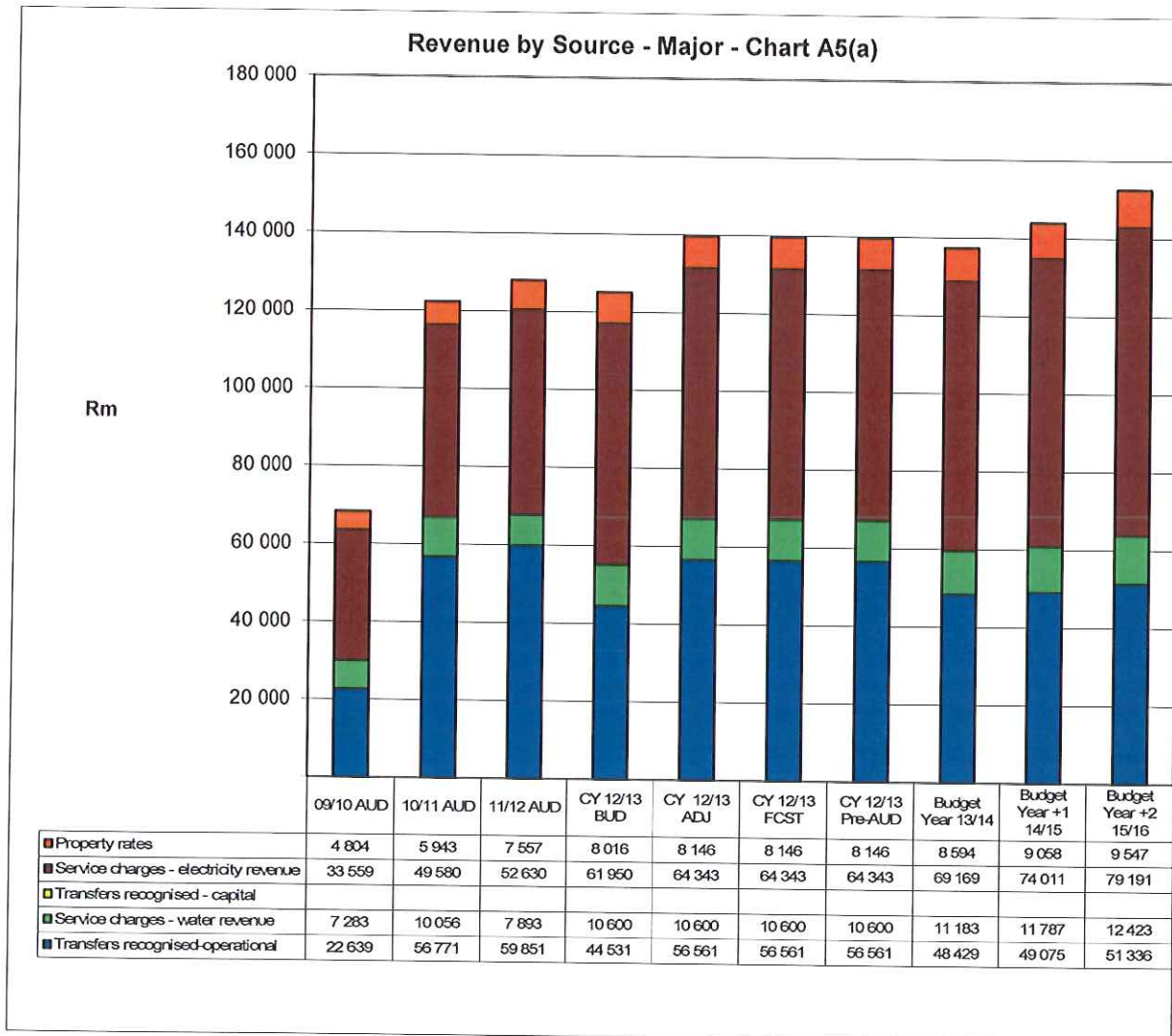
	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
<b>Revenue by Standard Classification - Schedule A2</b>									
Corporate Services	5	589	688	30	532	532	359	378	399
Environmental Protection	434								
Waste Water Management	4 842	10 955	10 621	17 877	22 653	22 653	19 305	14 234	15 002
Executive & Council	1 007	1 696	1 955	2 503	10 461	10 461	6 414	6 172	6 411
Sport and Recreation									
Health	3 115	2 556	901	784	815	815	894	942	993
Community & Social Services	73	177	753	1 040	4 239	4 239	2 536	2 555	2 574
Road Transport	689	16 983	16 018	22 330	21 831	21 831	20 441	16 024	14 445
Public Safety	1	2 044	1 833	3 550	1 939	1 939	4 844	1 943	2 048
Planning & Development	7 134	6 000	77 008	1 199	3 592	3 592	2 362	4 011	4 252
Housing	216	992	2 270	1 073	5 273	5 273			
Waste Management	5 601	12 438	11 005	14 263	14 639	14 639	15 327	16 155	17 027
Water	8 361	17 074	17 080	20 440	21 243	21 243	21 218	20 608	21 721
Electricity	36 016	61 721	63 374	74 770	75 280	75 280	81 084	85 937	91 761
Budget & Treasury Office	24 056	18 959	18 769	18 363	14 539	14 539	14 696	15 452	16 233



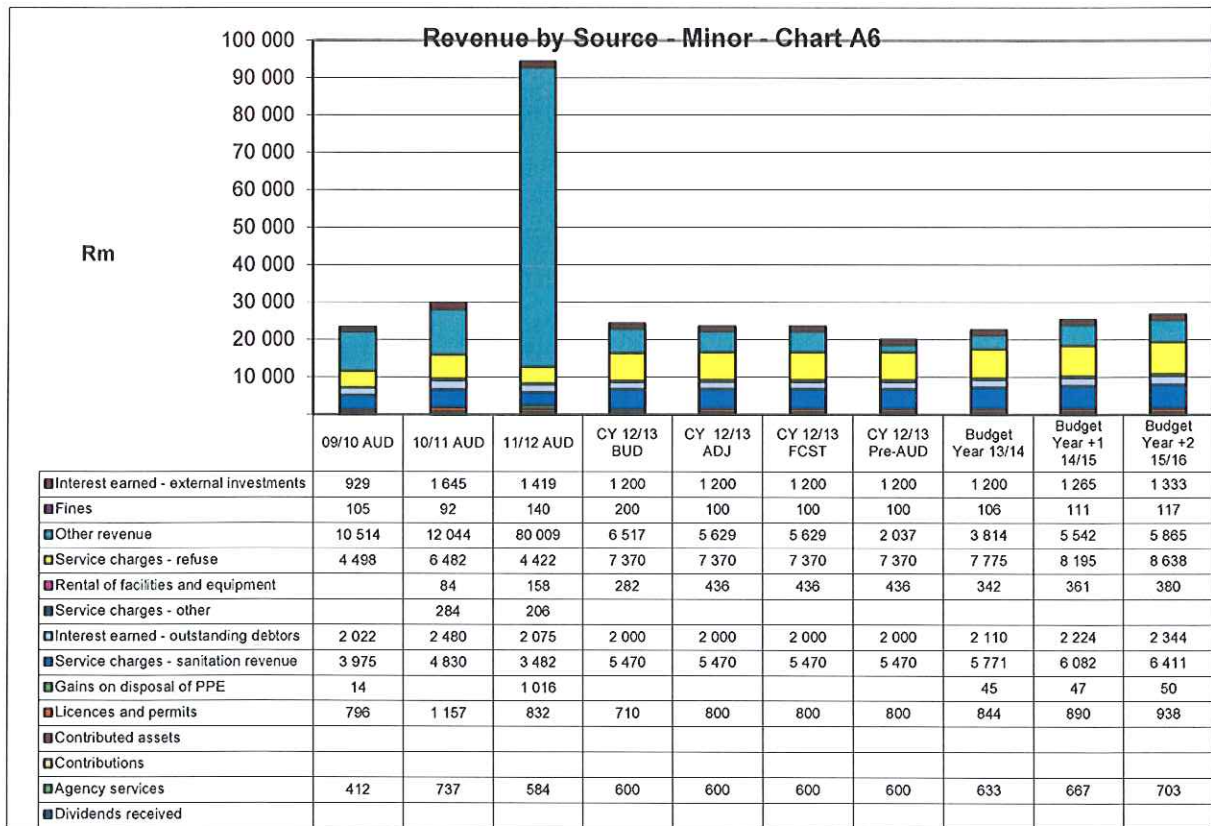
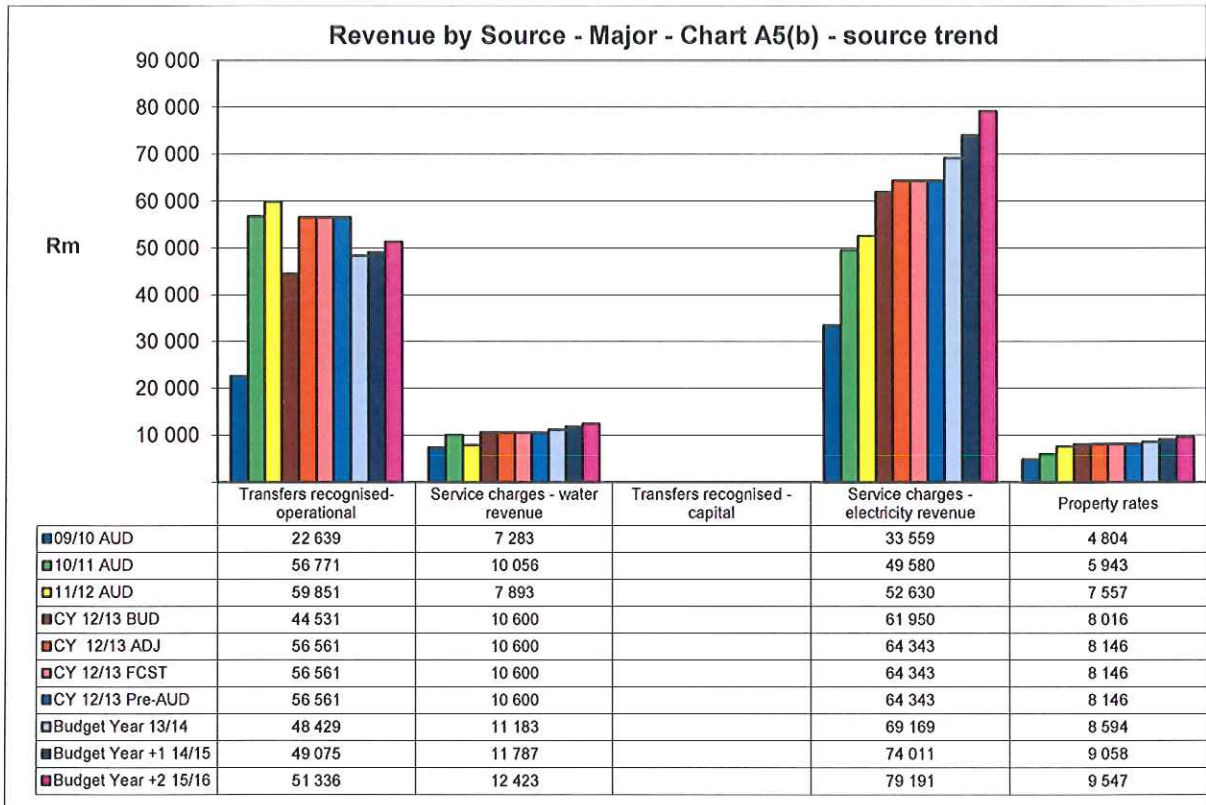
	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE	TRUE
<b>Expenditure by Standard Classification - Schedule A2</b>									
Corporate Services	3 980	6 539	5 701	5 868	6 263	6 263	12 246	12 986	13 771
Environmental Protection									
Executive & Council	5 992	7 853	14 771	10 450	15 345	15 345	7 600	10 172	10 785
Housing	216	3 962	5 479	5 212	10 727	10 727			
Health	2 667	2 365	787	758	854	854	927	984	1 044
Community & Social Services	2 374	3 849	4 481	5 826	5 895	5 895	6 977	7 409	7 869
Planning & Development	18 213	6 000	77 008	3 151	6 942	6 942	7 765	5 132	5 440
Waste Management	5 602	12 253	10 899	13 104	13 524	13 524	13 823	14 706	15 569
Sport and Recreation									
Public Safety	216	1 255	2 273	3 785	3 955	3 955	3 772	3 998	4 238
Waste Water Management	3 910	5 633	4 093	5 762	7 216	7 216	7 475	7 900	8 350
Road Transport	600	6 943	7 448	8 892	16 913	16 913	17 582	18 149	18 231
Budget & Treasury Office	10 730	18 724	19 254	19 000	21 325	21 325	22 611	23 936	25 269
Water	6 082	11 778	11 062	11 230	13 816	13 816	14 596	15 416	16 283
Electricity	26 489	40 522	63 030	56 408	60 711	60 711	65 897	70 823	76 123



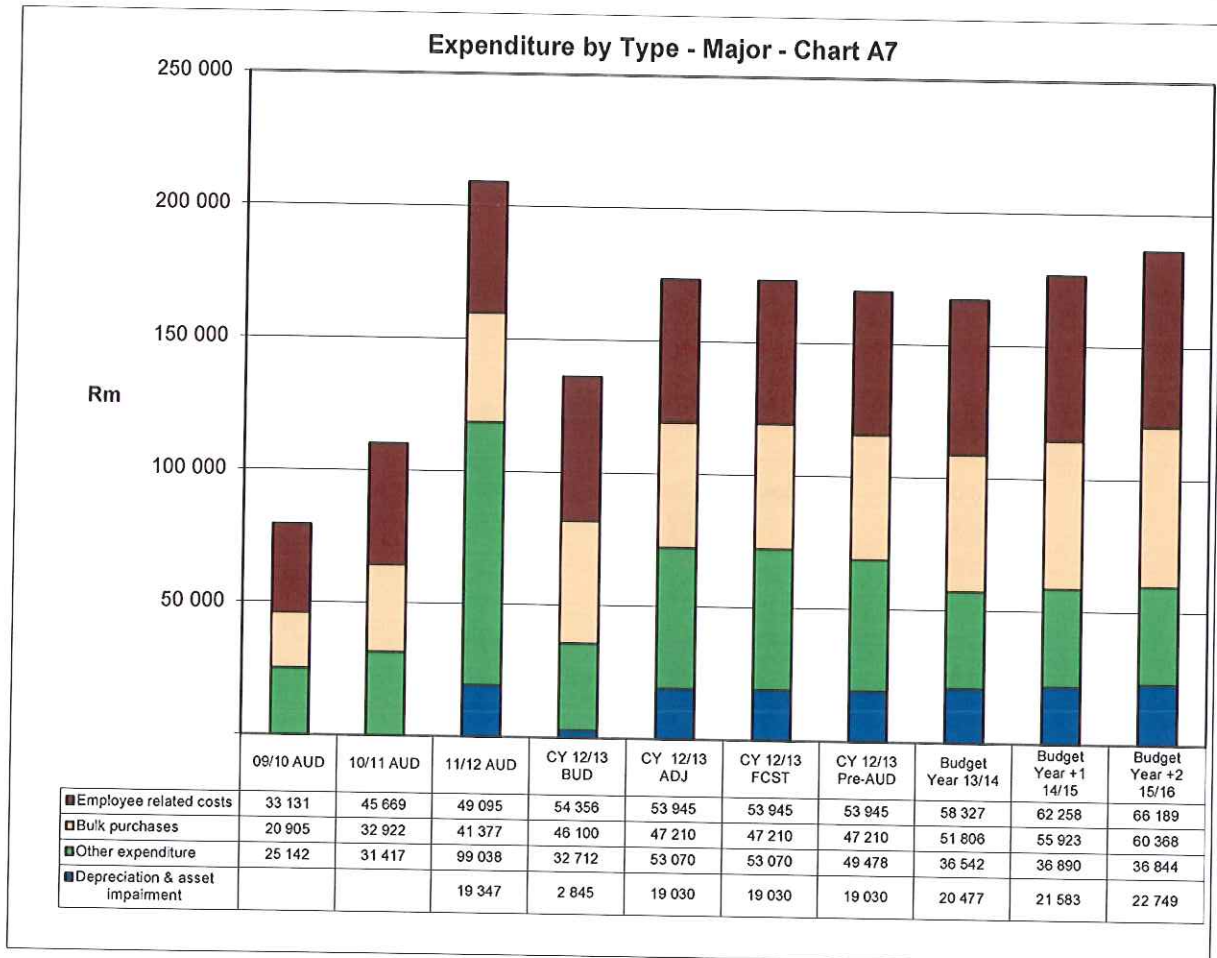
Revenue by Major Source (refer 'Minor' source for 'Other Revenue' allocation) - Schedule A4	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	CY 12/13 Pre-AUD	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Dividends received										
Agency services	412	737	584	600	600	600	600	633	667	703
Contributions										
Contributed assets										
Licences and permits	796	1 157	832	710	800	800	800	844	890	938
Gains on disposal of PPE	14		1 016					45	47	50
Service charges - sanitation revenue	3 975	4 830	3 482	5 470	5 470	5 470	5 470	5 771	6 082	6 411
Interest earned - outstanding debtors	2 022	2 480	2 075	2 000	2 000	2 000	2 000	2 110	2 224	2 344
Service charges - other		284	206							
Rental of facilities and equipment		84	158	282	436	436	436	342	361	380
Service charges - refuse	4 498	6 482	4 422	7 370	7 370	7 370	7 370	7 775	8 195	8 638
Other revenue	10 514	12 044	80 009	6 517	5 629	5 629	2 037	3 814	5 542	5 865
Fines	105	92	140	200	100	100	100	106	111	117
Interest earned - external investments	929	1 645	1 419	1 200	1 200	1 200	1 200	1 200	1 265	1 333
Transfers recognised-operational	22 639	56 771	59 851	44 531	56 561	56 561	56 561	48 429	49 075	51 336
Service charges - water revenue	7 283	10 056	7 893	10 600	10 600	10 600	10 600	11 183	11 787	12 423
Transfers recognised - capital										
Service charges - electricity revenue	33 559	49 580	52 630	61 950	64 343	64 343	64 343	69 169	74 011	79 191
Property rates	4 804	5 943	7 557	8 016	8 146	8 146	8 146	8 594	9 058	9 547

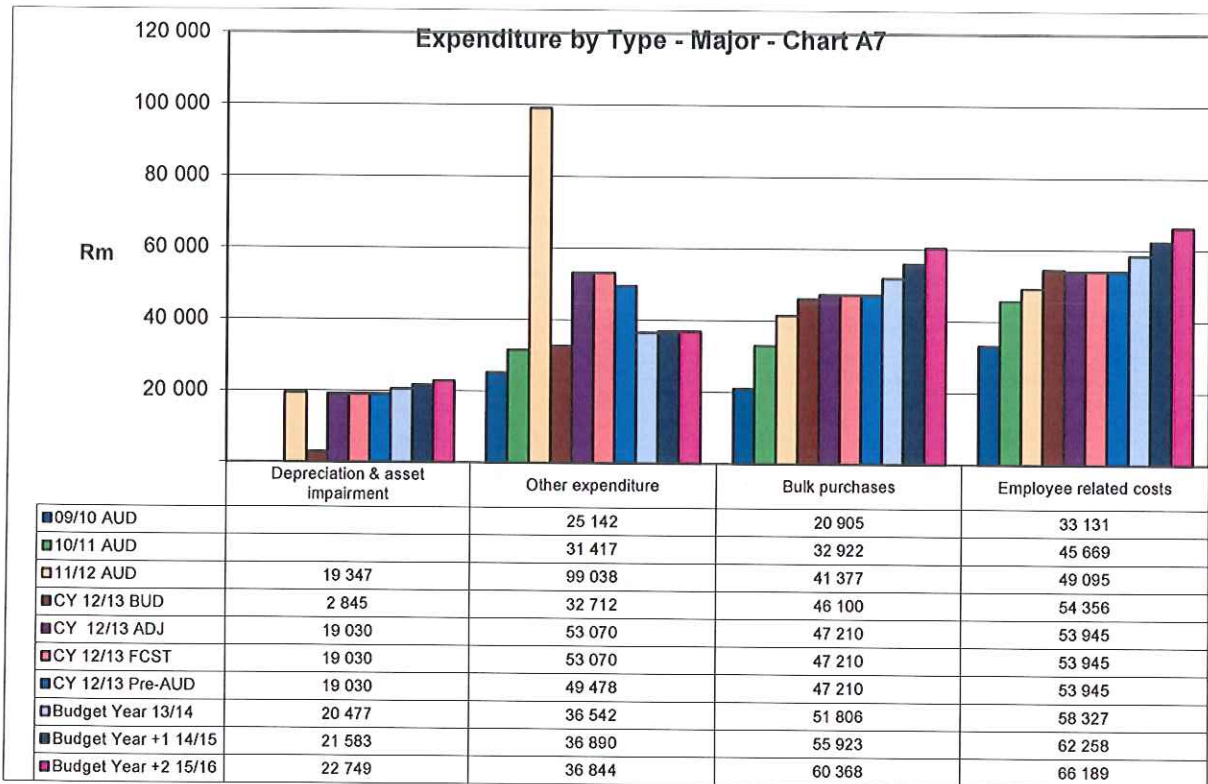


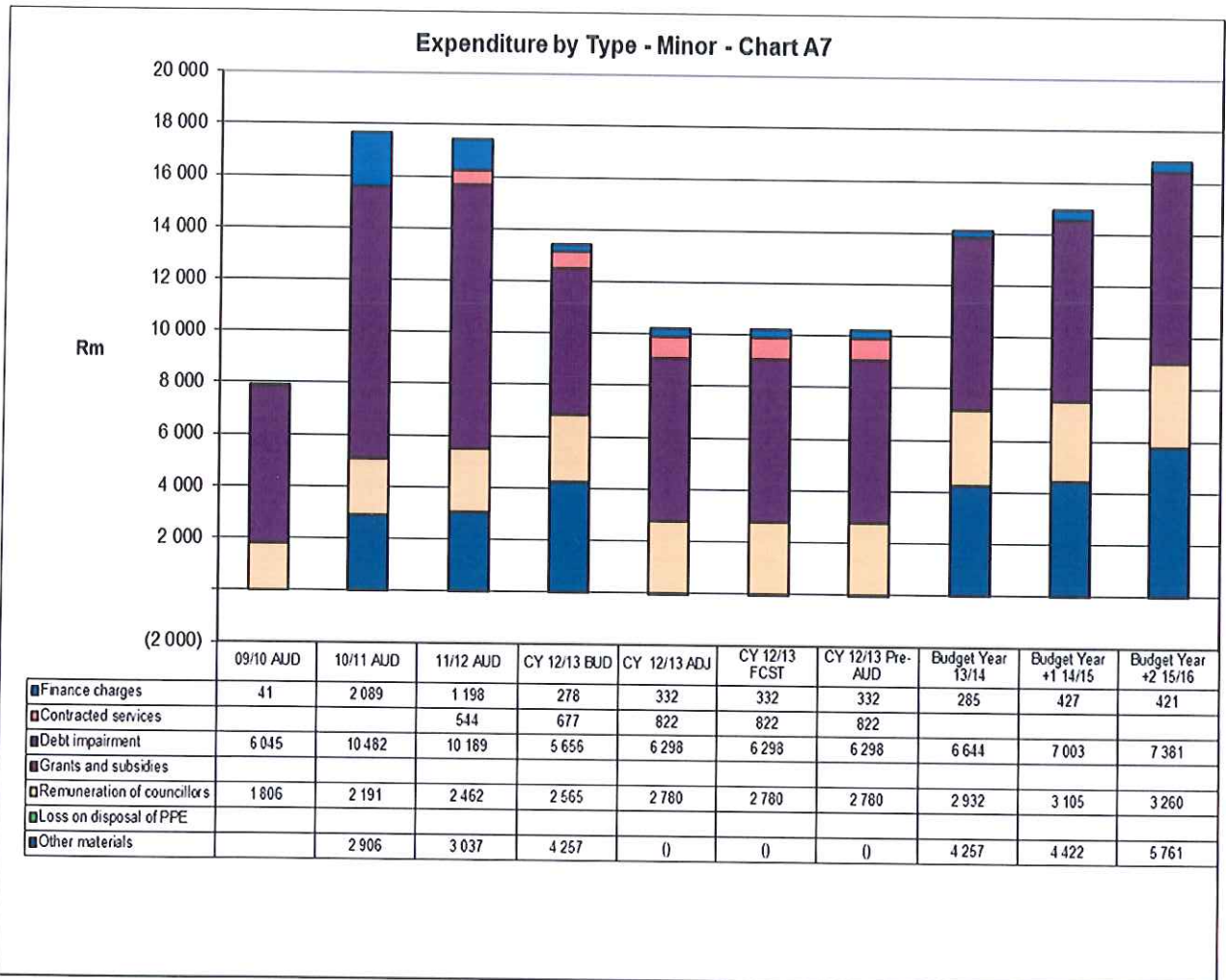




Operating Expenditure by Major & Minor Type - Schedule A4	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	CY 12/13 Pre-AUD	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Other materials		2 906	3 037	4 257	()	()	()	4 257	4 422	5 761
Loss on disposal of PPE										
Remuneration of councillors	1 806	2 191	2 462	2 565	2 780	2 780	2 780	2 932	3 105	3 260
Grants and subsidies										
Debt impairment	6 045	10 482	10 189	5 656	6 298	6 298	6 298	6 644	7 003	7 381
Contracted services			544	677	822	822	822			
Finance charges	41	2 089	1 198	278	332	332	332	285	427	421
Depreciation & asset impairment			19 347	2 845	19 030	19 030	19 030	20 477	21 583	22 749
Other expenditure	25 142	31 417	99 038	32 712	53 070	53 070	49 478	36 542	36 890	36 844
Bulk purchases	20 905	32 922	41 377	46 100	47 210	47 210	47 210	51 806	55 923	60 368
Employee related costs	33 131	45 669	49 095	54 356	53 945	53 945	53 945	58 327	62 258	66 189

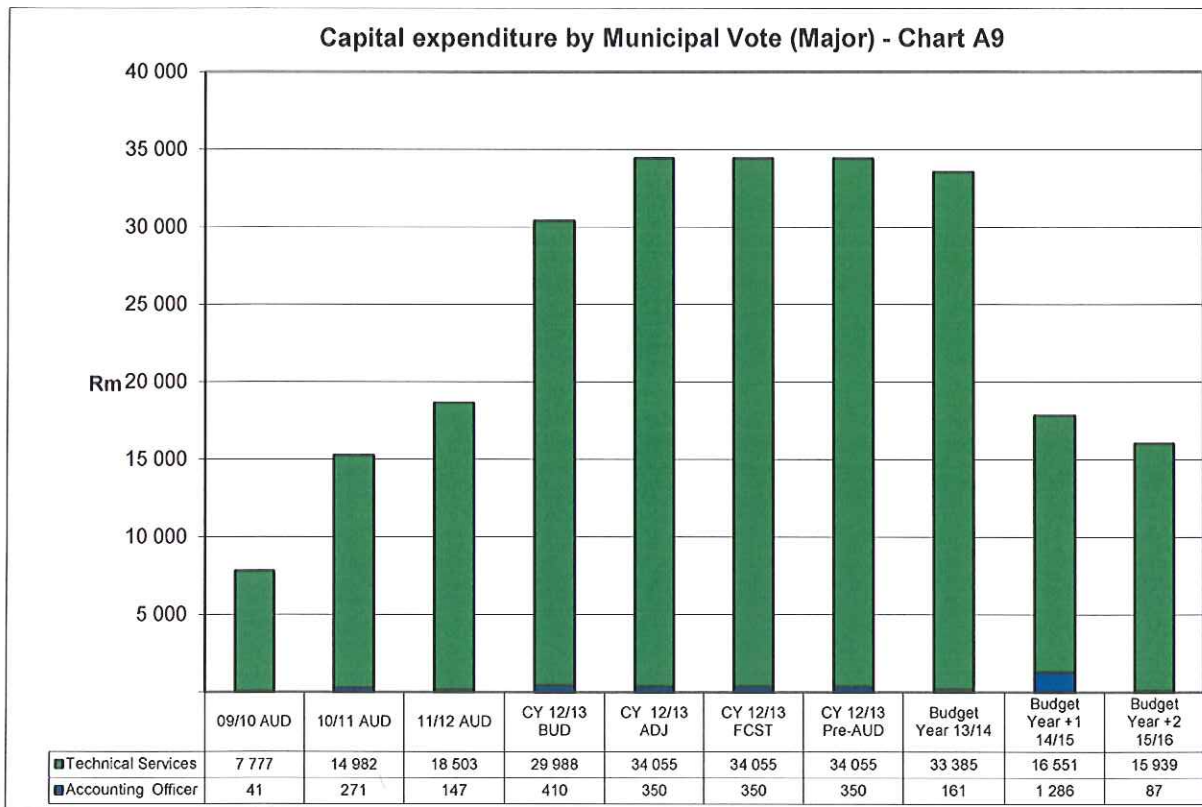


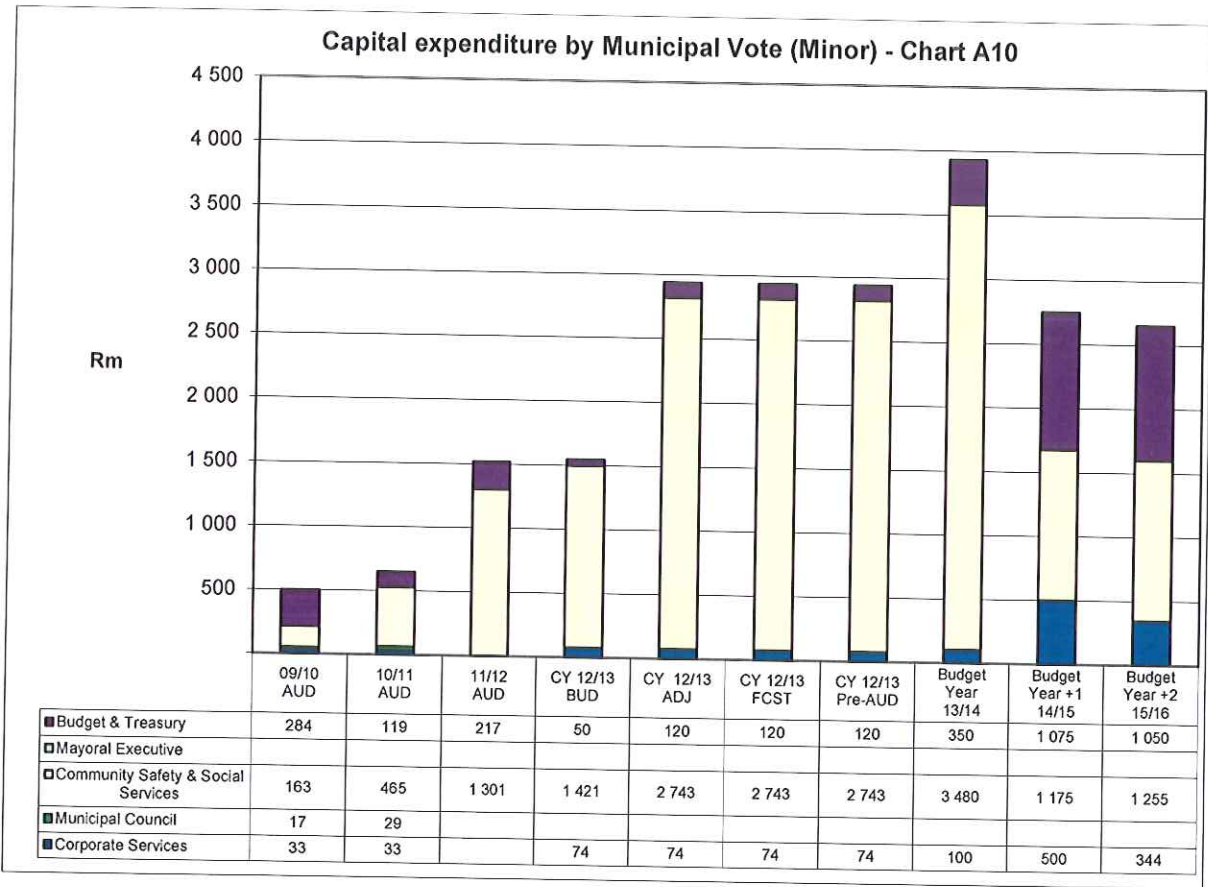




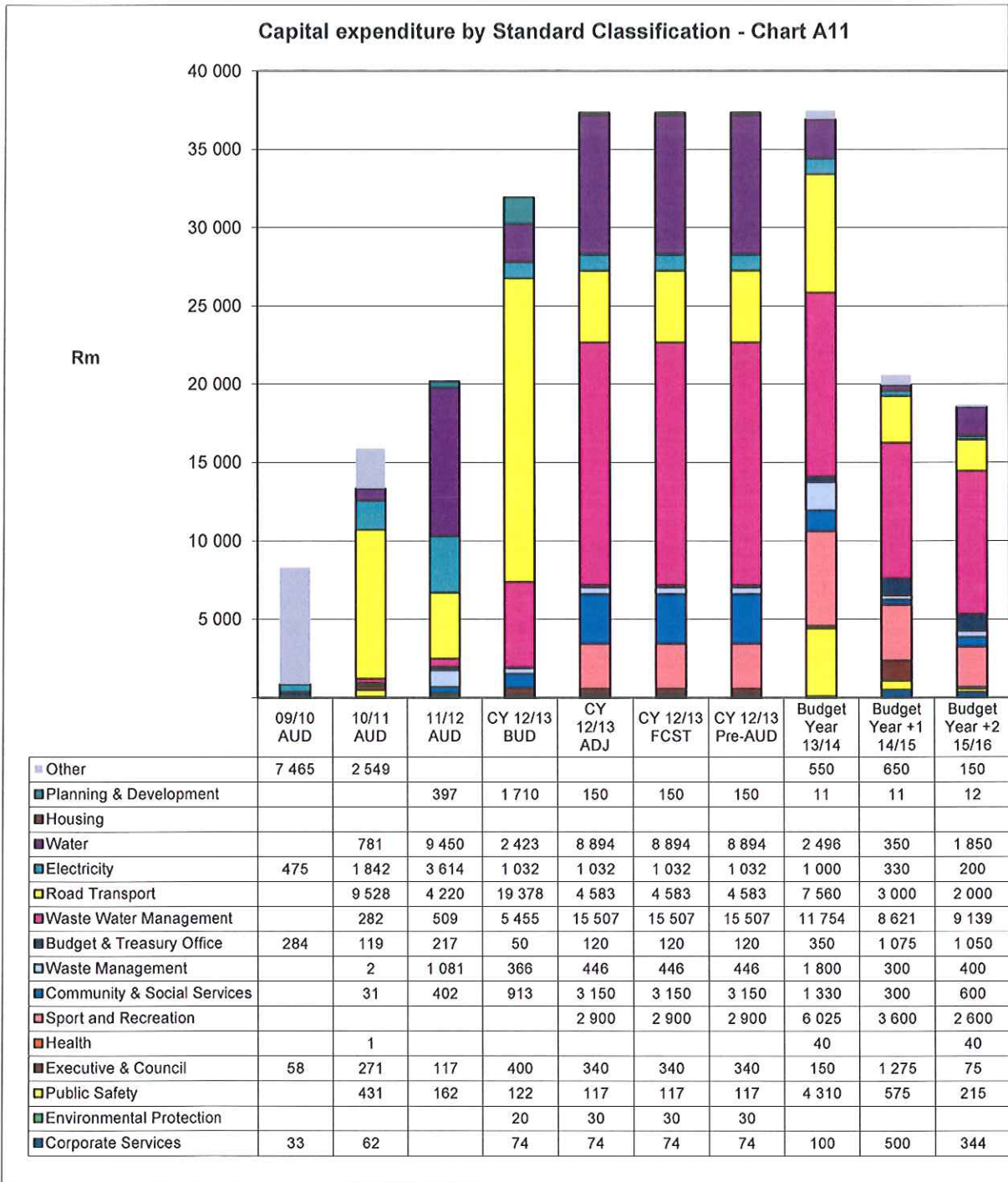
**1.6.2 Capital Expenditure Charts**

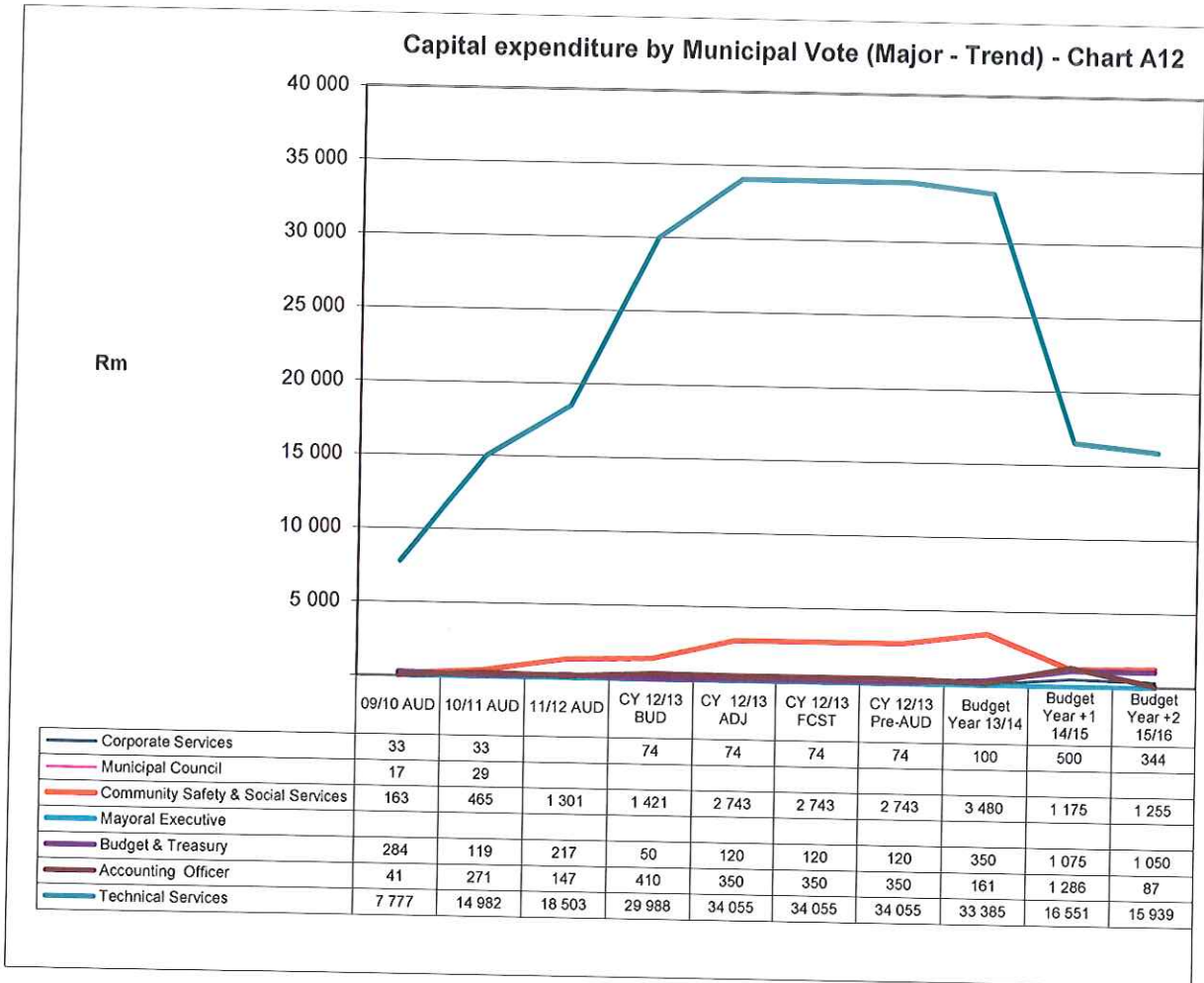
Capital Expenditure by Municipal Vote - Schedule A5	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	CY 12/13 Pre-AUD	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Corporate Services		33	33	74	74	74	74	100	500	344
Municipal Council		17	29							
Community Safety & Social Services		163	465	1 301	1 421	2 743	2 743	3 480	1 175	1 255
Mayoral Executive										
Budget & Treasury		284	119	217	50	120	120	350	1 075	1 050
Accounting Officer		41	271	147	410	350	350	161	1 286	87
Technical Services		7 777	14 982	18 503	29 988	34 055	34 055	33 385	16 551	15 939



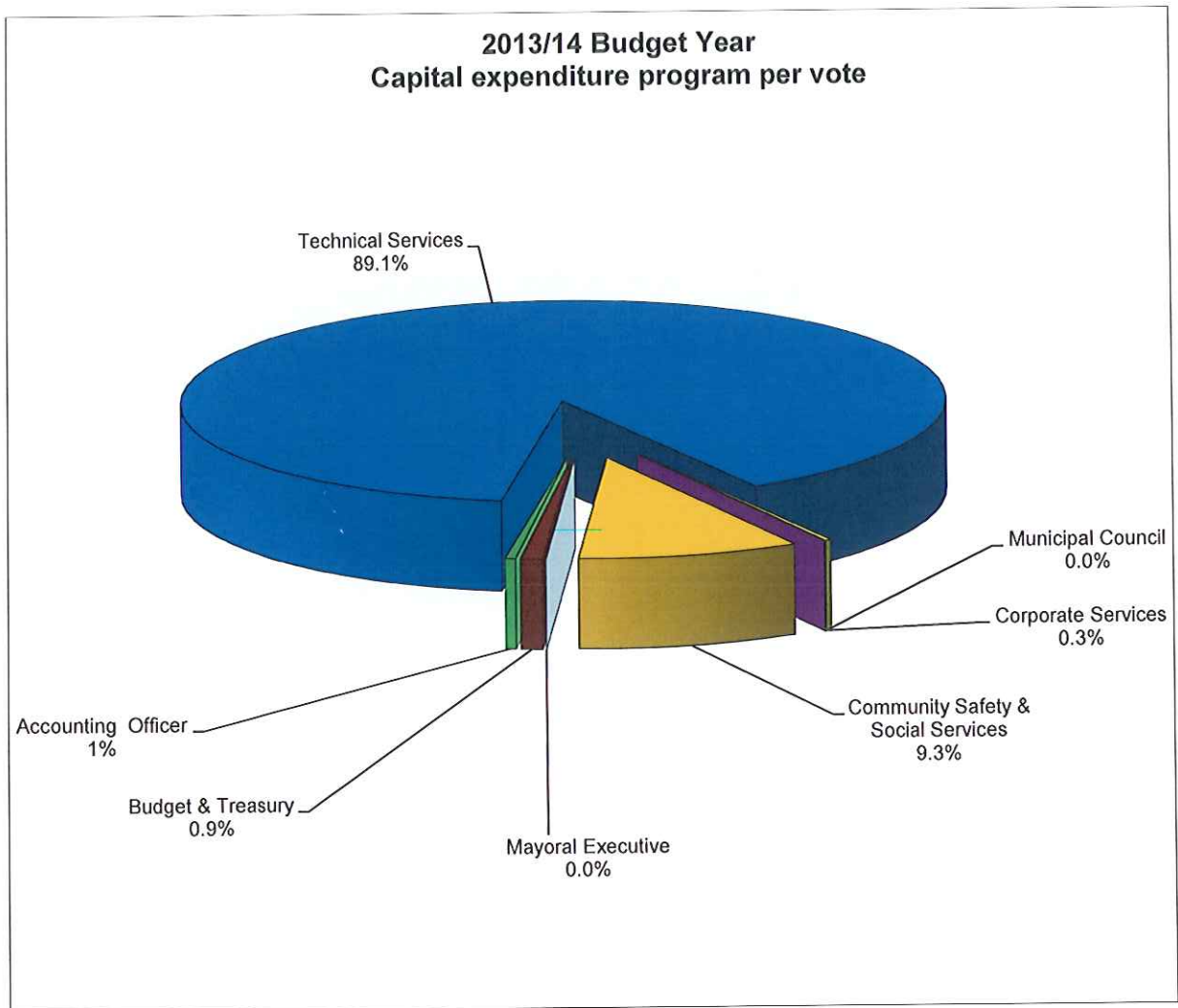


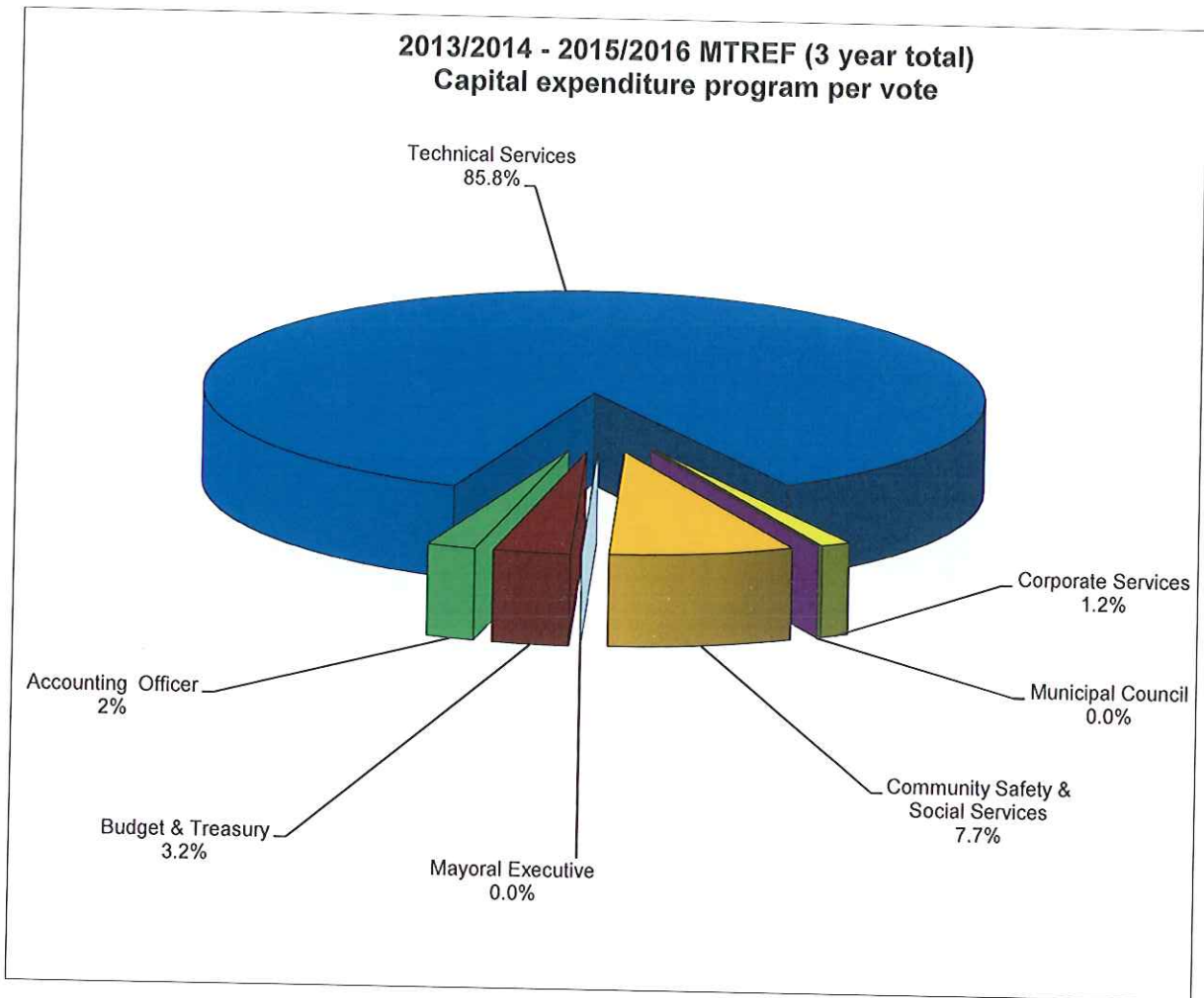
Capital Expenditure by Standard Classification - Schedule A5	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	CY 12/13 Pre-AUD	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
Corporate Services	33	62		74	74	74	74	100	500	344
Environmental Protection				20	30	30	30			
Public Safety		431	162	122	117	117	117	4 310	575	215
Executive & Council	58	271	117	400	340	340	340	150	1 275	75
Health		1						40		40
Sport and Recreation					2 900	2 900	2 900	6 025	3 600	2 600
Community & Social Services		31	402	913	3 150	3 150	3 150	1 330	300	600
Waste Management		2	1 081	366	446	446	446	1 800	300	400
Budget & Treasury Office	284	119	217	50	120	120	120	350	1 075	1 050
Waste Water Management		282	509	5 455	15 507	15 507	15 507	11 754	8 621	9 139
Road Transport		9 528	4 220	19 378	4 583	4 583	4 583	7 560	3 000	2 000
Electricity	475	1 842	3 614	1 032	1 032	1 032	1 032	1 000	330	200
Water		781	9 450	2 423	8 894	8 894	8 894	2 496	350	1 850
Other	7 465	2 549						550	650	150
Housing										
Planning & Development			397	1 710	150	150	150	11	11	12



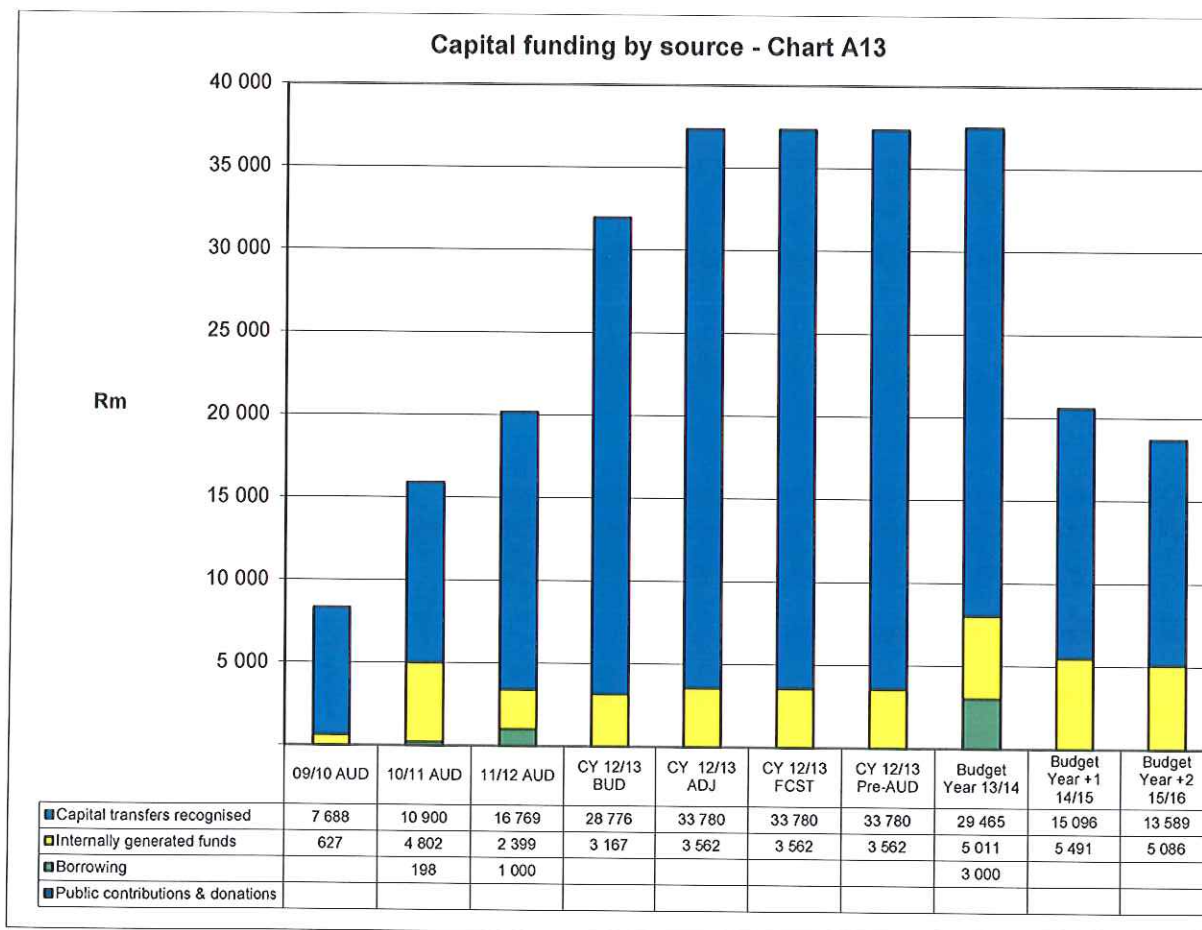








	09/10 AUD	10/11 AUD	11/12 AUD	CY 12/13 BUD	CY 12/13 ADJ	CY 12/13 FCST	CY 12/13 Pre-AUD	Budget Year 13/14	Budget Year +1 14/15	Budget Year +2 15/16
<b>Capital funding by source - Schedule A5</b>										
Public contributions & donations										
Borrowing		198	1 000					3 000		
Internally generated funds	627	4 802	2 399	3 167	3 562	3 562	3 562	5 011	5 491	5 086
Capital transfers recognised	7 688	10 900	16 769	28 776	33 780	33 780	33 780	29 465	15 096	13 589



## Part 2 – Supporting Documentation

The supporting documentation tables as required in terms of Section 8 of the Municipal Budget and Reporting Regulations of National Treasury are reflected on Tables 11 to 51.

### 1.7 Overview of Annual Budget Process

The budget and IDP process occurred according to the budget timetable approved by Council in August 2012. The Budget and MTREF was also prepared taking cognizance of the contents of the LG: MFMA, Act No. 56 of 2003, Circular No.58 and the LG: MFMA Budget Formats Guide received from National Treasury.

#### 1.7.1 Service Delivery and Budget Implementation Plan (SDBIP)

Section 1 of the Local Government: Municipal Finance Management Act (No.56 of 2003) defines the SDBIP as:

“ a detailed plan approved by the mayor of a municipality in terms of section 53 (1)(c)(ii) for implementing the municipality’s delivery of services and the execution of its annual budget and which must include (as part of the top-layer) the following:

(a) projections for each month of-

- (i) revenue to be collected, by source; and
- (ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter”.

The municipal manager is responsible for the preparation of the SDBIP, which must be legally submitted to the mayor for approval once the budget has been approved by the council (around end-May or early-June). However, the municipal manager should start the process to prepare the top-layer of the SDBIP no later than the tabling of the budget (around March or earlier) and preferably submit a draft SDBIP to the mayor by 1 May (for initial approval). Once the budget is approved by the Council, the municipal manager should merely revise the approved draft SDBIP, and submit for final approval within 14 days after the approval of the budget.

The mayor should therefore approve the final SDBIP and performance agreements simultaneously, and then make the SDBIP and performance agreement of the municipal manager public within 14 days, preferably before 1 July. Note that it is only the top layer (of high-level) detail of the SDBIP that is required to be made public.

It is the output and goals made public in the SDBIP that will be used to measure performance on a quarterly basis during the financial year. Note that such in-year monitoring is meant to be a light form of monitoring. The council should reserve its oversight role over performance at the end of the financial year, when the mayor tables the annual report of the municipality. The in-year monitoring is designed to pick up major problems only, and aimed at ensuring that the mayor and municipal manager are taking corrective steps when any unanticipated problems arise.

The SDBIP serves a critical role to focus both the administration and council on outputs by providing clarity of service delivery expectations, expenditure and revenue requirements, service delivery targets and performance indicators. The SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality. The SDBIP should therefore determine (and be consistent with) the performance agreements between the mayor and the municipal manager and the municipal manager and senior managers determined at the start of every financial year and approved by the mayor. It must also be consistent with outsourced service delivery agreements such as municipal entities, public-private partnerships, service contracts and the like. The Service Delivery and Budget Implementation Plan (SDBIP) for the 2013/2014 budget year, is a separate document that is part of this draft 2013/2014 MTREF budget document.

## **1.8 Alignment of Annual Budget with Integrated Development Plan**

The budget responds to needs outlined in the IDP as a five year strategic document developed in consultation with the communities. Internally, departments outline their strategic programme of action propose their budgetary needs and priorities there in line with the available funds. Table 14 on page 86 reflects Table SA4 that depicts municipal priorities per strategic agenda.

## **1.9 Measurable Performance Objectives and Indicators**

The strategic objectives have been formulated to address the development priorities as outlined in Chapter 3 pages 20 to 98 of the 2013/2014 Reviewed Draft Integrated Development Plan (IDP) of the municipality.

## **1.10 Overview of Budget Related Policies**

The financial policies of the Blue Crane Route Municipality are to provide sound, secure and fraud free management of financial services.

The detailed adopted policies are not included in this budget documentation. However they are available at the Council offices, for viewing as well as on the website. See underneath the list of the budget related policies that were adopted by Council:

- 1) Asset Management Policy
- 2) Budget Policy
- 3) Cash Management and Payment of Creditors Policy
- 4) Cash Receipt and Banking Policy
- 5) Cost Estimation Policy
- 6) Credit Control and Debt Collection ex Revenue By-Law
- 7) Financial Framework Policy
- 8) Investment Policy
- 9) Rates Policy By-Law
- 10) Risk Management Policy
- 11) Roles and Responsibilities and the Delegation of Powers Policy
- 12) Tariff ex Revenue By-Law
- 13) Rewards, Gifts and Favours Policy
- 14) Recruitment Policy
- 15) Supply Chain Management Policy
- 16) Fraud Prevention Policy
- 17) Replacing previous Indigent Policy
- 18) Accounting Policies
- 19) Capital Infrastructure Investment Policy
- 20) Fruitless Wasteful Expenditure Policy
- 21) Borrowing Policy
- 22) Funding and Reserve Policy
- 23) Policy related to Long-Term Financial Planning

## 1.11 Overview of Budget Assumptions

In January 2010, Cabinet adopted 12 outcomes within which to frame public service delivery priorities and targets. Cabinet ministers have signed performance agreements linked to these outcomes. More detailed delivery agreements have since been developed to extend targets and responsibilities to national and provincial departments, agencies and municipalities.

Blue Crane Route Municipality is expected to take the 12 outcomes into consideration when reviewing the IDP and developing the annual budget for the 2013/2014 MTREF.

Hereunder follows the 12 outcomes, together with outputs, and the role of Blue Crane Route Municipality:

**1) Improve the quality of basic education**

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. Improve quality of teaching and learning</li> <li>2. Regular assessment to track progress</li> <li>3. Improve early childhood development</li> <li>4. A credible outcomes-focused accountability system</li> </ol>	<ol style="list-style-type: none"> <li>1. Facilitate the building of new schools by:               <ul style="list-style-type: none"> <li>• Participating in needs assessments</li> <li>• Identifying appropriate land</li> <li>• Facilitating zoning and planning processes</li> </ul> </li> <li>2. Facilitate the eradication of municipal service backlogs in schools by extending appropriate bulk infrastructure and installing connections</li> </ol>

**2) Improve health and life expectancy**

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. Increase life expectancy to 58 for males and 60 for females</li> <li>2. Reduce maternal and child mortality rates to 30-40 per 1000 births</li> <li>3. Combat HIV/AIDS and TB</li> <li>4. Strengthen health services effectiveness</li> </ol>	<ol style="list-style-type: none"> <li>1. Strengthen effectiveness of health services by specifically enhancing TB treatments and expanding HIV and AIDS prevention and treatments</li> <li>2. Continue to improve Community Health Service infrastructure by providing clean water, sanitation and waste removal services</li> </ol>

**3) All people in south Africa protected and feel safe**

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. Reduce overall level of crime</li> <li>2. An effective and integrated criminal justice system</li> <li>3. Improve perceptions of crime among the population</li> <li>4. Improve investor perceptions and trust</li> <li>5. Effective and integrated border management</li> <li>6. Integrity of identity of citizens and residents secured</li> <li>7. Cyber-crime combated</li> </ol>	<ol style="list-style-type: none"> <li>1. Facilitate the development of safer communities through better planning and enforcement of municipal by-laws</li> <li>2. Direct the traffic control function towards policing high risk violations – rather than revenue collection</li> <li>3. Improving collaboration with SAPS</li> <li>4. Ensuring rapid response to reported crimes</li> </ol>

## 4) Decent employment through inclusive economic growth

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. Faster and sustainable inclusive growth</li> <li>2. More labour-absorbing growth</li> <li>3. Strategy to reduce youth unemployment</li> <li>4. Increase competitiveness to raise net exports and grow trade</li> <li>5. Improve support to small business and cooperatives</li> <li>6. Implement expanded public works programme</li> </ol>	<ol style="list-style-type: none"> <li>1. Create an enabling environment for investment by streamlining planning application processes</li> <li>2. Ensure proper maintenance and rehabilitation of essential services infrastructure</li> <li>3. Ensure proper implementation of the EPWP at municipal level</li> <li>4. Design service delivery processes to be labour intensive</li> <li>5. Improve procurement systems to eliminate corruption and ensure value for money</li> <li>6. Utilize community structures to provide services</li> </ol>

## 5) A skilled and capable workforce to support inclusive growth

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. A credible skills planning institutional mechanism</li> <li>2. Increase access to intermediate and high level learning programmes</li> <li>3. Increase access to occupation specific programmes (especially artisan skills training)</li> <li>4. Research, development and innovation in human capital</li> </ol>	<ol style="list-style-type: none"> <li>1. Develop and extend intern and work experience programmes in municipality</li> <li>2. Link municipal procurement to skills development initiatives</li> </ol>

## 6) An efficient, competitive and responsive economic infrastructure network

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. Improve competition and regulation</li> <li>2. Reliable generation, distribution and transmission of energy</li> <li>3. Maintain and expand road and rail network, and efficiency, capacity and competitiveness of sea ports</li> <li>4. Maintain bulk water infrastructure and ensure water supply</li> <li>5. Information and communication technology</li> </ol>	<ol style="list-style-type: none"> <li>1. Ring-fence water, electricity and sanitation functions so as to facilitate cost-reflecting pricing of these services</li> <li>2. Ensure urban spatial plans provide for modes of public transport</li> <li>3. Maintain and expand water purification works and waste water treatment works in line with growing demand</li> <li>4. Prepare to receive the devolved public</li> </ol>



6. Benchmarks for each sector	transport function 5. Improve maintenance of municipal road networks
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#### 7) Vibrant, equitable and sustainable rural communities and food security

Outputs	Role of Blue Crane Route Municipality
1. Sustainable agrarian reform and improved access to markets for small farmers	1. Facilitate the development of local markets for agricultural produce
2. Improve access to affordable and diverse food	2. Improve transport links with urban centers so as to ensure better economic integration
3. Improve rural services and access to information to support livelihoods	3. Promote home production to enhance food security
4. Improve rural employment opportunities	4. Ensure effective spending of grants for funding extension of access to basic services
5. Enable institutional environment for sustainable and inclusive growth	

#### 8) Sustainable human settlements and improved quality of household life

Outputs	Role of Blue Crane Route Municipality
1. Accelerate housing delivery	1. Prepare to be accredited for the housing function
2. Improve property market	2. Ensure that the housing plan are in line with national policy on integrated human settlements
3. More efficient land utilization and release of state-owned land	3. Participate in the identification of suitable land for social housing
	4. Ensure capital budgets are appropriately prioritized to maintain existing services and extend services

#### 9) A response and, accountable, effective and efficient local government system

Outputs	Role of Blue Crane Route Municipality
1. Differentiate approach to municipal financing, planning and support	1. Adopt IDP planning processes appropriate to the capacity and sophistication of the municipality
2. Community work programme	2. Implement the community programme
3. Support for human settlements	3. Ensure ward committees are representative and fully involved in community consultation processes around the IDP, budget and other strategic service delivery
4. Refine ward committee model to deepen democracy	
5. Improve municipal administrative capacity	
6. Single coordination window	

	<p>issues</p> <p>4. Improve municipal financial and administrative capacity by implementing competency norms and standards and acting against incompetence and corruption</p>
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### 10) Protection and enhancement of environmental assets and natural resources

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. Enhance quality and quantity of water resources</li> <li>2. Reduce greenhouse gas emissions               <ul style="list-style-type: none"> <li>• Mitigate climate change impacts</li> <li>• Improve air quality</li> </ul> </li> <li>3. Sustainable environment management</li> <li>4. Protect biodiversity</li> </ol>	<ol style="list-style-type: none"> <li>1. Ensure effective maintenance and rehabilitation of infrastructure</li> <li>2. Run water and electricity saving awareness campaigns</li> <li>3. Ensure proper management of municipal commonage and urban open spaces</li> <li>4. Ensure development does not take place on wetlands or any other environmental sensitive areas</li> </ol>

### 11) A better south Africa, a better and safer Africa and world

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. Enhance the African agenda and sustainable development</li> <li>2. Enhance regional integration</li> <li>3. Reform global governance institutions</li> <li>4. Enhance trade and investment between South Africa and partners</li> </ol>	<ol style="list-style-type: none"> <li>1. Role of local government is fairly limited in this area and must concentrate on:               <ul style="list-style-type: none"> <li>• Ensuring basic infrastructure is in place and properly maintained</li> <li>• Creating an enabling environment for investment</li> </ul> </li> </ol>

### 12) A development-orientated public service and inclusive citizenship

Outputs	Role of Blue Crane Route Municipality
<ol style="list-style-type: none"> <li>1. Improve government performance</li> <li>2. Government-wide performance monitoring and evaluation</li> <li>3. Conduct comprehensive expenditure review</li> <li>4. Information campaign on constitutional rights and responsibilities</li> <li>5. Celebrate cultural diversity</li> </ol>	<ol style="list-style-type: none"> <li>1. Continue to develop performance monitoring and management systems</li> <li>2. Comply with legal financial reporting requirements</li> <li>3. Review municipal expenditures to eliminate wastage</li> <li>4. Ensure councils behave in ways to restore community trust in local government</li> </ol>

The following budget assumptions have a major influence on the annual budget:

- It will take some time for the economic upturn to flow through to increased municipal revenues and better cash flows.
- The revenue stream of the Council will stay under pressure for the next three to four quarters in 2013.
- The excessive increases in the tariffs of bulk electricity purchases in the next three budget years, are putting pressure on the Council's draft operating expenditure budget.
- The increases in property rates and other tariffs are likely to be counterproductive, resulting in higher levels of non-payment and increased bad debts.

## 1.12 Overview of Budget Funding

Section 18(1) of the MFMA states that an annual budget may only be funded from:

- Realistic anticipated revenues to be collected;
- Cash backed accumulated funds from previous years' surpluses not committed for other purposes; and
- Borrowed funds, but only for the capital budget referred to in section 17.

Achievement of this requirement in totality effectively means that a Council has "balanced" its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows.

### 1.12.1 A credible budget

Amongst other things, a credible budget is a budget that:

- Funds only activities consistent with the revised IDP and vice versa ensuring the IDP is realistically achievable given the financial constraints of the municipality;
- Is achievable in terms of agreed service delivery and performance targets;
- Contains revenue and expenditure projections that are consistent with current and on past performance and supported by documented evidence of future assumptions;
- Does not jeopardise the financial viability of the municipality (ensures that the financial position is maintained with generally accepted prudential limits and that obligations can be met in the short, medium and long term; and
- Provides managers with appropriate levels of delegation sufficient to meet their financial management responsibilities.

A budget sets out certain service delivery levels and associated financial implications. Therefore the community should realistically expect to receive these promised service delivery levels and understand the associated financial implications. Major under spending due to under collection of revenue or poor planning is a clear example of a budget that is not credible and unrealistic.

Furthermore, budgets tabled for consultation at least 90 days prior to the start of the budget year should already be credible and fairly close to the final approved budget.

### **1.12.2 Long term financial planning**

The municipality's financial position is sound and this budget further ensures that it stays sound. Long term borrowing is limited and the cash position is strong.

The municipality plans to continue exercising strict financial management and ensuring cash flow meets the requirements.

Due to the fact that the majority of capital expenditure from own sources be funded by way of own cash, the municipality must ensure that the principle of "the user pays for the use of assets" be applied in its long term financial strategy. It is for this reason that the municipality provided for cash-backed reserves, which consist of Employee Benefits provisions, the cost of replacing the existing valuation roll and contributions to the Capital Replacement Reserve with the idea being a contribution at least equal to the depreciation charges on those assets being used.

### **1.12.3 Sources of funding**

Interest earned from investments is applied to the income and expenditure account to help fund the operating budget.

### **1.12.4 Sales of assets**

The municipality is in the process of reviewing its land and asset holdings as part of its long term financial strategy. Major asset sales are therefore, excluded from the MTREF at this stage.

### **1.12.5 Borrowing**

The MFMA prescribes the conditions within municipalities may borrow through either short or long term debt

The Act stipulates that short term debt can be used to meet immediate cash flow needs but that it must be fully repaid within the financial year in which it was incurred. Long term debt can only be incurred for capital expenditure or to re-finance existing long term debt. Proposals to incur long term debt must go through a public consultation process.

The cash flow projections will determine the likely need to borrow short ter. It is not projected that any short term borrowing will be required over the MTREF period.

The ratios as set out in the Cash and Management Investment Policy are used to establish prudential levels of borrowing in terms of affordability and the overall indebtedness of the municipality.

Based on the measures of affordability, the municipality has made no budgeted provisions for new borrowing for capital expenditure over the MTREF.

### **1.13 Expenditure on Allocations and Grants Programme and Allocations and Grants made by the Municipality**

National and Provincial Government provide funding to assist the municipality to achieve its developmental and service delivery goals. In addition, the Constitution requires all spheres of government to assist each other to achieve goals set at National or Provincial level. Local economic development and employment opportunities are high on the agenda of the national government, and the municipality, again within financial means, as well as revenue from government grants, aims to assist as far as possible in achieving these goals.

### **1.14 Monthly Targets for Revenue, Expenditure and Cash flow**

See the contents of Schedules SA25 to SA30 reflecting the targets for revenue, expenditure and the Cash Flow.

### **1.15 Contracts having Future Budgetary Implications**

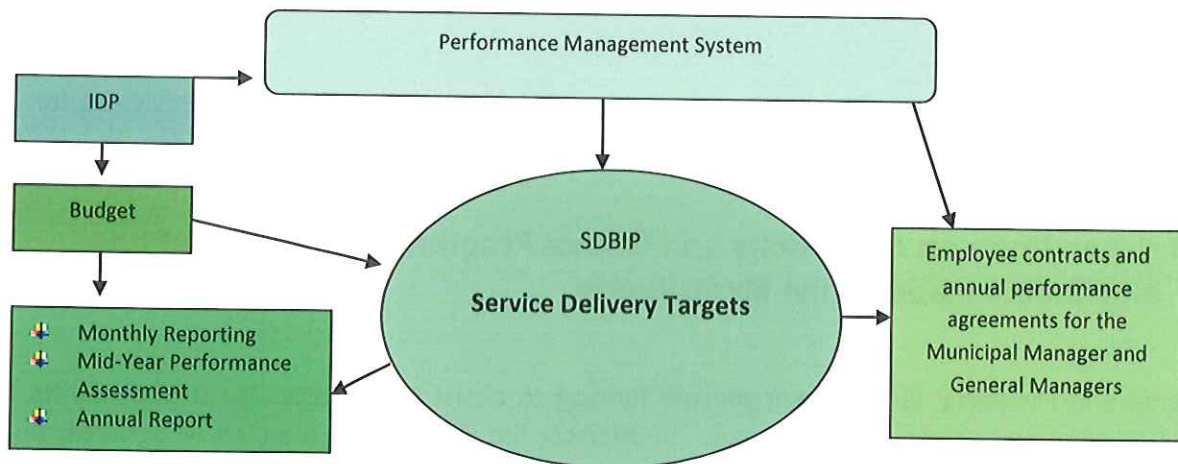
The municipality is processing updating the records of contracts having future budgetary implications and cannot reflect details at this stage.

### **1.16 Capital Expenditure Status**

See the contents of Schedules SA34 to SA37 reflecting the Capital Expenditure Status.

### **1.17 Annual Budgets and Service Delivery and Budget Implementation Plans (SDBIP) – Internal Department**

The SDBIP marries the Performance Management System (as required under the Municipal Systems Act) with the operating and capital budgets and the IDP. Thus the strategic direction mapped out in the IDP is matched with the financial resources and delivery of services as specified in the PMS. The requirement for a SDBIP is stated in the Municipal Finance Management Act (Act No 56 of 2003), Section 69.3(a) and is the responsibility of the Municipal Manager.



The SDBIP allows the budget to be implemented fully as it identifies:

- The Strategic Imperative – Through links with the IDP
- The Financial Imperative – Through links with the budget
- The Performance Imperative – Through links with the PMS.

The National Treasury Circular 13 describes in detail the approach to SDBIP's. Basically there is a high level SDBIP for the purpose of high level monitoring by stakeholders, backed by full detail all the way to the individual employee. Starting from top (the Municipal Manager) all staff operates under KPI's within the identified KPA's. In effect the SDBIP becomes the implementation tool for the budget and the basis for non-financial monitoring.

At the highest level, every vote could be aligned to an IDP strategy and some KPI's. These then form the basis of future monthly and in-year reporting.

The SDBIP includes monthly cash flows of expenditure and is used as the basis for budget monitoring.

See attached the relevant SDBIP reflecting as per Subsection the projected 12 months budget.

### 1.18 Legislation Compliance Status

Each year, National Treasury issues MFMA circulars to municipalities advising them of the budget parameters within which municipalities should work when preparing their budgets, together with other MFMA circulars and the Budget and Reporting Regulations.

The BCRM are fully compliant with the legislation applicable to municipalities, and all the relevant Circulars, etc. are also in place.

### **1.19 BCRM 2013/2014 Draft Tariff Book**

As mentioned in the MFMA Circular No. 67, the Eskom price increase of bulk electricity supplied to municipalities will increase by 8% on 1 July 2013. NERSA approved an annual 8% increase in the bulk price of electricity in terms of the third multi-year price determination applicable for the period 2013/2014 to 2017/2018. NERSA is in the process of determining a guideline increase for municipal electricity tariffs.

The municipality has kept the contents of MFMA Circular 66, under Revising Rates, Tariffs and other Charges, as well as MFMA Circular 67, under point 4, Revising Rates, Tariffs and other Charges in mind when the 2013/2014 was determined as well as the affordability thereof within the community.

The Tariffs for the draft budget were structured as follows:

- 6% increase on the whole tariff structure, excluding electricity tariff of an estimated percentage increase between 7.5% - 8%, due to pending NERSA approval.

**Table 11 BCRM Supporting Table SA1 – Consolidated Budgeted Financial Performance**

EC102 Blue Crane Route - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'											
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
<b>REVENUE ITEMS:</b>											
<b>Property rates</b>											
Total Property Rates	6	4 804	5 943	7 557	8 766	8 146	8 146	8 146	9 248	9 748	10 274
less Revenue Foregone					750				654	689	727
<b>Net Property Rates</b>		<b>4 804</b>	<b>5 943</b>	<b>7 557</b>	<b>8 016</b>	<b>8 146</b>	<b>8 146</b>	<b>8 146</b>	<b>8 594</b>	<b>9 058</b>	<b>9 547</b>
<b>Service charges - electricity revenue</b>											
Total Service charges - electricity revenue	6	33 559	49 580	52 630	61 950	64 343	64 343	64 343	69 169	74 011	79 191
less Revenue Foregone											
<b>Net Service charges - electricity revenue</b>		<b>33 559</b>	<b>49 580</b>	<b>52 630</b>	<b>61 950</b>	<b>64 343</b>	<b>64 343</b>	<b>64 343</b>	<b>69 169</b>	<b>74 011</b>	<b>79 191</b>
<b>Service charges - water revenue</b>											
Total Service charges - water revenue	6	7 283	10 056	7 893	10 600	10 600	10 600	10 600	11 183	11 787	12 423
less Revenue Foregone											
<b>Net Service charges - water revenue</b>		<b>7 283</b>	<b>10 056</b>	<b>7 893</b>	<b>10 600</b>	<b>10 600</b>	<b>10 600</b>	<b>10 600</b>	<b>11 183</b>	<b>11 787</b>	<b>12 423</b>
<b>Service charges - sanitation revenue</b>											
Total Service charges - sanitation revenue	6	3 975	4 830	3 482	5 470	5 470	5 470	5 470	5 771	6 082	6 411
less Revenue Foregone											
<b>Net Service charges - sanitation revenue</b>		<b>3 975</b>	<b>4 830</b>	<b>3 482</b>	<b>5 470</b>	<b>5 470</b>	<b>5 470</b>	<b>5 470</b>	<b>5 771</b>	<b>6 082</b>	<b>6 411</b>
<b>Service charges - refuse revenue</b>											
Total refuse removal revenue	6	4 498	6 482	4 422	7 370	7 370	7 370	7 370	7 775	8 195	8 638
Total landfill revenue											
less Revenue Foregone											
<b>Net Service charges - refuse revenue</b>		<b>4 498</b>	<b>6 482</b>	<b>4 422</b>	<b>7 370</b>	<b>7 370</b>	<b>7 370</b>	<b>7 370</b>	<b>7 775</b>	<b>8 195</b>	<b>8 638</b>
<b>Other Revenue by source</b>											
Miscellaneous and other revenue		10 514	8 441	77 143	1 201	5 629	5 629	2 037	1 780	4 011	4 252
Fees earned			253	225					443	455	479
General			762	1 004	110						
Private work			1 331	671	43				369	389	410
Other Income			899	966	2 845				651	687	724
Administration and management fees received			358		150						
Bilongfestival					140			561			
					80						
					350						
					592						
					1 006						
<b>Total 'Other' Revenue</b>	3	<b>10 514</b>	<b>12 044</b>	<b>80 009</b>	<b>6 517</b>	<b>5 629</b>	<b>5 629</b>	<b>2 037</b>	<b>3 814</b>	<b>5 542</b>	<b>5 865</b>
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>											
Basic Salaries and Wages	2	25 592	45 669	49 095	39 584	53 945	53 945	53 945	40 555	43 303	46 050
Pension and UIF Contributions		4 541			5 187				6 593	7 062	7 510
Medical Aid Contributions		2 014			1 660				1 921	2 044	2 175
Overtime					2 122				1 994	2 122	2 257
Performance Bonus		985			3 058				2 737	2 912	3 099
Motor Vehicle Allowance											
Cellphone Allowance											
Housing Allowances											
Other benefits and allowances					2 249				2 717	2 908	3 087
Payments in lieu of leave					515				543	573	604
Long service awards											
Post-retirement benefit obligations	4								1 266	1 334	1 406
<b>sub-total</b>	5	<b>33 131</b>	<b>45 669</b>	<b>49 095</b>	<b>54 356</b>	<b>53 945</b>	<b>53 945</b>	<b>53 945</b>	<b>58 327</b>	<b>62 258</b>	<b>66 189</b>
Less: Employees costs capitalised to PPE											
<b>Total Employee related costs</b>	1	<b>33 131</b>	<b>45 669</b>	<b>49 095</b>	<b>54 356</b>	<b>53 945</b>	<b>53 945</b>	<b>53 945</b>	<b>58 327</b>	<b>62 258</b>	<b>66 189</b>
<b>Contributions recognised - capital</b>											
<i>List contributions by contract</i>											
<b>Total Contributions recognised - capital</b>											
<b>Depreciation &amp; asset impairment</b>											
Depreciation of Property, Plant & Equipment				19 030	2 845	19 030	19 030	19 030	20 077	21 161	22 304
Lease amortisation											
Capital asset impairment				317					400	422	444
Depreciation resulting from revaluation of PPE											
<b>Total Depreciation &amp; asset impairment</b>	10			<b>19 347</b>	<b>2 845</b>	<b>19 030</b>	<b>19 030</b>	<b>19 030</b>	<b>20 477</b>	<b>21 583</b>	<b>22 749</b>
<b>Bulk purchases</b>											
Electricity Bulk Purchases		20 477	31 971	40 668	45 200	47 210	47 210	47 210	50 766	54 816	59 202
Water Bulk Purchases		428	951	709	900				1 050	1 107	1 166
<b>Total bulk purchases</b>	1	<b>20 905</b>	<b>32 922</b>	<b>41 377</b>	<b>46 100</b>	<b>47 210</b>	<b>47 210</b>	<b>47 210</b>	<b>51 806</b>	<b>55 923</b>	<b>60 368</b>
<b>Transfers and grants</b>											
Cash transfers and grants											
Non-cash transfers and grants											
<b>Total transfers and grants</b>	1										



<b>Contracted services</b>										
Actuarial Loss			544	677	822	822	822			
<i>sub-total</i>	1	-	-	544	677	822	822	822	-	-
<b>Allocations to organs of state:</b>										
Electricity										
Water										
Sanitation										
Other										
<b>Total contracted services</b>		-	-	544	677	822	822	822	-	-
<b>Other Expenditure By Type</b>										
Collection costs		33	2	2	30	-	-	-	32	33
Contributions to 'other' provisions		-	-	-	-	-	-	-	-	35
Consultant fees		-	-	-	-	-	-	-	-	-
Audit fees		-	-	-	-	-	-	-	-	-
General expenses	3	20 750	28 003	24 199	2 650	-	-	-	2 796	2 947
<i>List Other Expenditure by Type</i>		1 610			2 924	48 728	48 728	45 136	2 807	2 742
Ward committee allowances					720					
Printing & stationery					755				720	759
Municipal Services					3 113				827	871
Disaster assistance					100				3 536	3 713
Rent - Equipment					960				264	278
Insurance					648				972	860
Legal Fees					600				641	676
Tourism					312				633	667
Travelling and Subsistence					1 110				331	349
Professional Fees					1 436				1 255	1 256
Telephone & Fax					1 456				2 023	2 132
Free Basic Services					7 880				1 640	1 702
Development Agency - Other exp		2 749	3 412	74 836	551	4 342	4 342	4 342	9 456	9 967
Fuel and Oil					2 563				1 150	1 219
Security Services					1 426				3 094	3 261
FMG Grant exp					1 500				788	725
MSIG Grant					800				1 500	1 600
EPWP					1 000				890	934
Fire Fighters - Cacadu grant					180				1 000	-
									188	198
<b>Total 'Other' Expenditure</b>	1	25 142	31 417	99 038	32 712	53 070	53 070	49 478	36 542	36 890
<b>Repairs and Maintenance</b>										
Employee related costs	8									
Other materials		2 257	4 394	2 906	4 257	4 172	4 172		3 877	4 087
Contracted Services										
Other Expenditure										
<b>Total Repairs and Maintenance Expenditure</b>	9	2 257	4 394	2 906	4 257	4 172	4 172	-	3 877	4 087
										4 308

**Table 12 BCRM Supporting Table SA2 – Consolidated Matrix Financial Performance Budget (revenue source / expenditure type and dept)**

Ref	Description	Vote 1 - MAYORAL EXECUTIVE	Vote 2 - MUNICIPAL COUNCIL	Vote 3 - ACCOUNTING OFFICER	Vote 4 - BUDGET & TREASURY	Vote 5 - TECHNICAL SERVICES	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES	Vote 7 - CORPORATE SERVICES	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
1	<b>Revenue By Source</b>																
	Property rates				8 594												8 594
	Property rates - penalties & collection charges																-
	Service charges - electricity revenue					69 169											69 169
	Service charges - water revenue					11 183											11 183
	Service charges - sanitation revenue					5 771	7 775										5 771
	Service charges - refuse revenue																7 775
	Service charges - other																-
	Rental of facilities and equipment					237	106										342
	Interest earned - external investments				1 200												1 200
	Interest earned - outstanding debtors				2 110												2 110
	Dividends received																-
	Fines						106										106
	Licences and permits						844										844
	Agency services						633										633
	Other revenue		6 414	2 361	352	783	310	8									3 814
	Transfers recognised - operational				2 390	28 797	10 829										48 429
	Gains on disposal of PPE					45											45
	<b>Total Revenue (excluding capital transfers and contributions)</b>		6 414	2 361	14 646	115 984	20 602	8									160 015
	<b>Expenditure By Type</b>																
	Employee related costs	276		5 993	10 714	20 731	16 051	4 562									58 327
	Remuneration of councillors		2 932														2 932
	Debt impairment				1 737	4 063	844										6 644
	Depreciation & asset impairment		433	282	1 239	18 187	304	32									20 477
	Finance charges			20	15	135	115										285
	Bulk purchases					51 806											51 806
	Other materials			5	134	3 157	952	9									4 257
	Contracted services																-
	Transfers and grants		1 314	4 103	8 771	13 326	7 233	1 788									36 542
	Other expenditure	8															
	Loss on disposal of PPE																-
	<b>Total Expenditure</b>	284	4 678	10 403	22 611	111 404	25 489	6 391									187 269
	<b>Surplus/(Deficit)</b>	(284)	1 735	(8 041)	(7 965)	4 580	(4 897)	(6 393)									(21 254)
	Transfers recognised - capital				50	26 415											26 465
	Contributions recognised - capital																-
	Contributed assets					3 000											3 000
	<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	(284)	1 735	(8 041)	(7 915)	30 995	(1 897)	(6 393)									8 211

**Table 133 BCRM Supporting Table SA3 – Consolidated Budgeted Financial Position**

EC102 Blue Crane Route - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'											
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R thousand</b>											
<b>ASSETS</b>											
<b>Call Investment deposits</b>											
Call deposits < 90 days		10 034	3	4	15 030	15 030	15 030	15 030	15 000	5 000	5 000
Other current investments > 90 days		-	-	-	-	-	-	-	-	-	-
<b>Total Call Investment deposits</b>	2	10 034	3	4	15 030	15 030	15 030	15 030	15 000	5 000	5 000
<b>Consumer debtors</b>											
Consumer debtors		21 149	8 778	9 822	32 200	12 400	12 400	12 400	32 841	36 391	34 000
Less: Provision for debt impairment		(14 493)	-	-	(19 800)	-	-	-	(21 144)	(23 147)	(24 528)
<b>Total Consumer debtors</b>	2	6 656	8 778	9 822	12 400	12 400	12 400	12 400	11 697	13 245	9 472
<b>Debt impairment provision</b>											
Balance at the beginning of the year		-	12 858	14 862	18 000	17 000	17 000	17 000	18 000	21 144	23 147
Contributions to the provision		-	2 402	9 354	9 800	4 944	4 944	4 944	6 644	7 003	7 381
Bad debts written off		-	(397)	(6 938)	(8 000)	(3 944)	(3 944)	(3 944)	(3 500)	(5 000)	(6 000)
<b>Balance at end of year</b>		-	14 862	17 279	19 800	18 000	18 000	18 000	21 144	23 147	24 528
<b>Property, plant and equipment (PPE)</b>											
PPE at cost/valuation (excl. finance leases)		79	53 305	334 712	119 680	711 712	711 712	711 712	679 208	699 784	718 447
Leases recognised as PPE	3	-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		-	-	-	7 158	293 636	293 636	293 636	324 265	345 848	368 597
<b>Total Property, plant and equipment (PPE)</b>	2	79	53 305	334 712	112 522	418 076	418 076	418 076	354 942	353 936	349 850
<b>LIABILITIES</b>											
<b>Current liabilities - Borrowing</b>											
Short term loans (other than bank overdraft)		-	175	602	-	-	-	-	-	-	-
Current portion of long-term liabilities		91	1 126	1 249	750	750	750	750	500	550	750
<b>Total Current liabilities - Borrowing</b>		91	1 302	1 851	750	750	750	750	500	550	750
<b>Trade and other payables</b>											
Trade and other creditors		9 567	13 853	12 370	14 314	14 814	14 814	14 814	16 000	16 000	13 000
Unspent conditional transfers		-	3 539	1 243	3 500	-	-	-	-	-	-
VAT		-	1 765	2 197	1 500	-	-	-	3 500	1 200	1 000
<b>Total Trade and other payables</b>	2	9 567	19 157	15 809	19 314	14 814	14 814	14 814	19 500	17 200	14 000
<b>Non current liabilities - Borrowing</b>											
Borrowing		103	-	2 535	2 750	2 750	2 750	2 750	5 000	4 500	3 950
Finance leases (including PPP asset element)	4	-	1 104	266	-	-	-	-	200	150	80
<b>Total Non current liabilities - Borrowing</b>		103	1 104	2 801	2 750	2 750	2 750	2 750	5 200	4 650	4 030
<b>Provisions - non-current</b>											
Retirement benefits		-	13 417	14 997	13 500	15 500	15 500	15 500	15 000	15 500	21 500
List other major provision items		-	-	-	-	-	-	-	-	-	-
Refuse landfill site rehabilitation		-	-	-	-	-	-	-	-	-	-
Other		-	637	-	-	-	-	-	-	-	-
<b>Total Provisions - non-current</b>		-	14 054	14 997	13 500	15 500	15 500	15 500	15 000	15 500	21 500
<b>CHANGES IN NET ASSETS</b>											
<b>Accumulated Surplus/(Deficit)</b>											
Accumulated Surplus/(Deficit) - opening balance		(10 787)	9 361	54 211	84 321	47 569	47 569	47 569	351 968	368 957	361 758
GRAP adjustments		-	16 313	304 947	-	-	-	-	-	-	-
Restated balance		(10 787)	25 674	359 158	84 321	47 569	47 569	47 569	351 968	368 957	361 758
Surplus/(Deficit)		4 479	24 509	(4 012)	28 776	13 550	13 550	13 550	8 211	(7 199)	(10 105)
Appropriations to Reserves		-	-	-	-	-	-	-	-	-	-
Transfers from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		985	4 028	1 543	(2 552)	361 522	361 522	361 522	8 778	-	(1)
<b>Accumulated Surplus/(Deficit)</b>	1	(5 323)	54 211	356 689	110 545	422 641	422 641	422 641	368 957	361 758	351 652
<b>Reserves</b>											
Housing Development Fund		514	-	-	-	-	-	-	-	-	-
Capital replacement		-	-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		14 170	-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
<b>Total Reserves</b>	2	14 684	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	9 361	54 211	356 689	110 545	422 641	422 641	422 641	368 957	361 758	351 652
<b>Total capital expenditure includes expenditure on nationally significant priorities:</b>											
Provision of basic services											

**Table 144 BCRM Supporting Table SA4 – Consolidated Reconciliation of IDP strategic objectives and budget (revenue)**

EC102 Blue Crane Route - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)													
Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining Infrastructure of the city			50 776	107 726	109 364	136 490	146 280	146 280	142 399	137 173	143 319	
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to address crime; effective enforcement of health and safety regulations.			10 754	17 215	14 491	19 636	21 630	21 630	23 602	21 596	22 643	
Local Economic Development	Makeing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME development, alternative energy.			5 465							4 011	4 253	
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegent register, revenue enhancement strategies for financial sustainability, operational efficiency.			24 058	18 959	18 769	18 363	14 539	14 539	14 696	15 452	16 232	
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping council records, sound administrative principals, create a culture of service delivery and improve public participation.			498	8 286	79 651	3 733	14 587	14 587	8 784	6 180	6 420	
Allocations to other priorities			2										
<b>Total Revenue (excluding capital transfers and contributions)</b>				1	91 549	152 185	222 274	178 222	197 036	197 036	189 480	184 412	192 867

**Table 15 BCRM Supporting Table SA5 – Consolidated Reconciliation of IDP strategic objectives and budget (operating expenditure)**

EC102 Blue Crane Route - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)													
Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
R thousand													
Infrastructure	Provision of Electricity, Water, Sanitation, Roads & Stormwater, and maintaining infrastructure of the city			45 300	68 837	91 112	87 505	109 384	109 384	111 404	118 493	125 561	
Community Services	Effective cleansing, waste removal, working with partners such as SAPS to address crime; effective enforcement of health and safety regulations.			16 117	19 723	18 440	23 472	24 228	24 228	25 499	27 097	28 719	
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME development, alternative			1 464	1 833	5 489	2 401	6 400	6 400	1 888	1 121	1 188	
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegent register, revenue enhancement strategies for financial sustainability, operational efficiency.			10 730	18 724	19 254	19 000	21 325	21 325	22 611	23 935	25 269	
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping council records, sound administrative principals, create a culture of service delivery and improve public participation.			13 460	18 560	91 991	17 068	22 149	22 149	19 770	20 965	22 234	
Allocations to other priorities													
<b>Total Expenditure</b>				1	87 070	127 676	226 286	149 446	183 486	183 486	181 269	191 611	202 971

**Table 16 BCRM Supporting Table SA6 – Consolidated Reconciliation of IDP strategic objectives and budget (capital expenditure)**

EC102 Blue Crane Route - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Infrastructure	Provision of Electricity, Water, Sanitation, Roads & Stormwater, and maintaining infrastructure of the city			7 777	14 982	18 503	29 988	25 879	25 879	33 385	16 551	15 939
Community Services	Effective cleansing, waste removal, working with partners such as SAPS to address crime, effective enforcement of health and			163	465	1 301	1 421	6 167	6 167	3 480	1 175	1 255
Local Economic Development	Making of the BCRM, promote investment in BCRM in agriculture, tourism, SMME development, alternative energy.			-	-	30	9	4 762	4 762	-	-	-
Financial Management	Implement fully compliant GRAP annual financial statements, updating indegent register, revenue enhancement strategies for			284	119	217	50			350	1 075	1 050
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping council records, sound administrative principals,			91	333	117	474	534	534	261	1 786	431
M												
N												
O												
P												
Allocations to other priorities			3									
<b>Total Capital Expenditure</b>			1	8 315	15 900	20 168	31 942	37 342	37 342	37 476	20 587	18 675

**Table 17 BCRM Supporting Table SA7 – Consolidated Measurable performance objectives**

EC102 Blue Crane Route - Supporting Table SA7 Measurable performance objectives										
Description	Unit of measurement	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>TECHNICAL SERVICES</b>										
<b>Function 1 - Water and sanitation</b>										
<b>Sub-function 1 - water and sewer connections installed</b>										
Number of Household wate and sewer connections installed	Households			50	280	280	280	70	80	90
<b>Sub-function 2 - Provision of Bulk Water Supply</b>										
Percentage Confidence level of Water quality for monthly test results	Percentage			90	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
<b>Sub-function 3 - Construction, upgrading &amp; maintenance of water works</b>										
Number of new bulk water meters installed	Number			0	5	5	5	5	5	5
Percentage of standpipes and Municipal premises metered according to budget allocation	Percentage			0	25.0%	25.0%	25.0%	50.0%	75.0%	100.0%
Number of Kilometres of AC water piping refurbished	Kilometres			0.5	5	5	5	10	10	10
<b>Function 2 - Reliable and affordable electricity to consumers</b>										
<b>Sub-function 1 - Upgrading of Electricity Network</b>										
Number of household connections installed	Households			67	280	280	280	70	80	90
Number of kilometres overhead lines refurbished	Kilometres			15	15	15	15	15	15	15
Percentage reduction in electrical losses in comparison with audited financial statements	Percentage			0.1%	0.5%	0.5%	0.5%	1.0%	1.0%	1.0%
<b>Function 3 - Gravel roads to be maintained and stormwater improvements; building maintenance</b>										
<b>Sub-function 1 - Paving of unpaved Roads</b>										
Number of kilometres of unpaved roads paved	Kilometres			2	12	12	12	10	10	10
Number of kilometres of roads resurfaced	Kilometres			0	3	3	3	3	5	5
<b>Sub-function 2 - Maintenance of Streets &amp; Roads</b>										
Number of Kilometres of minor drainage infrastructure cleaned	Kilometres			3	5	5	5	5	5	5
<b>Sub-function 3 - To provide effective protection services in BCRM</b>										
Number of speedumps constructed	Number			0	23	23	23	10	10	10
<b>Sub-function 4 - Maintenance of all priority municipal buildings</b>										
Percentage of Municipal Buildings Maintained	Percentage			12.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

COMMUNITY SERVICES										
<b>Function 1 - Sufficient Land available for development</b>										
<b>Sub-function 1 - Acquire Spoornet Land in Cookhouse for Development purposes</b>										
Number of hectares of Spoornet land acquired for development	Hectares			0	29.4	29.4	0	29.4	0	0
<b>Sub-function 2 - To have a reviewed SDF which provides a basis for economic growth in Somerset East, Cookhouse and Pearston</b>										
Spatial Development Framework document	Document			Existing SDF lacks detail on surrounding towns and an economic development orientation	Approved by council	Approved by council	Approved by council			
<b>Sub-function 3 - Extend Mmandl and Bhongweni cemeteries</b>										
Number of hectares of land acquired for cemetery extension and commonage	Hectares			No land available for cemetery extension	800 Hectares Acquired	800 Hectares Acquired	0	800 Hectares Acquired	0	0
<b>Function 2 - Necessary resources in place for Effective Waste Management</b>										
<b>Sub-function 1 - Beautification Project for BCRM (sustainable operation cleanup and job creation)</b>										
Average period of waste removal per ward	Period			Once per Week	Once per Week	Once per Week	Once per Week	Once per Week	Once per Week	Once per Week
<b>Sub-function 2 - Establishment and upgrading of Landfill sites</b>										
Number of Landfill sites upgraded	Number			0	1	1	1	1	1	1
<b>Function 3 - Provide Improved Municipal Health Services</b>										
<b>Sub-function 1 - Improve Water quality management</b>										
Number of water samples taken for	Number			168	168	168	168	168	168	168
<b>Sub-function 2 - Prevent the spread of communicable diseases</b>										
Number of inspections and evaluations of facilities	Number			600	600	600	600	600	600	600
<b>Sub-function 3 - Development of new Aeroville cemetery</b>										
A new Cemetery in Aeroville	Number			Currently no space available	1	1	0	1	1	0
<b>Sub-function 4 - Improve management of food control</b>										
Number of food samples taken for bacteriological analysis	Number			16	16	16	16	20	20	20
<b>Function 4 - Provide Adequate Housing</b>										
<b>Sub-function 1 - To provide for the needs of the homeless by providing safe and integrated human settlements</b>										
Number of sites transferred and registered in names of home owners	Number			165	400	400	400	100	100	100
Number of houses built in Pearston	Number				50	41	41	59	0	0
Number of houses built in Cookhouse	Number				10	10	10	0	0	0
Number of houses built in Aeroville	Number				33	33	33	0	0	0



<b>Function 5 - Environmental By-laws compliance</b>									
<b>Sub-function 1 - Development of Environmental Management Plan</b>									
<i>Environmental Management Plan</i>	Document		No plan exists	Approved by council	Approved by council	Approved by council			
<b>Sub-function 2 - Provide Effective Environmental Health Services</b>									
<i>Number of alien and encroaching trees to be removed</i>	Number		0	100	50	10	90	50	50
<i>Percentage decrease in incidence of fires by monthly comparison year on year</i>	Percentage		31 fires	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
<i>Number of schools visited for fire awareness visits</i>	Number		0	18	18	18	18	18	18
<i>Number of wards cleaned in refuse clean-up campaigns</i>	Number		6	6	6	6	6	6	6
<b>Sub-function 3 - Registration of New business owners</b>									
<i>Number of business licenses issued on a yearly basis</i>	Number		48	50	50	50	50	50	50
<b>Function 6 - Provide effective protection services to residents</b>									
<b>Sub-function 1 - Provide effective protection services</b>									
<i>Number of towns upgrading and improving road signs and markings</i>	Number		3	3	3	3	3	3	3
<i>Number of towns with erected street names</i>	Number		0	3	3	3	3	3	3
<i>Number of schools visited for Road Safety Educational Programmes</i>	Number		0	16	16	16	18	18	18
<i>Number of Traffic Road blocks with SAPS</i>	Number		24	30	30	30	30	30	30
<i>Percentage reduction in traffic accidents year on year</i>	Percentage		287 accidents	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
<b>Function 7 - Communities to have access to new and improved social facilities</b>									
<b>Sub-function 1 - Access to improved social facilities</b>									
<i>A library in Aeroville</i>	Number		0	1	0	0	1	0	0
<i>Number of new library members registered</i>	Number		736	450	450	450	100	100	100
<i>Percentage user satisfaction</i>	Percentage		0	50.0%	50.0%	50.0%	75.0%	80.0%	85.0%
<b>Sub-function 2 - Upgrading of Parks and sportsfields</b>									
<i>Number of Parks and Sportfields upgraded</i>	Number		11	5	5	5	5	5	5

ACCOUNTING OFFICER									
Function 1 - Promote Investor Confidence in BCRM									
Sub-function 1 - Marketing BCRM as an Investment destination									
Number of Brochures distributed	Number	0	10000	10000	10000	10000	10000	10000	10000
Number of advertisements placed in national publications	Number	0	12	12	12	15	15	15	15
Number of online viewers	Number	0	1000	1000	1000	1500	1500	1500	1500
Function 2 - Establishment of the BCRM region as the premier bureau of aeronautics in South Africa									
Sub-function 1 - Establishment of the BCRM region as the premier bureau of aeronautics in South Africa									
Memorandum of Understanding for a flying school	Document		Previous flying school closed	MoU in Place	MoU in Place	MoU in Place			
Prototyping a LSA	Prototype		Prototype design exists	Prototype Complete	Prototype Complete	Prototype Complete			
BCDA Annual report on progress of Eastern Cape Centre of National Aerospace	Document		Annual Report complete	Annual Report complete	Annual Report complete	Annual Report complete			
Function 3 - SMME's will be promoted and supported to increase employment opportunities									
Sub-function 1 - Profiling and building capacity in SMME's									
Number of New SMME's trained	Number	16	12	12	12	15	15	20	20
Percentage of SMME's assisted	Percentage	0	2	2	2	3	4	5	5
Function 4 - Growth of the agriculture sector will be encouraged through diversification and value adding to primary products									
Sub-function 1 - Growth of the agriculture sector will be encouraged through diversification and value adding to primary products									
Number hectares of emerging farmers' crops planted	Number	0	100ha	100ha	100ha	100ha	100ha	100ha	100ha
SLA for Agro processing centre	Document	0	Signed SLA in place	Signed SLA in place	Signed SLA in place				
Function 5 - Deliver an outdoor Activity based Tourism destination									
Sub-function 1 - Outdoor activity based Tourism destination									
Outdoor Activity Centre	Centre		No Centre exists	Construction & Launch	Construction & Launch	0	Construction & Launch		
Sub-function 2 - 10 % Increase in Tourism to BCRM									
Number of Tourism enquiries at BCRM Tourism Office	Number	1286	1415	1415	1415	1500	1600	1700	1700
Function 6 - Responsible development of Alternative Energy opportunities									
Sub-function 1 - Facilitate the development of renewable energy projects in the BCRM region									
Service Level Agreement for a Hydro project	Document		No Hydro projects exists	Signed SLA in place	Signed SLA in place	Signed SLA in place			
PPA for a Solar project	Document		No Solar projects exists	Signed PPA with Eskom	Signed PPA with Eskom	Signed PPA with Eskom			

BUDGET & TREASURY										
<b>Function 1 - MFMA and GRAP compliant financial management procedures</b>										
<b>Sub-function 1 - Implement a fully integrated GRAP compliant financial system and procedures</b>										
Percentage of Accounts balanced for Annual Financial Statements	Percentage		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
GRAP compliant Asset Register	Document		Partially complete	Partially complete	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place	Fully GRAP compliant Register in place
Number of Financial Reports monthly and quarterly	Number		16	16	16	16	16	16	16	16
Percentage of control accounts balanced	Percentage			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Percentage of CAPEX budget spent	Percentage			80.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Percentage of OPEX budget spent	Percentage			82.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Percentage of OPEX spent on maintenance	Percentage			3.6%	4.5%	3.5%	3.5%	3.0%	2.9%	3.6%
Percentage of Municipal Revenue still with debtors	Percentage			18.0%	15.0%	15.0%	15.0%	10.0%	10.0%	10.0%
Completion of Valuation Roll	Document	supplementary	supplementary	supplementary	new	new	new	new	supplementary	supplementary
<b>Function 2 - Qualifying residents have access to free basic services</b>										
<b>Sub-function 1 - Update the Indigent Register</b>										
Indigent Register	Register	Register in place and updated	Register in place and updated	Register in place and updated	Register in place and updated	Register in place and updated	Register in place and updated	Register in place and updated	Register in place and updated	Register in place and updated
Percentage of BCRM households earning less than R2,440 per month with access to free basic services	Percentage			48.0%	40.0%	40.0%	40.0%	40.0%	40.0%	35.0%
<b>Function 3 - Effective Municipal Revenue Generation and collection</b>										
<b>Sub-function 1 - To extend and enhance revenue raising strategies towards financial viability</b>										
Percentage Collection rate	Percentage			82.0%	85.0%	85.0%	85.0%	90.0%	90.0%	90.0%

CORPORATE SERVICES									
<b>Function 1 - Effective and Efficient information management system</b>									
<b>Sub-function 1 - To oversee the implementation of all Council policies and procedures</b>									
Archiving Information Policy	Document		no policy exists	Ppolicy Approved by Council	Ppolicy Approved by Council	Draft	Ppolicy Approved by Council		
Record Keeping Information Policy	Document		no policy exists	Ppolicy Approved by Council	Ppolicy Approved by Council	Draft	Ppolicy Approved by Council		
<b>Function 2 - Increased Institutional capacity and strengthened good governance</b>									
<b>Sub-function 1 - To regularly assess the organisational structure of BCRM</b>									
Percentage of budgeted vacancies filled	Percentage		86.0%	90.0%	90.0%	90.0%	93.0%	96.0%	100.0%
Average number days absent per year per employee	Days		18	9	9	12	10	10	10
Average turnaround time to appointment	Months		3	3	3	3	3	3	3
Number of Managers trained to conduct disciplinary hearings	Number			50	30	20	20	30	30
<b>Sub-function 2 - To have legally compliant and functional ward committees and CDWs</b>									
Number of fully functional ward committees	Number		6	6	6	6	6	6	6
Review and Strengthen legislative framework for Ward Committees and community participation	Document		Rules of Order approved	Review of legislative framework commenced	Review of legislative framework commenced	Review of legislative framework commenced	Review of legislative framework completed		
Average amount of funding per ward committee	Rand Amount		R60000	R50000	R50000	R50000	R50000	R50000	R50000
<b>Function 3 - Increased Skills development levels in the workplace</b>									
<b>Sub-function 1 - To assess &amp; improve skills level within BCRM</b>									
Number Senior and Middle Managers benefitting from Workplace Skills trainings	Number		15	15	15	15	15	15	15
Number of Supervisors benefitting from Workplace Skills trainings	Number		10	15	15	15	15	15	15
Number of Learnerships completed	Number		50	60	60	60	70	70	70
<b>Sub-function 2 - To have in place an Employment Equity Plan in order to adequately accommodate designated groups</b>									
Employment Equity Plan	Document		No plan exists	Approved Plan for 2012 to 2016	Draft Plan for 2012 to 2016	Draft Plan for 2012 to 2016	Approved Plan for 2013 to 2017		
Number of appointments in line with Employment Equity Act	Number			4	4	2	4		
Number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan.	Number			21	21	10	11		
<b>And so on for the rest of the Votes</b>									

**Table 18 BCRM Supporting Table SA8 – Consolidated Performance indicators and benchmarks**

EC102 Blue Crane Route - Supporting Table SA8 Performance Indicators and benchmarks											
Description of financial indicator	Basis of calculation	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Borrowing Management</b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.2%	2.4%	0.9%	0.7%	0.6%	0.6%	0.6%	0.4%	0.5%	0.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.2%	3.2%	1.3%	1.0%	1.0%	1.0%	1.0%	0.7%	0.6%	0.9%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	6895.0%	16.3%	68.4%	0.0%	0.0%	0.0%	0.0%	37.4%	0.0%	0.0%
<b>Safety of Capital</b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Liquidity</b>											
Current Ratio	Current assets/current liabilities	1.6	1.7	1.6	1.6	2.3	2.3	2.3	1.3	1.0	0.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.6	1.7	1.6	1.6	2.3	2.3	2.3	1.3	1.0	0.9
Liquidity Ratio	Monetary Assets/Current Liabilities	0.8	1.0	0.9	0.7	1.1	1.1	1.1	0.7	0.2	0.3
<b>Revenue Management</b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		133.6%	92.6%	52.9%	92.3%	90.7%	90.7%	93.9%	85.3%	90.4%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)			133.6%	90.0%	53.2%	92.3%	90.7%	90.7%	93.9%	85.3%	90.4%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	11.9%	9.4%	6.4%	12.6%	11.6%	11.6%	11.8%	9.0%	9.4%	7.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b>Creditors Management</b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		44.2%	58.2%	60.6%	49.0%	49.4%	49.4%	49.4%	47.7%	40.5%	31.7%
<b>Other Indicators</b>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
Employee costs	Employee costs/(Total Revenue - capital revenue)	36.2%	30.0%	22.1%	36.4%	33.0%	33.0%	33.8%	36.5%	36.8%	36.9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	35.8%	29.0%	20.4%	38.1%	34.7%	34.7%		39.4%	39.7%	39.9%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.5%	2.9%	1.3%	2.6%	2.6%	2.6%		2.4%	2.4%	2.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	1.4%	9.2%	2.1%	11.9%	11.9%	12.1%	13.0%	13.0%	12.9%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	25.7	41.1	83.3	53.8	53.8	53.8	60.6	61.5	57.7	61.4
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	19.8%	18.6%	18.5%	20.2%	19.6%	19.6%	19.6%	14.0%	14.6%	10.9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	3.6	2.7	1.7	2.8	2.7	2.7	2.8	3.0	3.3	3.2

**Table 19 BCRM Supporting Table SA9 – Consolidated social, economic and demographic statistics and assumptions**

Description of economic indicator	Ref.	Basis of calculation	1996 Census	2001 Census	2007 Survey	2009/10		2010/11		2011/12		Current Year 2012/13		2013/14 Medium Term Revenue & Expenditure Framework	
						Outcome	Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome		
<b>Demographics</b>															
Population															
Females aged 5 - 14															
Males aged 5 - 14															
Females aged 15 - 34															
Males aged 15 - 34															
Unemployment															
<b>Monthly household income (no. of households)</b>	1, 12														
No income															
R1 - R1 500															
R1 601 - R3 200															
R3 201 - R6 400															
R6 401 - R12 800															
R12 801 - R25 600															
R25 601 - R51 200															
R52 201 - R102 400															
R102 401 - R204 800															
R204 801 - R409 600															
R409 601 - R819 200															
> R819 200															
<b>Poverty profiles (no. of households)</b>	13														
< R2 060 per household per month															
Insert description	2														
<b>Household demographics (000)</b>															
Number of people in municipal area															
Number of poor people in municipal area															
Number of households in municipal area															
Number of poor households in municipal area															
Definition of poor households (R per month)															
<b>Housing statistics</b>	3														
Formal															
Informal															
<b>Total number of households</b>															
Dwellings provided by municipality	4														
Dwellings provided by province/s															
Dwellings provided by private sector	5														
<b>Total new housing dwellings</b>															
<b>Economic</b>	6														
Inflation outlook (CPIX)															
Interest rate - borrowing															
Interest rate - investment															
Remuneration increases															
Consumption growth (electricity)															
Consumption growth (water)															

Collection rates		7	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
Property tax/service charges									90.0%	85.0%	85.0%	
Rental of facilities & equipment									100.0%	100.0%	100.0%	
Interest - external investments									100.0%	100.0%	100.0%	
Interest - debtors									80.0%	80.0%	80.0%	
Revenue from agency services									100.0%	100.0%	100.0%	
<b>Detail on the provision of municipal services for A10</b>												
<b>Total municipal services</b>		Ref.										
<b>Household service targets (000)</b>												
<b>Water:</b>												
	Piped water inside dwelling	8	8 000	8 500	12 000	12 000	12 000	12 000	12 000	12 000	12 000	
	Piped water inside yard (but not in dwelling)	10	3 000	3 000							6 782	
	Using public tap (at least min.service level)										7 186	
	Other water supply (at least min.service level)										7 180	
	<b>Minimum Service Level and Above sub-total</b>	9	11 000	11 500	12 000	12 000	12 000	12 000	12 000	12 000	12 000	
	Using public tap (< min.service level)	10									7 186	
	Other water supply (< min.service level)										7 170	
	No water supply										7 180	
	<b>Below Minimum Service Level sub-total</b>											
	<b>Total number of households</b>		11 000	11 500	12 000	12 000	12 000	12 000	12 000	12 000	12 000	
<b>Sanitation/sewerage:</b>												
	Flush toilet (connected to sewerage)										6 782	
	Flush toilet (with septic tank)										7 186	
	Chemical toilet										7 170	
	Pit toilet (ventilated)										7 180	
	Other toilet provisions (> min.service level)										9 150	
	<b>Minimum Service Level and Above sub-total</b>										9 150	
	Bucket toilet										9 150	
	No toilet provisions (< min.service level)										9 150	
	<b>Below Minimum Service Level sub-total</b>											
	<b>Total number of households</b>											
<b>Energy:</b>												
	Electricity (at least min.service level)										9 150	
	Electricity - prepaid (min.service level)										9 150	
	<b>Minimum Service Level and Above sub-total</b>										9 150	
	Electricity (< min.service level)										820	
	Electricity - prepaid (< min.service level)										6 760	
	Other energy sources										7 580	
	<b>Below Minimum Service Level sub-total</b>											
	<b>Total number of households</b>											
<b>Refuse:</b>												
	Removed at least once a week										7 580	
	<b>Minimum Service Level and Above sub-total</b>										7 580	
	Removed less frequently than once a week										7 380	
	Using communal refuse dump										7 380	
	Using own refuse dump										7 380	
	Other rubbish disposal										7 380	
	No rubbish disposal										7 380	
	<b>Below Minimum Service Level sub-total</b>											
	<b>Total number of households</b>											
			11 000	11 000	11 000	12 000	12 000	12 000	12 000	12 000	12 000	
											7 370	
											7 380	

Municipal in-house services	Ref.	Household service targets (000)	2009/10		2010/11		2011/12		Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework				
			Outcome		Outcome		Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16		
		<b>Water:</b>														
		Piped water inside dwelling	8 000	8 500	12 000	12 000	12 000	12 000	12 000	6 782	7 186	7 170	7 180			
	8	Piped water inside yard (but not in dwelling)	3 000	3 000												
	10	Using public tap (at least min.service level)														
		Other water supply (at least min.service level)														
		<i>Minimum Service Level and Above sub-total</i>	11 000	11 500	12 000	12 000	12 000	12 000	12 000	6 782	7 186	7 170	7 180			
	9	Using public tap (< min.service level)														
	10	Other water supply (< min.service level)														
		No water supply														
		<i>Below Minimum Service Level sub-total</i>														
		<b>Total number of households</b>	11 000	11 500	12 000	12 000	12 000	12 000	12 000	6 782	7 186	7 170	7 180			
		<b>Sanitation/sewerage:</b>														
		Flush toilet (connected to sewerage)		7 000	7 000	7 000	7 000	7 000	7 000	7 000	9 136	9 140	9 150			
		Chemical toilet														
		Pit toilet (ventilated)														
		Other toilet provisions (> min.service level)														
		<i>Minimum Service Level and Above sub-total</i>		7 000	7 000	7 000	7 000	7 000	7 000	7 000	9 136	9 140	9 150			
		Bucket toilet														
		Other toilet provisions (< min.service level)														
		No toilet provisions														
		<i>Below Minimum Service Level sub-total</i>														
		<b>Total number of households</b>		7 000	7 000	7 000	7 000	7 000	7 000	7 000	9 136	9 140	9 150			
		<b>Energy:</b>														
		Electricity (at least min.service level)		700	750	750	750	750	750	750	750	800	820			
		Electricity - prepaid (min.service level)		6 300	6 664	6 664	6 664	6 664	6 664	6 664	6 696	6 760	6 760			
		<i>Minimum Service Level and Above sub-total</i>		7 000	7 414	7 414	7 414	7 414	7 414	7 414	7 446	7 560	7 580			
		Electricity (< min.service level)														
		Electricity - prepaid (< min. service level)														
		Other energy sources														
		<i>Below Minimum Service Level sub-total</i>														
		<b>Total number of households</b>		7 000	7 414	7 414	7 414	7 414	7 414	7 414	7 446	7 560	7 580			
		<b>Refuse:</b>														
		Removed at least once a week		11 000	11 000	12 000	12 000	12 000	12 000	12 000	7 361	7 370	7 380			
		<i>Minimum Service Level and Above sub-total</i>		11 000	11 000	12 000	12 000	12 000	12 000	12 000	7 361	7 370	7 380			
		Removed less frequently than once a week														
		Using communal refuse dump														
		Using own refuse dump														
		Other rubbish disposal														
		No rubbish disposal														
		<i>Below Minimum Service Level sub-total</i>														
		<b>Total number of households</b>		11 000	11 000	12 000	12 000	12 000	12 000	12 000	7 361	7 370	7 380			



**Table 20 BCRM Supporting Table SA10 – Consolidated Funding measurement**

## EC102 Blue Crane Route Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b	1	21 629	23 784	20 413	29 199	30 005	30 005	30 005	33 572	39 524	41 005
Cash + investments at the yr end less applications - R'000	18(1)b	2	17 133	19 220	14 210	16 574	22 770	22 770	23 374	13 243	4 377	6 581
Cash year end/monthly employee/supplier payments	18(1)b	3	3.6	2.7	1.7	2.8	2.7	2.7	2.8	3.0	3.3	3.2
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	4 479	24 509	(4 012)	28 776	13 550	13 550	13 550	8 211	(7 199)	(10 105)
Service charge rev % change - macro CPI target exclusive	18(1)a(2)	5	N.A.	36.6%	(7.3%)	16.6%	(3.3%)	(6.0%)	(6.0%)	0.8%	0.5%	0.5%
Cash receipts % of Ratepayer & Other revenue	18(1)a(2)	6	133.6%	90.0%	53.2%	92.3%	90.7%	90.7%	93.9%	85.3%	90.4%	95.2%
Debt impairment expense as a % of total billable revenue	18(1)a(2)	7	11.2%	13.6%	13.3%	6.0%	6.5%	6.5%	6.5%	6.5%	6.4%	6.3%
Capital payments % of capital expenditure	18(1)c:19	8	144.5%	126.7%	97.4%	0.0%	100.0%	100.0%	100.0%	92.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	3686.3%	16.3%	68.4%	0.0%	0.0%	0.0%	0.0%	37.4%	0.0%	0.0%
Grants % of Govt legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	34.4%	(1.7%)	33.7%	0.0%	0.0%	0.0%	(23.6%)	10.7%	(20.2%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	2856.5%	8.2%	0.9%	3.8%	1.0%	1.0%	0.9%	1.1%	1.2%	1.2%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	3.3%	2.4%	2.4%	0.0%	6.1%	3.4%	2.0%

<b>Supporting Indicators</b>												
% incr total service charges (incl prop rates)	18(1)a			42.6%	(1.3%)	22.6%	2.7%	0.0%	0.0%	6.8%	6.5%	6.5%
% incr Property Tax	18(1)a			23.7%	27.1%	6.1%	1.6%	0.0%	0.0%	5.5%	5.4%	5.4%
% incr Service charges - electricity revenue	18(1)a			47.7%	6.2%	17.7%	3.9%	0.0%	0.0%	7.5%	7.0%	7.0%
% incr Service charges - water revenue	18(1)a			38.1%	(21.5%)	34.3%	0.0%	0.0%	0.0%	5.5%	5.4%	5.4%
% incr Service charges - sanitation revenue	18(1)a			21.5%	(27.9%)	57.1%	0.0%	0.0%	0.0%	5.5%	5.4%	5.4%
% incr Service charges - refuse revenue	18(1)a			44.1%	(31.8%)	66.7%	0.0%	0.0%	0.0%	5.5%	5.4%	5.4%
% incr in Service charges - other	18(1)a			0.0%	(27.4%)	(100.0%)	0.0%	0.0%	0.0%	5.5%	5.4%	5.4%
Total billable revenue	18(1)a		54 118	77 259	76 349	93 688	96 365	96 365	96 365	102 834	109 494	116 591
Service charges			54 118	77 175	76 191	93 406	95 929	95 929	95 929	102 492	109 133	116 211
Property rates			4 604	5 943	7 557	8 016	8 146	8 146	8 146	8 594	9 058	9 547
Service charges - electricity revenue			33 559	49 580	52 630	61 950	64 343	64 343	64 343	69 169	74 011	79 191
Service charges - water revenue			7 283	10 056	7 893	10 600	10 600	10 600	10 600	11 183	11 787	12 423
Service charges - sanitation revenue			3 975	4 830	3 482	5 470	5 470	5 470	5 470	5 771	6 082	6 411
Service charges - refuse removal			4 499	6 482	4 422	7 370	7 370	7 370	7 370	7 775	8 195	8 633
Service charges - other			-	284	206	-	-	-	-	-	-	-
Rental of facilities and equipment			-	84	158	282	436	436	436	342	361	380
Capital expenditure excluding capital grant funding			627	5 000	3 399	3 167	3 562	3 562	3 562	8 011	5 491	5 066
Cash receipts from ratepayers	18(1)a		90 824	84 390	85 141	95 679	95 679	95 679	95 679	94 097	107 479	120 491
Ratepayer & Other revenue	18(1)a		67 967	93 769	159 989	103 715	105 494	105 494	101 902	110 341	118 928	126 558
Change in consumer debtors (current and non-current)			2 013	3 471	(244)	4 764	4 766	4 766	4 766	(4 453)	1 548	(3 223)
Operating and Capital Grant Revenue	18(1)a		22 639	56 771	59 851	73 307	90 341	90 341	90 341	74 894	64 172	64 925
Capital expenditure - total	20(1)(vi)		8 315	15 900	20 168	31 942	37 342	37 342	37 342	37 476	20 587	18 675
Capital expenditure - renewal	20(1)(vi)		-	-	-	1 070	885	885	885	2 270	695	375
<b>Supporting benchmarks</b>												
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY												
DoRA capital grants total MFY												
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants												
Average annual collection rate (arrear inclusive)												

Trend											
Change in consumer debtors (current and non-current)	2 013	3 471	(244)	4 786	(4 453)	1 548	(3 223)	-	-	-	
<b>Total Operating Revenue</b>	91 549	152 185	222 274	149 446	163 255	163 255	159 663	160 015	169 316	179 278	
<b>Total Operating Expenditure</b>	87 070	127 676	226 266	149 446	183 486	183 486	179 894	181 269	191 611	202 971	
<b>Operating Performance Surplus/(Deficit)</b>	4 479	24 509	(4 012)	-	(20 231)	(20 231)	(20 231)	(21 254)	(22 296)	(23 693)	
<b>Cash and Cash Equivalents (30 June 2012)</b>								33 572			
<b>Revenue</b>											
% Increase in Total Operating Revenue		66.2%	46.1%	(32.8%)	9.2%	0.0%	(2.2%)	(2.0%)	5.8%	5.9%	
% Increase in Property Rates Revenue		23.7%	27.1%	6.1%	1.6%	0.0%	0.0%	5.5%	5.4%	5.4%	
% Increase in Electricity Revenue		47.7%	6.2%	17.7%	3.9%	0.0%	0.0%	7.5%	7.0%	7.0%	
% Increase in Property Rates & Services Charges		42.6%	(1.3%)	22.6%	2.7%	0.0%	0.0%	6.8%	6.5%	6.5%	
<b>Expenditure</b>											
% Increase in Total Operating Expenditure		46.6%	77.2%	(34.0%)	22.8%	0.0%	(2.0%)	(1.2%)	5.7%	5.9%	
% Increase in Employee Costs		37.8%	7.5%	10.7%	(0.8%)	0.0%	0.0%	8.1%	6.7%	6.3%	
% Increase in Electricity Bulk Purchases		56.1%	27.2%	11.1%	4.4%	0.0%	0.0%	7.5%	8.0%	8.0%	
Average Cost Per Budgeted Employee Position (Remuneration)			154386.9906	162255.9104				174110.4776			
Average Cost Per Councillor (Remuneration)			246184.5	233190				266536.3636			
R&M % of PPE	2856.5%	8.2%	0.9%	3.8%	1.0%	1.0%		1.1%	1.2%	1.2%	
Asset Renewal and R&M as a % of PPE	2857.0%	8.0%	1.0%	5.0%	1.0%	1.0%		2.0%	1.0%	1.0%	
Debt Impairment % of Total Billable Revenue	11.2%	13.6%	13.3%	6.0%	6.5%	6.5%	6.5%	6.5%	6.4%	6.3%	
<b>Capital Revenue</b>											
Internally Funded & Other (R'000)	627	4 802	2 399	3 167	3 562	3 562	3 562	5 011	5 491	5 086	
Borrowing (R'000)	-	198	1 000	-	-	-	-	3 000	-	-	
Grant Funding and Other (R'000)	7 688	10 900	16 769	28 776	33 780	33 780	33 780	29 465	15 096	13 589	
Internally Generated funds % of Non Grant Funding	100.0%	96.0%	70.6%	100.0%	100.0%	100.0%	100.0%	62.6%	100.0%	100.0%	
Borrowing % of Non Grant Funding	0.0%	4.0%	29.4%	0.0%	0.0%	0.0%	0.0%	37.4%	0.0%	0.0%	
Grant Funding % of Total Funding	92.5%	68.6%	83.1%	90.1%	90.5%	90.5%	90.5%	78.6%	73.3%	72.8%	
<b>Capital Expenditure</b>											
Total Capital Programme (R'000)	8 315	15 900	20 168	31 942	37 342	37 342	37 342	37 476	20 587	18 675	
Asset Renewal	-	-	-	1 070	885	885	885	2 270	695	375	
Asset Renewal % of Total Capital Expenditure	0.0%	0.0%	0.0%	3.3%	2.4%	2.4%	2.4%	6.1%	3.4%	2.0%	
<b>Cash</b>											
Cash Receipts % of Rate Payer & Other	133.6%	90.0%	53.2%	92.3%	90.7%	90.7%	93.9%	85.3%	90.4%	95.2%	
Cash Coverage Ratio	0	0	0	0	0	0	0	0	0	0	
<b>Borrowing</b>											
Credit Rating (2009/10)								0			
Capital Charges to Operating	0.2%	2.4%	0.9%	0.7%	0.6%	0.6%	0.6%	0.4%	0.5%	0.6%	
Borrowing Receipts % of Capital Expenditure	3686.3%	16.3%	68.4%	0.0%	0.0%	0.0%	0.0%	37.4%	0.0%	0.0%	
<b>Reserves</b>											
Surplus/(Deficit)	17 133	19 220	14 210	16 574	22 770	22 770	23 374	13 243	4 377	6 581	
<b>Free Services</b>											
Free Basic Services as a % of Equitable Share	0.0%	0.0%	0.0%	15.0%	15.0%	15.0%		33.9%	34.7%	35.1%	
Free Services as a % of Operating Revenue (excl operational transfers)	5.6%	39.0%	0.0%	8.3%	8.2%	8.2%		9.0%	8.9%	8.9%	
<b>High Level Outcome of Funding Compliance</b>											
Total Operating Revenue	91 549	152 185	222 274	149 446	163 255	163 255	159 663	160 015	169 316	179 278	
Total Operating Expenditure	87 070	127 676	226 266	149 446	183 486	183 486	179 894	181 269	191 611	202 971	
Surplus/(Deficit) Budgeted Operating Statement	4 479	24 509	(4 012)	-	(20 231)	(20 231)	(20 231)	(21 254)	(22 296)	(23 693)	
Surplus/(Deficit) Considering Reserves and Cash Backing	21 612	43 728	10 198	16 574	2 539	2 539	3 143	(8 011)	(17 919)	(17 112)	
MTREF Funded (1) / Unfunded (0)	15	1	1	1	1	1	1	0	0	0	
MTREF Funded ✓ / Unfunded ✗	15	✓	✓	✓	✓	✓	✓	✗	✗	✗	

**Table 21 BCRM Supporting Table SA11 - Consolidated Property rates summary**

EC102 Blue Crane Route - Supporting Table SA11 Property rates summary										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Valuation:</b>	1									
Date of valuation:		2006/07/01	2006/07/01	2006/07/01	2006/07/01					
Financial year valuation used		2007/08	2007/08	2007/08	2007/08					
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			20012/13		
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)		N	N	N	N			Yes		
No. of assistant valuers (FTE)	3	2	-	-	-	0	0	Yes	0	0
No. of data collectors (FTE)	3	7	-	-	-	-	-	-	-	-
No. of internal valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of external valuers (FTE)	3	-	-	-	-	1	1	-	-	-
No. of additional valuers (FTE)	4	1	1	1	1			1	1	1
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)		36 months	24 months	12 months	12 months			12 months		
No. of properties	5	11 707	11 707	11 800	11 900	11 900	11 900	12 000	12 100	12 200
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations		1	1	1	1	1	1	1	1	1
No. of valuation roll amendments										
No. of objections by rate payers		-	-	-	-	-	-	-	-	-
No. of appeals by rate payers		-	-	-	-	-	-	-	-	-
No. of successful objections	8	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	8	-	-	-	-	-	-	-	-	-
Supplementary valuation		1	1	1	1	1	1	1	1	1
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)		29	29	29	29	29	29	35	35	35
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)		49	49	49	49	49	49	49	49	49
Valuation reductions-nature reserves/park (Rm)		9	9	9	9	9	9	9	9	9
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)		47	47	47	47	47	47	47	47	47
Valuation reductions-public worship (Rm)		12	12	12	12	12	12	12	12	12
Valuation reductions-other (Rm)										
<b>Total valuation reductions:</b>		117	117	117	117	117	117	117	117	117
Total value used for rating (Rm)	5	2 191	2 152	2 152	2 255	2 255	2 255	2 255	2 255	2 255
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)	5	Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)										
Limit on annual rate increase (s20)? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes		
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
<b>Rate revenue:</b>										
Rate revenue budget (R'000)	6	4 804	5 532	5 943	6 735	7 520	7 520	8 594	8 465	8 922
Rate revenue expected to collect (R'000)	6	4 804	5 532	5 943	6 062	6 768	6 768	7 735	7 618	8 030
Expected cash collection rate (%)					90.0%	90.0%	90.0%	90.0%	90.0%	90.0%
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
<b>Total rebates, exemptions, reductions, discounts (R'000)</b>		-	-	-	-	-	-	-	-	-

Table 22 BCRM Supporting Table SA12a - Consolidated Property rates by category (current year)

EC102 Blue Crane Route - Supporting Table SA12a Property rates by category (current year)																		
Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm proprs.	State-owned	Muni proprs.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/its	Public benefit organs.	Mining Proprs.	
<b>Valuation:</b>																		
Current Year 2012/13		8 757	6	396	2 477	126	138											
No. of properties																		
No. of sectional title property values																		
No. of unreasonably difficult properties s7(2)																		
No. of supplementary valuations		1	1	1	1	1	1											
Supplementary valuation (Rm)		91 754 300	845 000	35 500	19 247 000	3 434 500	7 200											
No. of valuation roll amendments		48	1	1	14	1	5											
No. of objections by rate-payers																		
No. of appeals by rate-payers																		
No. of appeals by rate-payers finalised	5																	
No. of successful objections	5																	
No. of successful objections > 10%																		
Estimated no. of properties not valued		<1	<1	<1	<1	<1	<1											
Years since last valuation (select)		5	5	5	5	5	5											
Frequency of valuation (select)		Market	Market	Market	Market	Market	Market											
Method of valuation used (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.											
Base of valuation (select)																		
Phasing-in properties s21 (number)																		
Combination of rating types used? (Y/N)																		
Fiat rate used? (Y/N)																		
is balance rated by uniform rate/variable rate?		Variable																
<b>Valuation reductions:</b>																		
Valuation reductions-public infrastructure (Rm)																		
Valuation reductions-nature reserves/park (Rm)																		
Valuation reductions-mineral rights (Rm)																		
Valuation reductions-R15,000 threshold (Rm)																		
Valuation reductions-public worship (Rm)																		
Valuation reductions-other (Rm)																		
<b>Total valuation reductions:</b>	2																	
Total value used for rating (Rm)	6																	
Total land value (Rm)	6																	
Total value of improvements (Rm)	6																	
Total market value (Rm)	6																	
<b>Rating:</b>																		
Average rate	3																	
Rate revenue budget (R'000)																		
Rate revenue expected to collect (R'000)																		
Expected cash collection rate (%)	4																	
Special rating areas (R'000)																		
Rebates, ex emptions - indigent (R'000)																		
Rebates, ex emptions - pensioners (R'000)																		
Rebates, ex emptions - bona fide farm. (R'000)																		
Rebates, ex emptions - other (R'000)																		
Phase-in reductions/discouts (R'000)																		
<b>Total rebates, exemptns, reductns, discs (R'000)</b>																		

**Table 23 BCRM Supporting Table SA12b - Consolidated Property rates by category (budget year)**

EC102 Blue Crane Route - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
<b>Budget Year 2013/14 Valuation:</b>																	
No. of properties		8 557	6	428	2 570	207		156									
No. of sectional title property v values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary v valuations																	
Supplementary valuation (Rm)		1	1	1	1	1	1	1									
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)		1	1	1	1	1	1	1									
Frequency of valuation (select)		<4	<4	<4	<4	<4	<4	<4									
Method of valuation used (select)		Market Land & impr.	Market Land & impr.	Market Land & impr.	Market Land & impr.	Market Land & impr.	Market Land & impr.	Market Land & impr.									
Base of valuation used (select)		No Variable	No Variable	No Variable	No Variable	No Variable	No Variable	No Variable									
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/v variable rate?																	
<b>Valuation reductions:</b>																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
<b>Total valuation reductions:</b>	2																
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
<b>Rating:</b>																	
Average rate	3																
Rate revenue budget (R'000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, ex emptions - indigent (R'000)																	
Rebates, ex emptions - pensioners (R'000)																	
Rebates, ex emptions - bona fide farm. (R'000)																	
Rebates, ex emptions - other (R'000)																	
Phase-in reductions/discouts (R'000)																	
<b>Total rebates, exem ptns, reductions, discs (R'000)</b>																	

**Table 24 BCRM Supporting Table SA13 – Consolidated Service Tariffs by category**

EC102 Blue Crane Route - Supporting Table SA13a Service Tariffs by category									
Description	Ref	Provide description of tariff structure where appropriate	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework		
							Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Property rates (rate in the Rand)</b>									
	1								
Residential properties		First R15000 exemption	0.01550	0.01705	0.00750	0.00585	0.00620	0.00657	0.00696
Residential properties - vacant land			0.01550	0.01705	0.00750	0.00585	0.00620	0.00657	0.00696
Formal/informal settlements									
Small holdings									
Farm properties - used			0.01550	0.01705	0.00070	0.00042	0.00045	0.00048	0.00051
Farm properties - not used			0.01550	0.01705	0.00070	0.00042	0.00045	0.00048	0.00051
Industrial properties									
Business and commercial properties			0.01550	0.01705	0.00846	0.00685	0.00726	0.00770	0.00816
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties			0.01550	0.01705	0.01876	0.01150	0.01219	0.01292	0.01370
Municipal properties									
Public service infrastructure		30% rebate	0.01550	0.01705	0.01876	0.01291	0.01368	0.01450	0.01537
Privately owned towns serviced by the State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
<b>Exemptions, reductions and rebates (Rands)</b>									
<b>Residential properties</b>									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate		> R100 000	60%	60%	-	-	-	-	-
Indigent rebate or exemption		Exempted for first	15 000	15 000	15 000	15 000	15 000	15 000	15 000
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
<b>Other rebates or exemptions</b>									
<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/ fixed fee (Rands/month)			R31.76	R43.00	R47.30	R53.65	R56.87	R60.28	R63.90
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/kl)									
Water usage - life line tariff		First 6 kl							
Water usage - Block 1 (c/kl)		1 - 15kl	R3.65	R3.10	R3.41	R3.87	R4.10	R4.35	R4.61
Water usage - Block 2 (c/kl)		16 - 50kl	R4.25	R4.40	R4.84	R5.49	R5.82	R6.17	R6.54
Water usage - Block 3 (c/kl)		> 50kl	R4.25	R6.50	R7.15	R8.11	R8.60	R9.12	R9.67
Water usage - Block 4 (c/kl)		(fill in thresholds)							
<b>Other</b>									
	2								

Waste water tariffs									
<b>Domestic</b>									
Basic charge/ fixed fee (Rands/month)		R25.33	R27.87	R30.65	R34.77	R36.86	R39.07	R41.41	
Service point - vacant land (Rands/month)		R25.33	R27.87	R30.65	R34.77	R36.86	R39.07	R41.41	
Waste water - flat rate tariff (c/kl)									
Volumetric charge - Block 1 (c/kl)	per month	R13.66	R15.03	R16.53	R18.75	R19.88	R21.07	R22.33	
Volumetric charge - Block 2 (c/kl)	per month	R8.46	R9.30	R10.24	R11.62	R12.32	R13.06	R13.84	
Volumetric charge - Block 3 (c/kl)	per month	R13.66	R15.03	R16.53	R18.75	R19.88	R21.07	R22.33	
Volumetric charge - Block 4 (c/kl)	(fill in structure)								
<b>Other</b>									
<b>Electricity tariffs</b>									
<b>Domestic</b>									
Basic charge/ fixed fee (Rands/month)	per month	R67.00	R90.00	R110.00	R100.00	R108.00	R116.64	R125.97	
Service point - vacant land (Rands/month)									
FBE	First 50 kwh								
Life-line tariff - meter	> 50kwh	0.43c/kwh	0.49c/kwh	0.66c/kwh	0.66c/kwh	0.71c/kwh	0.76c/kwh	0.82c/kwh	
Life-line tariff - prepaid	51 - 350kwh	0.43c/kwh	0.49c/kwh	0.58c/kwh	0.82c/kwh	0.88c/kwh	0.95c/kwh	R1.03/kwh	
Flat rate tariff - meter (c/kwh)	351 - 600kwh	0.43c/kwh	0.49c/kwh	0.76c/kwh	R1.09/kwh	R1.18/kwh	R1.27/kwh	R1.37/kwh	
Flat rate tariff - prepaid (c/kwh)	> 600kwh	0.43c/kwh	0.49c/kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.50/kwh	R1.62/kwh	
Meter - IBT Block 1 (c/kwh)	Total consumption per kwh	0.50c/kwh	0.63c/kwh						
Meter - IBT Block 2 (c/kwh)	0 - 50kwh	0.50c/kwh	0.63c/kwh	0.63c/kwh	0.66c/kwh	0.71c/kwh	0.76c/kwh	0.82c/kwh	
Meter - IBT Block 3 (c/kwh)	51 - 350kwh	0.50c/kwh	0.63c/kwh	0.64c/kwh	0.82c/kwh	0.88c/kwh	0.95c/kwh	R1.03/kwh	
Meter - IBT Block 4 (c/kwh)	351 - 600kwh	0.50c/kwh	0.63c/kwh	0.77c/kwh	R1.09/kwh	R1.18/kwh	R1.27/kwh	R1.37/kwh	
Meter - IBT Block 5 (c/kwh)	> 600kwh	0.50c/kwh	0.63c/kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.50/kwh	R1.62/kwh	
Prepaid - IBT Block 1 (c/kwh)	Total consumption per kwh	0.63c/kwh	0.79c/kwh						
Prepaid - IBT Block 2 (c/kwh)	0 - 50kwh	0.63c/kwh	0.79c/kwh	0.60c/kwh	0.66c/kwh	0.71c/kwh	0.76c/kwh	0.82c/kwh	
Prepaid - IBT Block 3 (c/kwh)	51 - 350kwh	0.63c/kwh	0.79c/kwh	0.64c/kwh	0.82c/kwh	0.88c/kwh	0.95c/kwh	R1.03/kwh	
Prepaid - IBT Block 4 (c/kwh)	351 - 600kwh	0.63c/kwh	0.79c/kwh	0.77c/kwh	R1.09/kwh	R1.18/kwh	R1.27/kwh	R1.37/kwh	
Prepaid - IBT Block 5 (c/kwh)	> 600kwh	0.63c/kwh	0.79c/kwh	0.92c/kwh	R1.29/kwh	R1.39/kwh	R1.50/kwh	R1.62/kwh	
<b>Other</b>									
<b>Waste management tariffs</b>									
<b>Domestic</b>									
Street cleaning charge									
Basic charge/ fixed fee	per month	R46.75	R60.78	R66.85	R75.79	R80.34	R85.16	R90.27	
80l bin - once a week									
250l bin - once a week									

**Table 25 BCRM Supporting Table SA14 – Consolidated Household bills**

EC102 Blue Crane Route - Supporting Table SA14 Household bills											
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14 % Incr.	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Rand/cent</b>											
<b>Monthly Account for Household - 'Middle Income Range'</b>	1										
<b>Rates and services charges:</b>											
Property rates		275.21	275.21	275.21	333.94	333.94	333.94	6.0%	353.97	375.21	397.72
Electricity: Basic levy		67.00	67.00	73.70	100.00	100.00	100.00	7.5%	107.50	115.56	124.23
Electricity: Consumption		500.00	660.00	726.00	1 067.50	1 067.50	1 067.50	7.5%	1 147.56	1 233.63	1 326.15
Water: Basic levy		30.76	33.83	37.22	53.65	53.65	53.65	6.0%	56.87	60.28	63.90
Water: Consumption		118.50	130.35	143.39	140.40	140.40	140.40	6.0%	148.82	157.75	167.22
Sanitation		49.70	54.78	60.26	34.76	34.76	34.76	6.0%	36.85	39.06	41.40
Refuse removal		61.00	67.10	73.82	75.79	75.79	75.79	6.0%	80.34	85.16	90.27
Other											
<b>sub-total</b>		<b>1 102.17</b>	<b>1 288.27</b>	<b>1 389.60</b>	<b>1 806.04</b>	<b>1 806.04</b>	<b>1 806.04</b>	<b>7.0%</b>	<b>1 931.91</b>	<b>2 066.65</b>	<b>2 210.89</b>
VAT on Services		115.77	141.83	156.01	206.09	206.09	206.09		220.91	236.80	253.84
<b>Total large household bill:</b>		<b>1 217.94</b>	<b>1 430.10</b>	<b>1 545.61</b>	<b>2 012.13</b>	<b>2 012.13</b>	<b>2 012.13</b>	<b>7.0%</b>	<b>2 152.82</b>	<b>2 303.45</b>	<b>2 464.73</b>
<b>% Increase/-decrease</b>			<b>17.4%</b>	<b>8.1%</b>	<b>30.2%</b>	<b>-</b>	<b>-</b>		<b>7.0%</b>	<b>7.0%</b>	<b>7.0%</b>
<b>Monthly Account for Household - 'Affordable Range'</b>	2										
<b>Rates and services charges:</b>											
Property rates		77.36	85.10	93.61	236.44	236.44	236.44	6.0%	250.63	265.66	281.60
Electricity: Basic levy		67.00	67.00	73.70	100.00	100.00	100.00	7.5%	107.50	115.56	124.23
Electricity: Consumption		214.14	244.02	268.43	388.00	388.00	388.00	7.5%	417.10	448.38	482.01
Water: Basic levy		30.76	33.83	37.22	50.61	50.61	50.61	6.0%	53.65	56.87	60.28
Water: Consumption		94.95	104.45	114.90	53.65	53.65	53.65	6.0%	56.87	60.28	63.90
Sanitation		49.70	54.78	60.26	34.76	34.76	34.76	6.0%	36.85	39.06	41.40
Refuse removal		61.00	67.10	73.81	75.79	75.79	75.79	6.0%	80.34	85.16	90.27
Other											
<b>sub-total</b>		<b>594.91</b>	<b>656.28</b>	<b>721.93</b>	<b>939.25</b>	<b>939.25</b>	<b>939.25</b>	<b>6.8%</b>	<b>1 002.93</b>	<b>1 070.97</b>	<b>1 143.69</b>
VAT on Services		72.46	79.97	87.96	98.39	98.39	98.39		105.32	112.74	120.69
<b>Total small household bill:</b>		<b>667.37</b>	<b>736.25</b>	<b>809.89</b>	<b>1 037.64</b>	<b>1 037.64</b>	<b>1 037.64</b>	<b>6.8%</b>	<b>1 108.25</b>	<b>1 183.71</b>	<b>1 264.38</b>
<b>% Increase/-decrease</b>			<b>10.3%</b>	<b>10.0%</b>	<b>28.1%</b>	<b>-</b>	<b>-</b>		<b>6.8%</b>	<b>6.8%</b>	<b>6.8%</b>
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>	3										
<b>Rates and services charges:</b>											
Property rates		77.36	85.10	93.61	138.94	138.94	138.94	6.0%	147.28	156.11	165.48
Electricity: Basic levy		-	-	-	-	-	-	-	-	-	-
Electricity: Consumption		-	-	-	-	-	-	-	-	-	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		-	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-	-
Refuse removal		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
<b>sub-total</b>		<b>77.36</b>	<b>85.10</b>	<b>93.61</b>	<b>138.94</b>	<b>138.94</b>	<b>138.94</b>	<b>6.0%</b>	<b>147.28</b>	<b>156.11</b>	<b>165.48</b>
VAT on Services		-	-	-	-	-	-	-	-	-	-
<b>Total small household bill:</b>		<b>77.36</b>	<b>85.10</b>	<b>93.61</b>	<b>138.94</b>	<b>138.94</b>	<b>138.94</b>	<b>6.0%</b>	<b>147.28</b>	<b>156.11</b>	<b>165.48</b>
<b>% Increase/-decrease</b>			<b>10.0%</b>	<b>10.0%</b>	<b>48.4%</b>	<b>-</b>	<b>-</b>		<b>6.0%</b>	<b>6.0%</b>	<b>6.0%</b>



**Table 26 BCRM Supporting Table SA15 - Consolidated Investment particulars by type**

EC102 Blue Crane Route - Supporting Table SA15 Investment particulars by type										
Investment type	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>R thousand</b>										
<b>Parent municipality</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		10 034	16 338	22 091	15 030	17 000	17 000	15 000	5 000	5 000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
<b>Municipality sub-total</b>	1	10 034	16 338	22 091	15 030	17 000	17 000	15 000	5 000	5 000
<b>Entities</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
<b>Entities sub-total</b>		-	-	-	-	-	-	-	-	-
<b>Consolidated total:</b>		10 034	16 338	22 091	15 030	17 000	17 000	15 000	5 000	5 000

**Table 27 BCRM Supporting Table SA16 – Consolidated Investment particulars by maturity**

EC102 Blue Crane Route - Supporting Table SA16 Investment particulars by maturity											
Investments by Maturity Name of Institution & Investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed Interest rate	Interest Rate %	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Monetary value	Interest to be realised
		Yrs/Months								Rand thousand	
<b>Parent municipality</b>											
Nedbank		3 months	Fixed Deposit	No	Fixed	5.4				5 000	
ABSA Call Deposits		1 month	Call Deposit	No	Variable	5				5 000	
Investic		2 months	Fixed Deposit	No	Fixed	5.4				5 000	
<b>Municipality sub-total</b>										15 000	-
<b>Entities</b>											
<b>Entities sub-total</b>										-	-
<b>TOTAL INVESTMENTS AND INTEREST</b>										15 000	-

**Table 28 BCRM Supporting Table SA17 - Consolidated Borrowing**

EC102 Blue Crane Route - Supporting Table SA17 Borrowing										
Borrowing - Categorized by type R thousand	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)		103	1 794	1 741	8 000	3 013	3 013	5 200	4 650	4 030
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	103	1 794	1 741	8 000	3 013	3 013	5 200	4 650	4 030
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Borrowing</b>	1	103	1 794	1 741	8 000	3 013	3 013	5 200	4 650	4 030
<b>Unspent Borrowing - Categorized by type</b>										
<b>Parent municipality</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Municipality sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Entities</b>										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
<b>Entities sub-total</b>	1	-	-	-	-	-	-	-	-	-
<b>Total Unspent Borrowing</b>	1	-	-	-	-	-	-	-	-	-

**Table 29 BCRM Supporting Table SA18 – Consolidated Transfers and grant receipts**

EC102 Blue Crane Route - Supporting Table SA18 Transfers and grant receipts										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>RECEIPTS:</b>	1, 2									
<b>Operating Transfers and Grants</b>										
<b>National Government:</b>		-	-	33 627	43 571	47 036	47 036	45 152	45 740	47 939
Local Government Equitable Share				31 051	39 254	39 254	39 254	40 796	42 411	44 607
Municipal Systems Improvement				750	800	800	800	890	934	967
Finance Management				1 200	1 500	1 500	1 500	1 500	1 600	1 650
EPWP Incentive					1 000	873	873	1 000		
						3 592	3 592			
Other transfers/grants [insert description]				626	1 017	1 017	1 017	966	795	715
<b>Provincial Government:</b>		-	-	286	-	8 344	8 344	2 197	2 197	2 197
Sport and Recreation				-	-	2 197	2 197	2 197	2 197	2 197
				53		130	130			
				-		40	40			
				200		500	500			
Other transfers/grants [insert description]				33		5 477	5 477			
<b>District Municipality:</b>		-	-	24	960	1 180	1 180	1 080	1 139	1 200
Environmental Health				24	780	814	814	893	941	992
Fire Fighters					180	366	366	188	198	208
<b>Other grant providers:</b>		-	-	1 236	-	-	-	-	-	-
Rainwater Harvesting and DWAF				378						
SETA				736						
IEC - upgrade voting stations				122						
Other transfers/grants [insert description]										
<b>Total Operating Transfers and Grants</b>	5	-	-	35 172	44 531	56 560	56 560	48 429	49 075	51 336
<b>Capital Transfers and Grants</b>										
<b>National Government:</b>		-	-	9 964	19 328	19 455	19 455	18 999	15 096	13 589
Municipal Infrastructure Grant (MIG)				9 496	19 328	19 328	19 328	18 349	15 096	13 589
NER				468	-	-	-	600		
						-	-			
						-	-			
Other capital transfers/grants [insert desc]						127	127	50		
<b>Provincial Government:</b>		-	-	-	7 300	12 239	12 239	7 466	-	-
ACIP/DWA					7 300	12 239	12 239	7 466		
<b>District Municipality:</b>		-	-	600	2 148	2 086	2 086	3 000	-	-
Cacadu - Roads & Stormwater				600		1 730	1 730			
Cacadu - Libraries					648	356	356			
Cacadu - Fire & Disaster Building					1 500	-	-	3 000		
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
Rainwater Harvesting a										
<b>Total Capital Transfers and Grants</b>	5	-	-	10 564	28 776	33 780	33 780	29 465	15 096	13 589
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		-	-	45 736	73 307	90 340	90 340	77 894	64 172	64 925

**Table 30 BCRM Supporting Table SA19 – Consolidated Expenditure on transfers and grant programme**

EC102 Blue Crane Route - Supporting Table SA19 Expenditure on transfers and grant programme										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>EXPENDITURE:</b>	1									
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>										
Local Government Equitable Share		-	-	33 441	43 571	47 036	47 036	45 152	45 740	47 939
Municipal Systems Improvement				31 051	39 254	39 254	39 254	40 796	42 411	44 607
Finance Management				750	800	800	800	890	934	967
EPWP Incentive Grant				1 200	1 500	1 500	1 500	1 500	1 600	1 650
					1 000	873	873	1 000	-	-
					-	3 592	3 592	-	-	-
Other transfers/grants (insert description)				440	1 017	1 017	1 017	966	795	715
<b>Provincial Government:</b>										
Sport & Creation		-	-	2 090	-	8 344	8 344	2 197	2 197	2 197
LED Assistance				1 677		2 197	2 197	2 197	2 197	2 197
EPWP Incentive Grant						130	130			
Cond Grant Valuation						40	40			
Other transfers/grants (insert description)				89		500	500			
				325		5 477	5 477			
<b>District Municipality:</b>										
Environmental Health		-	-	1 108	960	1 180	1 180	1 080	1 139	1 200
Cacadu: Fire Services Grant				858	780	814	814	893	941	992
Cacadu Grant: Biltong Festival				251	180	366	366	188	198	208
<b>Other grant providers:</b>										
Rainwater Harvesting and DWAF		-	-	1 551	-	-	-	-	-	-
LED-ZAMA Ukuphila Trust				262						
SETA				18						
Other Grants				507						
				764						
<b>Total operating expenditure of Transfers and Grants</b>		-	-	38 191	44 531	56 560	56 560	48 429	49 075	51 336
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>										
Municipal Infrastructure Grant (MIG)		-	-	15 551	19 328	19 455	19 455	18 999	15 096	13 589
NER				14 996	19 328	19 328	19 328	18 349	15 096	13 589
EPWP				555	-	-	-	600	-	-
FMG						127	127	-	-	-
						-	-	50	-	-
Other capital transfers/grants (insert desc)										
<b>Provincial Government:</b>										
ACIP/DWA		-	-	-	7 300	12 239	12 239	7 466	-	-
					7 300	12 239	12 239	7 466		
<b>District Municipality:</b>										
Cacadu - Fire & Disaster Building		-	-	2 799	2 148	2 086	2 086	3 000	-	-
Other grant providers:				265		1 730	1 730	3 000		
Rainwater Harvesting a					648	356	356			
Cacadu: Upgrading Elect Network				2 534	1 500					
<b>Other grant providers:</b>										
DWAF		-	-	-	-	-	-	-	-	-
Other Grants										
<b>Total capital expenditure of Transfers and Grants</b>		-	-	18 350	28 776	33 780	33 780	29 465	15 096	13 589
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRAN</b>		-	-	56 541	73 307	90 340	90 340	77 894	64 172	64 925

**Table 31 BCRM Supporting Table SA20 – Consolidated Reconciliation of transfers, grant receipts and unspent funds**

EC102 Blue Crane Route - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year				917		-		-	-	-
Current year receipts				37 884	43 571	43 571	43 571	45 152	45 740	47 939
Conditions met - transferred to revenue		-	-	40 061	43 571	43 571	43 571	45 152	45 740	47 939
Conditions still to be met - transferred to liabilities				(1 261)						
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts				200		11 810	11 810	2 197	2 197	2 197
Conditions met - transferred to revenue		-	-	89	-	11 810	11 810	2 197	2 197	2 197
Conditions still to be met - transferred to liabilities				111						
<b>District Municipality:</b>										
Balance unspent at beginning of the year				100						
Current year receipts				378	960	1 180	1 180	1 080	1 139	1 200
Conditions met - transferred to revenue		-	-	116	960	1 180	1 180	1 080	1 139	1 200
Conditions still to be met - transferred to liabilities				362						
<b>Other grant providers:</b>										
Balance unspent at beginning of the year				833						
Current year receipts				911						
Conditions met - transferred to revenue		-	-	1 069	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities				676						
<b>Total operating transfers and grants revenue</b>		-	-	41 334	44 531	56 561	56 561	48 429	49 075	51 336
<b>Total operating transfers and grants - CTBM</b>	2	-	-	(112)	-	-	-	-	-	-
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year				2 072						
Current year receipts				10 590	19 328	19 328	19 328	18 999	15 096	13 589
Conditions met - transferred to revenue		-	-	13 940	19 328	19 328	19 328	18 999	15 096	13 589
Conditions still to be met - transferred to liabilities				(1 278)						
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts					7 300	13 449	13 449	7 466		
Conditions met - transferred to revenue		-	-	(1 289)	7 300	13 449	13 449	7 466		
Conditions still to be met - transferred to liabilities				1 289						
<b>District Municipality:</b>										
Balance unspent at beginning of the year				3 464						
Current year receipts				624	2 148	1 004	1 004	3 000		
Conditions met - transferred to revenue		-	-	4 088	2 148	1 004	1 004	3 000		
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year				75						
Current year receipts										
Conditions met - transferred to revenue		-	-							
Conditions still to be met - transferred to liabilities				75						
<b>Total capital transfers and grants revenue</b>		-	-	16 739	28 776	33 780	33 780	29 465	15 096	13 589
<b>Total capital transfers and grants - CTBM</b>	2	-	-	86	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		-	-	58 074	73 307	90 341	90 341	77 894	64 172	64 925
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		-	-	(27)	-	-	-	-	-	-

**Table 32 BCRM Supporting Table SA21 – Consolidated Transfers and grants made by the municipality**

EC102 Blue Crane Route - Supporting Table SA21 Transfers and grants made by the municipality											
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
<b>Total Cash Transfers To Municipalities:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Cash Transfers To Entities/Ems'</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Organisations</b>											
<i>Insert description</i>	4										
<b>Total Cash Transfers To Organisations</b>		-	-	-	-	-	-	-	-	-	-
<b>Cash Transfers to Groups of Individuals</b>											
<i>Insert description</i>	5										
<b>Total Cash Transfers To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL CASH TRANSFERS AND GRANTS</b>	6	-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to other municipalities</b>											
<i>Insert description</i>	1										
<b>Total Non-Cash Transfers To Municipalities:</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to Entities/Other External Mechanisms</b>											
<i>Insert description</i>	2										
<b>Total Non-Cash Transfers To Entities/Ems'</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Transfers to other Organs of State</b>											
<i>Insert description</i>	3										
<b>Total Non-Cash Transfers To Other Organs Of State:</b>		-	-	-	-	-	-	-	-	-	-
<b>Non-Cash Grants to Organisations</b>											
<i>Insert description</i>	4										
<b>Total Non-Cash Grants To Organisations</b>		-	-	-	-	-	-	-	-	-	-
<b>Groups of Individuals</b>											
<i>Insert description</i>	5										
<b>Total Non-Cash Grants To Groups Of Individuals:</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL NON-CASH TRANSFERS AND GRANTS</b>		-	-	-	-	-	-	-	-	-	-
<b>TOTAL TRANSFERS AND GRANTS</b>	6	-	-	-	-	-	-	-	-	-	-

**Table 33 BCRM Supporting Table SA22 – Consolidated Summary councillor and staff benefits**

EC102 Blue Crane Route - Supporting Table SA22 Summary councillor and staff benefits										
Summary of Employee and Councillor remuneration	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>	1									
Basic Salaries and Wages		1 439	1 647	2 191	1 793	1 882	1 882	1 974	2 091	2 195
Pension and UIF Contributions					-	47	47	50	53	56
Medical Aid Contributions						-	-			
Motor Vehicle Allowance		480	529		607	643	643	685	725	761
Cellphone Allowance		106	177		165	164	164	174	185	194
Housing Allowances						-	-			
Other benefits and allowances					-	44	44	48	51	53
<b>Sub Total - Councillors</b>		<b>2 024</b>	<b>2 354</b>	<b>2 191</b>	<b>2 565</b>	<b>2 780</b>	<b>2 780</b>	<b>2 932</b>	<b>3 105</b>	<b>3 260</b>
<b>% increase</b>	4		<b>16.3%</b>	<b>(6.9%)</b>	<b>17.1%</b>	<b>8.4%</b>	<b>-</b>	<b>5.5%</b>	<b>5.9%</b>	<b>5.0%</b>
<b>Senior Managers of the Municipality</b>	2									
Basic Salaries and Wages		1 972	2 111	2 511	2 857	2 212	2 212	4 676	4 993	5 309
Pension and UIF Contributions				172	162	75	75	151	161	171
Medical Aid Contributions						-	-			
Overtime						-	-			
Performance Bonus		33	368	298	569	119	119	-	-	-
Motor Vehicle Allowance	3	648	654	678	660	-	-	630	673	715
Cellphone Allowance	3					-	-			
Housing Allowances	3					-	-			
Other benefits and allowances	3	182	249			37	37	42	44	47
Payments in lieu of leave				245		-	-			
Long service awards						-	-			
Post-retirement benefit obligations	6					-	-			
<b>Sub Total - Senior Managers of Municipality</b>		<b>2 834</b>	<b>3 381</b>	<b>3 904</b>	<b>4 248</b>	<b>2 442</b>	<b>2 442</b>	<b>5 498</b>	<b>5 871</b>	<b>6 242</b>
<b>% increase</b>	4		<b>19.3%</b>	<b>15.5%</b>	<b>8.8%</b>	<b>(42.5%)</b>	<b>-</b>	<b>125.1%</b>	<b>6.8%</b>	<b>6.3%</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		19 041	26 243	24 982	34 107	33 650	33 650	34 414	36 835	39 181
Pension and UIF Contributions		4 288	3 873	4 206	5 025	5 916	5 916	6 440	6 848	7 283
Medical Aid Contributions			1 943	1 422	1 660	1 715	1 715	1 921	2 044	2 175
Overtime		985	991	1 581	2 122	1 925	1 925	1 994	2 122	2 257
Performance Bonus		1 764	1 977	2 624	2 489	2 644	2 644	2 737	2 912	3 099
Motor Vehicle Allowance	3			1 039		-	-			
Cellphone Allowance	3					-	-			
Housing Allowances	3					-	-			
Other benefits and allowances	3	1 799	2 887	3 324	1 589	1 337	1 337	2 645	2 813	2 987
Payments in lieu of leave			517		515	515	515	543	573	603
Long service awards						-	-			
Post-retirement benefit obligations	6					1 200	1 200	1 266	1 334	1 406
<b>Sub Total - Other Municipal Staff</b>		<b>27 876</b>	<b>38 431</b>	<b>39 177</b>	<b>47 508</b>	<b>48 902</b>	<b>48 902</b>	<b>51 960</b>	<b>55 481</b>	<b>58 992</b>
<b>% increase</b>	4		<b>37.9%</b>	<b>1.9%</b>	<b>21.3%</b>	<b>2.9%</b>	<b>-</b>	<b>6.3%</b>	<b>6.8%</b>	<b>6.3%</b>
<b>Total Parent Municipality</b>		<b>32 735</b>	<b>44 165</b>	<b>45 272</b>	<b>54 321</b>	<b>54 125</b>	<b>54 125</b>	<b>60 390</b>	<b>64 457</b>	<b>68 495</b>
			<b>34.9%</b>	<b>2.5%</b>	<b>20.0%</b>	<b>(0.4%)</b>	<b>-</b>	<b>11.6%</b>	<b>6.7%</b>	<b>6.3%</b>



<b>Board Members of Entities</b>									
Basic Salaries and Wages									
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance	3								
Cellphone Allowance	3								
Housing Allowances	3								
Other benefits and allowances	3								
Board Fees									
Payments in lieu of leave									
Long service awards									
Post-retirement benefit obligations	6								
<b>Sub Total - Board Members of Entities</b>									
<b>% Increase</b>	4	-	-	-	-	-	-	-	-
<b>Senior Managers of Entities</b>									
Basic Salaries and Wages				1 666	1 666	1 666	1 766	1 872	1 984
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance	3			164	164	164	174	185	196
Cellphone Allowance	3			305	305	305	323	342	363
Housing Allowances	3								
Other benefits and allowances	3								
Payments in lieu of leave				104	104	104			
Long service awards									
Post-retirement benefit obligations	6								
<b>Sub Total - Senior Managers of Entities</b>									
<b>% Increase</b>	4	-	-	2 239	2 239	2 239	2 263	2 399	2 543
				-	0.0%	-	1.1%	6.0%	6.0%
<b>Other Staff of Entities</b>									
Basic Salaries and Wages				323	323	323	343	363	385
Pension and UIF Contributions									
Medical Aid Contributions									
Overtime									
Performance Bonus									
Motor Vehicle Allowance	3			27	27	27	28	30	32
Cellphone Allowance	3								
Housing Allowances	3								
Other benefits and allowances	3								
Payments in lieu of leave				12	12	12			
Long service awards									
Post-retirement benefit obligations	6								
<b>Sub Total - Other Staff of Entities</b>									
<b>% Increase</b>	4	-	-	362	361	361	371	393	417
		-	-	-	(0.1%)	-	2.7%	5.8%	6.1%
<b>Total Municipal Entities</b>									
				2 600	2 600	2 600	2 634	2 792	2 959
<b>TOTAL SALARY, ALLOWANCES &amp; BENEFITS</b>									
		32 735	44 165	45 272	56 921	56 725	63 025	67 248	71 454
<b>% Increase</b>	4		34.9%	2.5%	25.7%	(0.3%)	11.1%	6.7%	6.3%
<b>TOTAL MANAGERS AND STAFF</b>	5,7	30 711	41 812	43 081	54 356	53 945	60 092	64 143	68 194

**Table 34 BCRM Supporting Table SA23 – Consolidated Salaries, allowances & benefits (political office bearers / councillors / senior managers)**

EC102 Blue Crane Route - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)								
Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<b>Councillors</b>	3							
Speaker	4							-
Chief Whip								-
Executive Mayor		1	453 350	-	235 600			688 950
Deputy Executive Mayor								-
Executive Committee								-
Total for all other councillors		10	1 521 100	50 450	671 400			2 242 950
<b>Total Councillors</b>	8	11	1 974 450	50 450	907 000			2 931 900
<b>Senior Managers of the Municipality</b>	5							
Municipal Manager (MM)			649 056	152 653	120 000			921 709
Chief Finance Officer			542 822	9 896	150 000			702 718
Technical Manager			572 822	9 896	120 000			702 718
Corporate Services Manager			572 822	9 896	120 000			702 718
Community Services manager			572 822	9 896	120 000			702 718
								-
<i>List of each official with packages &gt;= senior manager</i>								
Dev Agency (Entity):								-
Chief Executive Officer		1	512 615		107 692	51 692		671 999
Manager: Agriculture		1	512 615		107 692	51 692		671 999
Manager: Business unit		1	512 615		107 692	51 692		671 999
Manager: Finance		1	227 963			18 996		246 959
								-
								-
								-
								-
								-
								-
								-
<b>Total Senior Managers of the Municipality</b>	8,10	4	4 676 152	192 237	953 076	174 072		5 995 537
<b>A Heading for Each Entity</b>	6,7							
List each member of board by designation								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total for municipal entities</b>	8,10	-	-	-	-	-		-
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	10	15	6 650 602	242 687	1 860 076	174 072		8 927 437

**Table 355 BCRM Supporting Table SA24 – Consolidated Summary of personal numbers**

EC102 Blue Crane Route - Supporting Table SA24 Summary of personnel numbers										
Summary of Personnel Numbers	Ref	2011/12			Current Year 2012/13			Budget Year 2013/14		
		1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)	4	10		10	11		11	11		11
Board Members of municipal entities	5									
<b>Municipal employees</b>										
Municipal Manager and Senior Managers	3	9		9	9		9	9		9
Other Managers	7									
<b>Professionals</b>		321	290	9	321	283	14	321	308	13
Finance		37	33	3	37	33	3	37	34	3
Spatial/town planning										
Information Technology		2	1	1	2	1	1	2	2	
Roads			43							
Electricity		30	27	1	30	28		30	30	
Water		24	18		24	24		24	24	
Sanitation		18	12		18	18		18	18	
Refuse		66	62		66	63		66	66	
Other		144	94	4	144	116	10	144	134	10
<b>Technicians</b>		-	-	-	-	-	-	-	-	-
Finance										
Spatial/town planning										
Information Technology										
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other										
<b>Clerks (Clerical and administrative)</b>		5	5	5	5	5	5	5	5	5
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
<b>TOTAL PERSONNEL NUMBERS</b>	9	345	295	33	346	288	39	346	313	38
% Increase					0.3%	(2.4%)	18.2%	-	8.7%	(2.6%)
<b>Total municipal employees headcount</b>	6, 10									
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

**Table 36 BCRM Supporting Table SA25 – Consolidated Budgeted monthly revenue and expenditure**

Ref	Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16		
	<b>Revenue By Source</b>																	
	Property rates	500	2 670	2 670	306	306	306	306	306	306	306	306	306	306	306	8 594	9 058	9 547
	Property rates - penalties & collection charges																	
	Service charges - electricity revenue	5 534	5 534	5 534	6 225	5 534	6 225	5 534	6 225	5 534	6 225	5 534	6 225	5 534	6 225	69 169	74 011	79 191
	Service charges - water revenue	783	1 006	1 006	1 118	1 006	1 006	1 118	1 006	1 006	1 006	1 006	1 006	1 006	1 006	11 183	11 787	12 423
	Service charges - sanitation revenue	481	481	481	481	481	481	481	481	481	481	481	481	481	481	5 771	6 082	6 411
	Service charges - refuse revenue	648	648	648	648	648	648	648	648	648	648	648	648	648	648	7 775	8 195	8 638
	Service charges - other																	
	Rental of facilities and equipment	29	29	29	29	29	29	29	29	29	29	29	29	29	342	361	380	
	Interest earned - external investments	100	100	100	100	100	100	100	100	100	100	100	100	100	1 200	1 265	1 333	
	Interest earned - outstanding debtors	176	176	176	176	176	176	176	176	176	176	176	176	176	2 110	2 224	2 344	
	Dividends received	9	9	9	9	9	9	9	9	9	9	9	9	9	106	111	117	
	Licences and permits	70	70	70	70	70	70	70	70	70	70	70	70	70	844	890	938	
	Agency services	53	53	53	53	53	53	53	53	53	53	53	53	53	633	667	703	
	Transfers recognised - operational	18 398	1 500	1 500	14 421	14 421	446	2 197	11 244	11 244	2 233	48 429	48 075	51 336	48 429	49 075	51 336	
	Other revenue	169	169	169	169	169	169	169	169	169	169	169	169	169	3 814	5 542	5 865	
	Gains on disposal of PPE	4	4	4	4	4	4	4	4	4	4	4	4	4	45	47	50	
	<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>26 952</b>	<b>12 224</b>	<b>10 948</b>	<b>9 275</b>	<b>23 116</b>	<b>9 722</b>	<b>11 079</b>	<b>19 902</b>	<b>9 489</b>	<b>8 115</b>	<b>8 919</b>	<b>169 015</b>	<b>168 316</b>	<b>179 278</b>			
	<b>Expenditure By Type</b>																	
	Employee related costs	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	58 327	62 258	66 189	
	Remuneration of councillors	244	244	244	244	244	244	244	244	244	244	244	244	244	2 932	3 105	3 280	
	Debt impairment	554	554	554	554	554	554	554	554	554	554	554	554	554	6 644	7 003	7 381	
	Depreciation & asset impairment	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	1 706	20 477	21 583	22 749	
	Finance charges	24	24	24	24	24	24	24	24	24	24	24	24	24	285	427	421	
	Bulk purchases	5 670	6 685	4 147	3 640	4 147	3 640	4 147	3 640	4 147	3 640	4 147	4 661	51 806	55 923	60 368		
	Other materials	355	355	355	355	355	355	355	355	355	355	355	355	355	4 257	4 422	5 761	
	Contracted services																	
	Transfers and grants	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045				
	Other expenditure																	
	Loss on disposal of PPE																	
	<b>Total Expenditure</b>	<b>16 231</b>	<b>17 246</b>	<b>14 708</b>	<b>14 200</b>	<b>17 445</b>	<b>14 200</b>	<b>14 708</b>	<b>14 200</b>	<b>13 693</b>	<b>14 708</b>	<b>15 222</b>	<b>181 269</b>	<b>191 611</b>	<b>202 971</b>			
	<b>Surplus/(Deficit)</b>	<b>10 721</b>	<b>(5 022)</b>	<b>(3 760)</b>	<b>(4 925)</b>	<b>5 671</b>	<b>(4 479)</b>	<b>(3 629)</b>	<b>5 702</b>	<b>(4 194)</b>	<b>(6 593)</b>	<b>(6 303)</b>	<b>(21 254)</b>	<b>(22 296)</b>	<b>(23 693)</b>			
	Transfers recognised - capital	1 529	1 529	1 579	2 195	2 529	2 129	4 429	4 429	1 529	1 529	1 529	26 465	15 096	13 589			
	Contributions recognised - capital																	
	Contributed assets			3 000														
	<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>12 250</b>	<b>(3 493)</b>	<b>819</b>	<b>(2 730)</b>	<b>8 200</b>	<b>(2 350)</b>	<b>800</b>	<b>10 131</b>	<b>(2 665)</b>	<b>(5 064)</b>	<b>(4 772)</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>			
	Taxation																	
	Attributable to minorities																	
	Share of surplus/ (deficit) of associate																	
	<b>Surplus/(Deficit)</b>	<b>12 250</b>	<b>(3 493)</b>	<b>819</b>	<b>(2 730)</b>	<b>8 200</b>	<b>(2 350)</b>	<b>800</b>	<b>10 131</b>	<b>(2 665)</b>	<b>(5 064)</b>	<b>(4 772)</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>			

**Table 37 BCRM Supporting Table SA26 – Consolidated Budgeted monthly revenue and expenditure (municipal vote)**

R thousand	Description	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
		Ref	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Revenue by Vote</b>																	
	Vote 1 - MAYORAL EXECUTIVE		2 672	48	48	48	2 138	48	346	346	1 603	346	346	346	6 414	6 172	6 411
	Vote 2 - MUNICIPAL COUNCIL		48	4 475	3 025	611	48	611	611	346	346	611	611	611	2 362	4 011	4 232
	Vote 3 - ACCOUNTING OFFICER		1 695	8 640	9 997	19 516	9 932	11 540	10 022	18 845	18 845	10 022	8 447	14 696	15 452	16 232	16 232
	Vote 4 - BUDGET & TREASURY		19 918	8 415	3 814	814	3 331	3 011	814	2 925	2 925	814	814	142 359	137 173	143 319	143 319
	Vote 5 - TECHNICAL SERVICES		4 148	1	1	1	1	1	1	1	1	1	1	23 602	21 596	22 643	22 643
	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		1	1	1	1	1	1	1	1	1	1	1	8	8	9	9
	Vote 7 - CORPORATE SERVICES		1	1	1	1	1	1	1	1	1	1	1	1	1	1	1
	Vote 8 - [NAME OF VOTE 8]																
	Vote 9 - [NAME OF VOTE 9]																
	Vote 10 - [NAME OF VOTE 10]																
	Vote 11 - [NAME OF VOTE 11]																
	Vote 12 - [NAME OF VOTE 12]																
	Vote 13 - [NAME OF VOTE 13]																
	Vote 14 - [NAME OF VOTE 14]																
	Vote 15 - [NAME OF VOTE 15]																
	<b>Total Revenue by Vote</b>		<b>28 481</b>	<b>13 753</b>	<b>15 527</b>	<b>11 470</b>	<b>25 645</b>	<b>11 851</b>	<b>15 508</b>	<b>11 794</b>	<b>24 331</b>	<b>11 027</b>	<b>9 644</b>	<b>10 449</b>	<b>189 480</b>	<b>184 412</b>	<b>192 867</b>
<b>Expenditure by Vote to be appropriated</b>																	
	Vote 1 - MAYORAL EXECUTIVE		22	22	22	22	40	22	22	22	22	22	22	22	284	302	321
	Vote 2 - MUNICIPAL COUNCIL		390	390	390	390	390	390	390	390	390	390	390	390	4 678	4 958	5 256
	Vote 3 - ACCOUNTING OFFICER		857	857	857	977	857	857	857	857	857	857	857	857	10 404	10 044	10 649
	Vote 4 - BUDGET & TREASURY		1 850	1 850	1 850	2 263	1 850	1 850	1 850	1 850	1 850	1 850	1 850	1 850	22 611	23 935	25 269
	Vote 5 - TECHNICAL SERVICES		10 548	11 562	9 024	8 517	10 095	8 517	9 024	9 024	8 517	8 009	9 024	9 540	111 404	118 493	125 561
	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	2 046	25 499	27 097	28 719
	Vote 7 - CORPORATE SERVICES		518	518	518	518	518	518	518	518	518	518	518	518	6 391	6 782	7 197
	Vote 8 - [NAME OF VOTE 8]																
	Vote 9 - [NAME OF VOTE 9]																
	Vote 10 - [NAME OF VOTE 10]																
	Vote 11 - [NAME OF VOTE 11]																
	Vote 12 - [NAME OF VOTE 12]																
	Vote 13 - [NAME OF VOTE 13]																
	Vote 14 - [NAME OF VOTE 14]																
	Vote 15 - [NAME OF VOTE 15]																
	<b>Total Expenditure by Vote</b>		<b>16 231</b>	<b>17 246</b>	<b>14 708</b>	<b>14 200</b>	<b>17 445</b>	<b>14 200</b>	<b>14 708</b>	<b>14 708</b>	<b>14 200</b>	<b>13 693</b>	<b>14 708</b>	<b>15 222</b>	<b>181 269</b>	<b>191 611</b>	<b>202 971</b>
	<b>Surplus/(Deficit) before assoc.</b>		<b>12 250</b>	<b>(3 493)</b>	<b>819</b>	<b>(2 730)</b>	<b>8 200</b>	<b>(2 349)</b>	<b>801</b>	<b>(2 914)</b>	<b>10 131</b>	<b>(2 666)</b>	<b>(5 064)</b>	<b>(4 773)</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>
	Taxation																
	Attributable to minorities																
	Share of surplus/ (deficit) of associate																
	<b>Surplus/(Deficit)</b>	<b>1</b>	<b>12 250</b>	<b>(3 493)</b>	<b>819</b>	<b>(2 730)</b>	<b>8 200</b>	<b>(2 349)</b>	<b>801</b>	<b>(2 914)</b>	<b>10 131</b>	<b>(2 666)</b>	<b>(5 064)</b>	<b>(4 773)</b>	<b>8 211</b>	<b>(7 199)</b>	<b>(10 105)</b>

**Table 388 BCRM Supporting Table SA27 – Consolidated Budgeted monthly revenue and expenditure (standard classification)**

R thousand	Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15 +2 2015/16		
<b>Revenue - Standard</b>																		
4 368	<b>Governance and administration</b>		3 026	4 476	3 026	612	2 750	612	612	612	2 215	612	612	612	612	21 469	22 003	23 043
2 672	Executive and council						2 138				1 603					6 414	6 172	6 411
1 695	Budget and treasury office		3 025	4 475	3 025	611	611	611	611	611	611	611	611	611	611	14 696	15 452	16 233
1	Corporate services		1	1	1	1	1	1	1	1	1	1	1	1	1	359	378	399
354	<b>Community and public safety</b>		3 166	166	166	612	166	612	2 363	389	389	166	166	166	394	8 274	5 441	5 616
28	Community and social services		28	28	28	28	28	28	2 225	28	28	28	28	28	31	2 536	2 555	2 574
326	Sport and recreation		3 138	138	138	138	138	138	138	138	138	138	138	138	138	4 844	1 943	2 048
	Public safety																	
	Housing																	
	Health						446				223					894	942	983
1 989	<b>Economic and environmental services</b>		1 667	1 666	1 666	1 666	2 488	1 577	1 875	1 875	2 697	1 875	1 875	1 875	1 875	22 803	20 035	18 697
48	Planning and development		48	48	48	48	48	48	346	346	346	346	346	346	346	2 362	4 011	4 252
1 941	Road transport		1 619	1 618	1 618	1 618	2 440	1 529	1 529	1 529	2 351	1 529	1 529	1 529	1 529	20 441	16 024	14 445
	Environmental protection																	
21 771	<b>Trading services</b>		7 669	7 445	7 669	9 027	20 241	9 051	10 659	9 141	19 030	8 375	6 991	7 535	7 535	136 934	136 934	145 511
10 006	Electricity		5 534	5 534	5 534	9 112	9 112	6 915	5 624	7 006	8 306	6 314	4 931	5 577	5 577	81 084	85 937	91 761
4 268	Water		783	783	783	1 006	1 006	1 006	1 006	1 006	2 874	932	932	932	21 218	20 608	21 721	
3 703	Waste water management		481	481	481	481	481	481	3 381	481	5 314	481	481	481	19 305	14 234	15 002	
3 794	Waste management		648	648	648	648	648	648	648	648	2 536	648	648	648	15 327	16 155	17 027	
	<b>Other</b>																	
28 481	<b>Total Revenue - Standard</b>		15 527	13 753	15 527	11 470	25 645	11 851	15 508	11 794	24 331	11 027	9 644	10 449	189 480	184 412	192 867	
<b>Expenditure - Standard</b>																		
3 219	<b>Governance and administration</b>		3 219	3 219	3 219	3 219	7 041	3 219	3 219	3 219	3 219	3 219	3 219	3 219	3 219	42 457	47 094	49 825
561	Executive and council		561	561	561	561	1 429	561	561	561	561	561	561	561	561	7 600	10 172	10 785
1 696	Budget and treasury office		1 696	1 696	1 696	1 696	3 958	1 696	1 696	1 696	1 696	1 696	1 696	1 696	1 696	22 611	23 936	25 269
963	Corporate services		963	963	963	963	1 654	963	963	963	963	963	963	963	963	12 245	12 986	13 771
929	<b>Community and public safety</b>		929	929	929	929	1 452	929	929	929	929	929	929	929	929	11 676	12 391	13 151
551	Community and social services		551	551	551	551	917	551	551	551	551	551	551	551	551	6 977	7 409	7 869
	Sport and recreation																	
304	Public safety		304	304	304	304	426	304	304	304	304	304	304	304	304	3 772	3 998	4 238
	Housing																	
74	Health		74	74	74	74	109	74	74	74	74	74	74	74	74	927	984	1 044
2 053	<b>Economic and environmental services</b>		2 053	2 053	2 053	2 053	2 757	2 053	2 053	2 053	2 053	2 053	2 053	2 053	2 053	25 347	23 281	23 671
645	Planning and development		645	645	645	645	672	645	645	645	645	645	645	645	645	7 765	5 132	5 440
1 409	Road transport		1 409	1 409	1 409	1 409	2 085	1 409	1 409	1 409	1 409	1 409	1 409	1 409	1 409	17 582	18 149	18 231
	Environmental protection																	
10 028	<b>Trading services</b>		11 044	8 506	7 997	6 195	6 195	7 997	8 506	8 506	7 997	7 491	8 506	9 018	101 790	108 846	116 325	
7 096	Electricity		8 111	5 573	5 065	2 562	2 562	5 065	5 573	5 573	5 065	4 558	5 573	6 080	65 897	70 823	76 123	
1 202	Water		1 202	1 202	1 202	1 373	1 202	1 202	1 202	1 202	1 202	1 202	1 202	1 202	14 596	15 416	16 283	
614	Waste water management		614	614	614	723	614	614	614	614	614	614	614	614	7 475	7 900	8 360	
1 117	Waste management		1 117	1 117	1 117	1 538	1 117	1 117	1 117	1 117	1 117	1 117	1 117	1 117	13 623	14 706	15 589	
	<b>Other</b>																	
16 231	<b>Total Expenditure - Standard</b>		17 246	14 708	14 708	14 200	17 445	14 200	14 708	14 708	14 200	13 693	14 708	15 222	181 269	191 611	202 971	
12 250	Share of surplus/(deficit) of associate		(3 493)	819	(2 730)	8 200	(2 348)	800	(2 914)	800	(2 914)	(2 866)	(5 064)	(4 773)	8 211	(7 199)	(10 105)	
1	Surplus/(Deficit)		(3 493)	819	(2 730)	8 200	(2 348)	800	(2 914)	800	(2 914)	(2 866)	(5 064)	(4 773)	8 211	(7 199)	(10 105)	

**Table 39 BCRM Supporting Table SA28 – Consolidated Budgeted monthly capital expenditure (municipal vote)**

R thousand	Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework					
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16			
1	<b>Multi-year expenditure to be appropriated</b>																			
	Vote 1 - MAYORAL EXECUTIVE																			
	Vote 2 - MUNICIPAL COUNCIL																			
	Vote 3 - ACCOUNTING OFFICER																			
	Vote 4 - BUDGET & TREASURY																			
	Vote 5 - TECHNICAL SERVICES																			
	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES																			
	Vote 7 - CORPORATE SERVICES																			
	Vote 8 - [NAME OF VOTE 8]																			
	Vote 9 - [NAME OF VOTE 9]																			
	Vote 10 - [NAME OF VOTE 10]																			
	Vote 11 - [NAME OF VOTE 11]																			
	Vote 12 - [NAME OF VOTE 12]																			
	Vote 13 - [NAME OF VOTE 13]																			
	Vote 14 - [NAME OF VOTE 14]																			
	Vote 15 - [NAME OF VOTE 15]																			
2	<b>Capital multi-year expenditure sub-total</b>																			
	<b>Single-year expenditure to be appropriated</b>																			
	Vote 1 - MAYORAL EXECUTIVE																			
	Vote 2 - MUNICIPAL COUNCIL																			
	Vote 3 - ACCOUNTING OFFICER																			
	Vote 4 - BUDGET & TREASURY																			
	Vote 5 - TECHNICAL SERVICES																			
	Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES																			
	Vote 7 - CORPORATE SERVICES																			
	Vote 8 - [NAME OF VOTE 8]																			
	Vote 9 - [NAME OF VOTE 9]																			
	Vote 10 - [NAME OF VOTE 10]																			
	Vote 11 - [NAME OF VOTE 11]																			
	Vote 12 - [NAME OF VOTE 12]																			
	Vote 13 - [NAME OF VOTE 13]																			
	Vote 14 - [NAME OF VOTE 14]																			
	Vote 15 - [NAME OF VOTE 15]																			
2	<b>Capital single-year expenditure sub-total</b>																			
2	<b>Total Capital Expenditure</b>																			

**Table 40 BCRM Supporting Table SA29 – Consolidated Budgeted monthly capital expenditure (standard classification)**

R thousand	Description	Ref	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
			1	Capital Expenditure - Standard	54	54	54	54	54	54	54	54	54	54	54	54	54	54
	<i>Governance and administration</i>	14	14	14	14	14	14	14	14	14	14	14	14	14	14	150	1 275	75
	Executive and council	32	32	32	32	32	32	32	32	32	32	32	32	32	32	350	1 075	1 050
	Budget and treasury office	8	8	8	8	8	8	8	8	8	8	8	8	8	8	100	500	344
	Corporate services	985	985	985	985	985	985	985	985	985	985	985	985	985	985	11 705	4 475	3 455
	<i>Community and public safety</i>	121	121	121	121	121	121	121	121	121	121	121	121	121	121	1 330	300	600
	Community and social services	502	502	502	502	502	502	502	502	502	502	502	502	502	502	6 025	3 600	2 600
	Sport and recreation	359	359	359	359	359	359	359	359	359	359	359	359	359	359	4 310	575	215
	Public safety	3	3	3	3	3	3	3	3	3	3	3	3	3	3	-	-	-
	Housing	631	631	631	631	631	631	631	631	631	631	631	631	631	631	7 571	3 011	2 012
	Health	1	1	1	1	1	1	1	1	1	1	1	1	1	1	11	11	12
	<i>Economic and environmental services</i>	630	630	630	630	630	630	630	630	630	630	630	630	630	630	7 560	3 000	2 000
	Planning and development	1 298	1 298	1 298	1 298	1 298	1 298	1 298	1 298	1 298	1 298	1 298	1 298	1 298	1 298	-	-	-
	Road transport	83	83	83	83	83	83	83	83	83	83	83	83	83	83	1 000	330	200
	Environmental protection	208	208	208	208	208	208	208	208	208	208	208	208	208	208	2 496	350	1 850
	<i>Trading services</i>	980	980	980	980	980	980	980	980	980	980	980	980	980	980	11 754	8 621	9 139
	Electricity	27	27	27	27	27	27	27	27	27	27	27	27	27	27	1 800	300	400
	Water	50	50	50	50	50	50	50	50	50	50	50	50	50	50	550	650	150
	Waste water management	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	37 476	20 567	18 675
	Waste management	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2 774	2 587	1 675
	Other	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	3 018	37 476	20 567	18 675
	<b>Total Capital Expenditure - Standard</b>																	



Table 41 BCRM Supporting Table SA30 – Consolidated Budgeted monthly cash flow

R thousand	Budget Year 2013/14												Medium Term Revenue and Expenditure Framework			
	MONTHLY CASH FLOWS												Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
	July	August	Sept.	October	November	December	January	February	March	April	May	June	2013/14	+1 2014/15	+2 2015/16	
<b>Cash Receipts By Source</b>																
Property rates	450	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	2 403	
Property rates - penalties & collection charges																
Service charges - electricity revenue	5 257	5 257	5 257	5 914	5 257	5 914	5 257	6 571	5 914	5 914	5 257	6 571	6 571	7 735	8 593	
Service charges - water revenue	626	805	805	805	805	805	805	805	805	805	805	805	805	805	805	
Service charges - sanitation revenue	385	385	385	385	385	385	385	385	385	385	385	385	385	385	385	
Service charges - refuse revenue	518	518	518	518	518	518	518	518	518	518	518	518	518	518	518	
Service charges - other																
Rental of facilities and equipment	29	29	29	29	29	29	29	29	29	29	29	29	29	29	29	
Interest earned - ex term investments	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	
Interest earned - outstanding debtors	141	141	141	141	141	141	141	141	141	141	141	141	141	141	141	
Dividends received																
Fines	9	9	9	9	9	9	9	9	9	9	9	9	9	9	9	
Licences and permits	70	70	70	70	70	70	70	70	70	70	70	70	70	70	70	
Agency services	53	53	53	53	53	53	53	53	53	53	53	53	53	53	53	
Transfer receipts - operational	18 398	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	1 500	
Other revenue	109	169	169	169	169	169	169	467	467	467	467	467	467	467	467	
<b>Cash Receipts by Source</b>	<b>20 204</b>	<b>11 259</b>	<b>9 938</b>	<b>8 467</b>	<b>22 320</b>	<b>8 914</b>	<b>10 305</b>	<b>9 423</b>	<b>19 174</b>	<b>8 706</b>	<b>8 183</b>	<b>150 284</b>	<b>159 004</b>	<b>168 350</b>	<b>168 350</b>	
<b>Other Cash Flows by Source</b>																
Transfer receipts - capital	8 605	50	3 000		8 605	600			8 605					26 465	15 096	
Contributions recognised - capital & Contributed assets														3 000		
Proceeds on disposal of PPE	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	
Short term loans																
Borrowing long term/refinancing																
Increase (decrease) in consumer deposits																
Decrease (increase) in non-current debtors																
Decrease (increase) other non-current receivables																
Decrease (increase) in non-current investments																
<b>Total Cash Receipts by Source</b>	<b>34 812</b>	<b>11 313</b>	<b>12 942</b>	<b>8 471</b>	<b>30 929</b>	<b>9 518</b>	<b>10 309</b>	<b>9 426</b>	<b>27 782</b>	<b>8 709</b>	<b>11 287</b>	<b>182 895</b>	<b>174 248</b>	<b>182 039</b>	<b>182 039</b>	
<b>Cash Payments by Type</b>																
Employee related costs	4 633	4 633	4 633	4 633	7 370	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	4 633	
Remuneration of councillors	244	244	244	244	244	244	244	244	244	244	244	244	244	244	244	
Finance charges	24	24	24	24	24	24	24	24	24	24	24	24	24	24	24	
Bulk purchases - Electricity	5 583	6 598	4 060	3 552	4 060	3 552	4 060	4 060	3 552	3 045	4 574	50 750	54 816	59 202	59 202	
Bulk purchases - Water & Sewer	88	88	88	88	88	88	88	88	88	88	88	88	88	88	88	
Other materials	355	355	355	355	355	355	355	355	355	355	355	355	355	355	355	
Contracted services																
Transfers and grants - other municipalities																
Transfers and grants - other	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	3 045	
Other expenditure	13 971	14 986	12 448	11 940	15 185	11 940	12 448	12 448	11 940	11 433	12 448	154 148	163 026	172 842	172 842	
<b>Cash Payments by Type</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>4 518</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	<b>3 018</b>	
<b>Other Cash Flows/Payments by Type</b>																
Capital assets	16 989	18 004	15 466	14 959	19 703	15 159	15 466	15 466	14 959	14 451	15 466	16 036	184 163	192 267	192 267	
Repayment of borrowing	17 824	(6 691)	(2 525)	(6 488)	11 226	(5 641)	(5 157)	(6 040)	12 824	(5 742)	(4 749)	(9 230)	(9 915)	(10 228)	(10 228)	
Other Cash Flows/Payments	29 557	27 391	40 699	31 687	31 687	42 913	37 272	32 115	25 075	38 899	25 085	29 587	20 337	10 927	10 927	
<b>Total Cash Payments by Type</b>	<b>47 391</b>	<b>40 699</b>	<b>38 175</b>	<b>31 687</b>	<b>42 913</b>	<b>37 272</b>	<b>32 115</b>	<b>28 075</b>	<b>38 899</b>	<b>33 157</b>	<b>25 086</b>	<b>20 337</b>	<b>10 422</b>	<b>10 422</b>	<b>10 422</b>	
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>17 824</b>	<b>(6 691)</b>	<b>(2 525)</b>	<b>(6 488)</b>	<b>11 226</b>	<b>(5 641)</b>	<b>(5 157)</b>	<b>(6 040)</b>	<b>12 824</b>	<b>(5 742)</b>	<b>(4 749)</b>	<b>(9 230)</b>	<b>(9 915)</b>	<b>(10 228)</b>	<b>(10 228)</b>	
<b>Cash/cash equivalents at the month/year begin.</b>	<b>29 557</b>	<b>27 391</b>	<b>40 699</b>	<b>31 687</b>	<b>31 687</b>	<b>42 913</b>	<b>37 272</b>	<b>32 115</b>	<b>25 075</b>	<b>38 899</b>	<b>25 085</b>	<b>29 587</b>	<b>20 337</b>	<b>10 927</b>	<b>10 927</b>	
<b>Cash/cash equivalents at the month/year end.</b>	<b>47 391</b>	<b>40 699</b>	<b>38 175</b>	<b>31 687</b>	<b>42 913</b>	<b>37 272</b>	<b>32 115</b>	<b>28 075</b>	<b>38 899</b>	<b>33 157</b>	<b>25 086</b>	<b>20 337</b>	<b>10 422</b>	<b>10 422</b>	<b>10 422</b>	

**Table 42 BCRM Supporting Table SA31 – Consolidated Aggregated Entity Budget**

EC102 Blue Crane Route - Supporting Table SA31 Aggregated entity budget										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Financial Performance</b>										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue		4 951	6 000	77 008	3 151	6 942	6 942	3 784	4 011	4 252
Contributions recognised - capital & contributed assets										
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>4 951</b>	<b>6 000</b>	<b>77 008</b>	<b>3 151</b>	<b>6 942</b>	<b>6 942</b>	<b>3 784</b>	<b>4 011</b>	<b>4 252</b>
Employee costs		2 202	2 588	2 172	2 600	2 600	2 600	2 634	2 792	2 959
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure		2 749	3 412	74 836	551	4 342	4 342	1 150	1 219	1 293
<b>Total Expenditure</b>		<b>4 951</b>	<b>6 000</b>	<b>77 008</b>	<b>3 151</b>	<b>6 942</b>	<b>6 942</b>	<b>3 784</b>	<b>4 011</b>	<b>4 252</b>
<b>Surplus/(Deficit)</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>										
Transfers recognised - operational				30	10	10	10	11	11	12
Public contributions & donations										
Borrowing										
Internally generated funds										
<b>Total sources</b>		<b>-</b>	<b>-</b>	<b>30</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>11</b>	<b>11</b>	<b>12</b>
<b>Financial position</b>										
Total current assets		1 497	1 644	1 671	1 671	1 671	1 671	1 671	1 671	1 671
Total non current assets		66	2 255	3 864	3 864	7 107	7 107	7 107	7 107	7 107
Total current liabilities		2 315	722	814	814	814	814			
Total non current liabilities										
Equity		(752)	3 178	4 721	4 721	7 964	7 964	8 778	8 778	8 778
<b>Cash flows</b>										
Net cash from (used) operating		754	(881)	(114)						
Net cash from (used) investing		(18)	(42)	(1)						
Net cash from (used) financing		(3)	(2)							
<b>Cash/cash equivalents at the year end</b>		<b>1 478</b>	<b>553</b>	<b>438</b>	<b>438</b>	<b>438</b>	<b>438</b>	<b>438</b>	<b>438</b>	<b>438</b>

**Table 43 BCRM Supporting Table SA32 – Consolidated List of external mechanisms**

EC102 Blue Crane Route - Supporting Table SA32 List of external mechanisms					
External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand

Table 44 BCRM Supporting Table SA33 – Consolidated Contracts having future budgetary implications

R thousand	Description	Ref	Preceding Years	Current Year 2012/13		2013/14 Medium Term Revenue & Expenditure Framework			Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Total Contract Value	
				Original Budget	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Estimate								Estimate	Estimate
1,3	Parent Municipality: Revenue Obligation By Contract	2															
	Contract 1																
	Contract 2																
	Contract 3 etc																
	<b>Total Operating Revenue Implication</b>																
	<b>Expenditure Obligation By Contract</b>	2															
	Contract 1																
	Contract 2																
	Contract 3 etc																
	<b>Total Operating Expenditure Implication</b>																
	<b>Capital Expenditure Obligation By Contract</b>	2															
	Contract 1																
	Contract 2																
	Contract 3 etc																
	<b>Total Capital Expenditure Implication</b>																
	<b>Total Parent Expenditure Implication</b>																
	<b>Entities:</b>																
	<b>Revenue Obligation By Contract</b>	2															
	Contract 1																
	Contract 2																
	Contract 3 etc																
	<b>Total Operating Revenue Implication</b>																
	<b>Expenditure Obligation By Contract</b>	2															
	Contract 1																
	Contract 2																
	Contract 3 etc																
	<b>Total Operating Expenditure Implication</b>																
	<b>Capital Expenditure Obligation By Contract</b>	2															
	Contract 1																
	Contract 2																
	Contract 3 etc																
	<b>Total Capital Expenditure Implication</b>																
	<b>Total Entity Expenditure Implication</b>																

**Table 45 BCRM Supporting Table SA34a - Consolidated Capital expenditure on new assets by asset class**

EC102 Blue Crane Route - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Capital expenditure on new assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		7 776	11 678	17 492	23 733	29 364	29 364	21 040	12 201	11 689
Infrastructure - Road transport		–	5 969	3 920	3 000	4 483	4 483	5 990	3 000	2 000
Roads, Pavements & Bridges		–	5 969	3 920	3 000	4 483	4 483	5 990	3 000	2 000
Storm water		–	–	–	–	–	–	–	–	–
Infrastructure - Electricity		475	2 246	3 614	532	532	532	1 000	330	200
Generation		475	–	–	–	–	–	–	–	–
Transmission & Reticulation		–	1 732	3 614	332	332	332	850	200	200
Street Lighting		–	515	–	200	200	200	150	130	–
Infrastructure - Water		88	109	9 450	10 623	8 593	8 593	2 166	–	–
Dams & Reservoirs		–	–	–	–	–	–	–	–	–
Water purification		–	–	–	23	23	23	–	–	–
Reticulation		88	109	9 450	2 100	2 570	2 570	1 666	–	–
Infrastructure - Sanitation		–	654	509	8 500	6 000	6 000	500	–	–
Reticulation		–	654	509	9 228	15 407	15 407	11 684	8 571	9 089
Sewerage purification		–	–	149	–	9 979	9 979	5 650	75	100
Infrastructure - Other		7 213	2 700	–	9 228	5 428	5 428	5 834	8 496	8 989
Waste Management		–	–	–	350	350	350	200	300	400
Transportation		–	–	–	350	350	350	200	300	400
Gas		–	–	–	–	–	–	–	–	–
Other		7 213	2 700	–	–	–	–	–	–	–
<b>Community</b>		163	18	344	4 768	5 870	5 870	10 505	3 900	2 600
Parks & gardens		–	–	–	–	500	500	500	600	400
Sportsfields & stadia		–	–	344	2 900	2 400	2 400	2 900	3 000	2 200
Swimming pools		–	–	–	–	–	–	–	–	–
Community halls		–	–	–	1 000	1 000	1 000	2 625	–	–
Libraries		–	–	–	648	1 730	1 730	–	–	–
Recreational facilities		–	–	–	–	–	–	–	–	–
Fire, safety & emergency		–	–	–	20	15	15	4 000	–	–
Security and policing		–	18	–	–	–	–	–	–	–
Buses		–	–	–	–	–	–	–	–	–
Clinics		–	–	–	–	–	–	–	–	–
Museums & Art Galleries		–	–	–	–	–	–	–	–	–
Cemeteries		–	–	–	–	–	–	–	–	–
Social rental housing		–	–	–	200	225	225	480	300	–
Other		163	–	–	–	–	–	–	–	–
<b>Heritage assets</b>		–	–	–	–	–	–	–	–	–
Buildings		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
<b>Investment properties</b>		–	–	–	–	–	–	–	–	–
Housing development		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
<b>Other assets</b>		375	4 204	2 332	2 072	1 223	1 223	3 661	1 191	3 011
General vehicles		–	198	104	–	361	361	390	110	384
Specialised vehicles		–	–	1 076	–	–	–	1 500	350	1 500
Plant & equipment		–	633	207	168	196	196	590	450	1 065
Computers - hardware/equipment		–	377	161	174	414	414	–	–	–
Furniture and other office equipment		–	49	259	30	112	112	161	61	62
Abattoirs		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Civic Land and Buildings		–	–	–	–	–	–	–	–	–
Other Buildings		–	346	367	1 700	140	140	1 000	200	–
Other Land		–	–	–	–	–	–	–	–	–
Surplus Assets - (Investment or Inventory)		–	–	–	–	–	–	–	–	–
Other		375	2 600	159	–	–	–	–	–	–
<b>Agricultural assets</b>		–	–	–	–	–	–	20	20	–
List sub-class		–	–	–	–	–	–	–	–	–
<b>Biological assets</b>		–	–	–	–	–	–	–	–	–
List sub-class		–	–	–	–	–	–	–	–	–
<b>Intangibles</b>		–	–	–	300	–	–	–	2 600	1 000
Computers - software & programming		–	–	–	300	–	–	–	1 400	1 000
ICT Strategy/Datacentre		–	–	–	–	–	–	–	1 200	–
<b>Total Capital Expenditure on new assets</b>	1	8 315	15 900	20 168	30 872	36 457	36 457	35 206	19 892	18 300
<b>Specialised vehicles</b>		–	–	1 076	–	–	–	1 500	350	1 500
Refuse		–	–	1 076	–	–	–	1 500	–	–
Fire		–	–	–	–	–	–	–	350	–
Conservancy		–	–	–	–	–	–	–	–	–
Ambulances		–	–	–	–	–	–	–	–	1 500

**Table 46 BCRM Supporting Table SA34b – Consolidated Capital expenditure on the renewal of existing assets by asset class**

EC102 Blue Crane Route - Supporting Table SA34b Consolidated capital expenditure on existing assets by asset class										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Capital expenditure on renewal of existing assets by Asset Class/Sub-class</b>										
<b>Infrastructure</b>					955	700	700			
Infrastructure - Road transport										
Roads, Pavements & Bridges										
Storm water										
Infrastructure - Electricity					500	500	500			
Generation					500	500	500			
Transmission & Reticulation										
Street Lighting										
Infrastructure - Water					300	150	150			
Dams & Reservoirs										
Water purification										
Reticulation					300	150	150			
Infrastructure - Sanitation					155	50	50			
Reticulation					155	50	50			
Sewerage purification										
Infrastructure - Other										
Waste Management										
Transportation	2									
Gas										
Other	3									
<b>Community</b>					115			350	100	100
Parks & gardens										
Sportsfields & stadia					50					
Swimming pools					65					
Community halls								350	100	100
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses	7									
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing	8									
Other										
<b>Heritage assets</b>										
Buildings										
Other	9									
<b>Investment properties</b>										
Housing development										
Other										
<b>Other assets</b>						185	185	1 920	595	275
General vehicles										
Specialised vehicles										
Plant & equipment								1 570		
Computers - hardware/equipment						120	120	150	175	150
Furniture and other office equipment						65	65	200	120	125
Abattoirs										
Markets										
Civic Land and Buildings									300	
Other Buildings										
Other Land										
Surplus Assets - (Investment or Inventory)										
Other										
<b>Agricultural assets</b>										
List sub-class										
<b>Biological assets</b>										
List sub-class										
<b>Intangibles</b>										
Computers - software & programming										
Other (list sub-class)										
<b>Total Capital Expenditure on renewal of existing</b>	1				1 070	885	885	2 270	695	375
<b>Specialised vehicles</b>										
Refuse										
Fire										
Conservancy										
Ambulances										
<b>Renewal of Existing Assets as % of total capex</b>		0.0%	0.0%	0.0%	3.3%	2.4%	2.4%	6.1%	3.4%	2.0%
<b>Renewal of Existing Assets as % of deprecn"</b>		0.0%	0.0%	0.0%	37.6%	4.7%	4.7%	11.1%	3.2%	1.6%

**Table 47 BCRM Supporting Table SA34c - Consolidated Repairs and maintenance expenditure by asset class**

EC102 Blue Crane Route - Supporting Table SA34c Consolidated repairs and maintenance by asset class										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		1 678	3 812	2 696	1 711	1 811	1 811	1 854	1 954	2 059
Infrastructure - Road transport		370	1 119	915	551	551	551	580	612	645
Roads, Pavements & Bridges		370	1 119	915	550	550	550	580	612	645
Storm water					1	1	1			
Infrastructure - Electricity		710	1 976	843	700	800	800	844	890	938
Generation										
Transmission & Reticulation		710	1 976	843	700	800	800	844	890	938
Street Lighting										
Infrastructure - Water		341	305	334	350	350	350	369	389	410
Dams & Reservoirs										
Water purification										
Reticulation		341	305	334	350	350	350	369	389	410
Infrastructure - Sanitation		80	281	315	110	110	110	60	63	67
Reticulation		80	281	315	110	110	110	60	63	67
Sewerage purification										
Infrastructure - Other		176	132	289						
Waste Management		175	131	289						
Transportation										
Gas										
Other		2	1							
<b>Community</b>		184	115	128						
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries		2	1	4						
Recreational facilities		17	47	28						
Fire, safety & emergency		89	55	76						
Security and policing										
Buses										
Clinics		9	4	3						
Museums & Art Galleries										
Cemeteries		60								
Social rental housing										
Other		6	8	17						
<b>Heritage assets</b>										
Buildings										
Other										
<b>Investment properties</b>										
Housing development										
Other										
<b>Other assets</b>		395	466	82	2 546	2 361	2 361	2 024	2 133	2 249
General vehicles					1 695	1 469	1 469	1 114	1 174	1 237
Specialised vehicles										
Plant & equipment				9						
Computers - hardware/equipment		123	55	59	324	302	302	293	309	326
Furniture and other office equipment		11	1		115	115	115	116	122	129
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings										
Other Land		261	398	13	192	255	255	269	284	299
Surplus Assets - (Investment or Inventory)										
Other			13							
<b>Agricultural assets</b>										
List sub-class										
<b>Biological assets</b>										
List sub-class										
<b>Intangibles</b>										
Computers - software & programming										
Other (list sub-class)										
<b>Total Repairs and Maintenance Expenditure</b>	1	2 257	4 394	2 906	4 257	4 172	4 172	3 877	4 087	4 308
<b>Specialised vehicles</b>										
Refuse										
Fire										
Conservancy										
Ambulances										
<b>R&amp;M as a % of PPE</b>		2856.6%	8.2%	0.9%	3.8%	1.0%	1.0%	1.1%	1.2%	1.2%
<b>R&amp;M as % Operating Expenditure</b>		2.6%	3.4%	1.3%	2.8%	2.3%	2.3%	2.1%	2.1%	2.1%

**Table 48 BCRM Supporting Table SA34d – Consolidated Depreciation by asset class**

EC102 Blue Crane Route - Supporting Table SA34d Consolidated Depreciation by asset class										
Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>					1 995	16 495	16 495	17 046	17 967	18 936
Infrastructure - Road transport					419	8 725	8 725	9 605	10 124	10 670
Roads, Pavements & Bridges					419	8 725	8 725	9 605	10 124	10 670
Storm water										
Infrastructure - Electricity					782	3 830	3 830	4 041	4 259	4 489
Generation										
Transmission & Reticulation					782	3 830	3 830	4 041	4 259	4 489
Street Lighting										
Infrastructure - Water					35	1 970	1 970	2 078	2 191	2 309
Dams & Reservoirs										
Water purification										
Reticulation					35	1 970	1 970	2 078	2 191	2 309
Infrastructure - Sanitation					42	1 250	1 250	1 319	1 390	1 465
Reticulation					42	1 250	1 250	1 319	1 390	1 465
Sewerage purification										
Infrastructure - Other					717	720	720	3	4	4
Waste Management						3	3	3	4	4
Transportation										
Gas										
Other					717	717	717			
<b>Community</b>					180	285	285	301	317	334
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries						90	90	95	100	105
Recreational facilities						47	47	21	22	23
Fire, safety & emergency								79	83	88
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries								28	30	32
Social rental housing										
Other					180	148	148	77	81	86
<b>Heritage assets</b>										
Buildings										
Other										
<b>Investment properties</b>										
Housing development										
Other										
<b>Other assets</b>					670	2 249	2 249	3 131	3 300	3 478
General vehicles										
Specialised vehicles										
Plant & equipment										
Computers - hardware/equipment								1 239	1 306	1 377
Furniture and other office equipment										
Abattoirs										
Markets										
Civil Land and Buildings										
Other Buildings						1 080	1 080	1 139	1 201	1 266
Other Land										
Surplus Assets - (Investment or Inventory)										
Other					670	1 169	1 169	752	792	835
<b>Agricultural assets</b>										
List sub-class										
<b>Biological assets</b>										
List sub-class										
<b>Intangibles</b>										
Computers - software & programming										
Other (list sub-class)										
<b>Total Depreciation</b>	1				2 845	19 030	19 030	20 477	21 583	22 748
<b>Specialised vehicles</b>										
Refuse										
Fire										
Conservancy										
Ambulances										



**Table 49 BCRM Supporting Table SA35 – Consolidated Future implications of the capital budget**

EC102 Blue Crane Route - Supporting Table SA35 Consolidated future financial implications of the capital budget								
Vote Description	Ref	2013/14 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Present value
<b>Capital expenditure</b>	1							
Vote 1 - MAYORAL EXECUTIVE		-	-	-				
Vote 2 - MUNICIPAL COUNCIL		-	-	-				
Vote 3 - ACCOUNTING OFFICER		161	1 286	87	-	-	-	-
Vote 4 - BUDGET & TREASURY		350	1 075	1 050	-	-	-	-
Vote 5 - TECHNICAL SERVICES		33 385	16 551	15 939	-	-	-	-
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		3 480	1 175	1 255	-	-	-	-
Vote 7 - CORPORATE SERVICES		100	500	344	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
<b>Total Capital Expenditure</b>		37 476	20 587	18 675	-	-	-	-
<b>Future operational costs by vote</b>	2							
Vote 1 - MAYORAL EXECUTIVE								
Vote 2 - MUNICIPAL COUNCIL								
Vote 3 - ACCOUNTING OFFICER								
Vote 4 - BUDGET & TREASURY				50	100	120	130	140
Vote 5 - TECHNICAL SERVICES		50	100	120	125	130	135	145
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES								
Vote 7 - CORPORATE SERVICES				20	25	30	35	40
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
<b>Total future operational costs</b>		50	100	190	250	280	300	325
<b>Future revenue by source</b>	3							
Property rates								
Property rates - penalties & collection charges								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Service charges - other								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
<b>Total future revenue</b>		-	-	-	-	-	-	-
<b>Net Financial Implications</b>		37 526	20 687	18 865	250	280	300	325

Table 50 BCRM Supporting Table SA36 – Consolidated Detailed capital budget

Municipal Votals/Capital project	Ref	Program/Project description	IDP Goal code	Project number	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2013/14 Medium Term Revenue & Expenditure Framework			Project Information				
										Audited Outcome 2011/12	Current Year 2012/13 Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal			
Parent municipality: List all capital projects grouped by Municipal Vote																			
<b>ACCOUNTING OFFICER</b>																			
	4	Computer Equipment Development of ICT Strategy Upgrade of Network Connection and Server Councilors Office furniture Datacentre (For DRP) - Phase 1 New Office Equipment Dev Agency: Office furniture Vehicles 8 X Scooters for meter readers Office Equipment New Financial Accounting System Computer Equipment	2		6	3	3	5		136	56								
						Other assets Other assets Other assets Other Assets Other assets Other assets Other Assets	Computers - hardware/equipment Intangible Assets Computers - hardware/equipment Furniture and other office equipment Computers - hardware/equipment Furniture and other office equipment Furniture and other office equipment			8	300	800				All All All All All All All	New New New New New New New		
<b>BUDGET PLANNING &amp; IMPLEMENT</b>						Other assets Other Assets Other Assets Intangibles Other assets	General vehicles Plant & equipment Furniture and other office equipment Computers - software & programming Computers - hardware/equipment			269	160	90	75	50	1 000			New New New New New	
<b>TECHNICAL SERVICES: ELECTRICITY</b>						Infrastructure - Electricity Infrastructure - Electricity Infrastructure - Electricity Infrastructure - Electricity Other assets	Transmission & Reticulation Street Lighting Transmission & Reticulation Transmission & Reticulation General vehicles			202	50	1 000						New New New New New	
										3 614	1 025	600	150	100	150			New New New New New	
<b>TECHNICAL SERVICES: WATER</b>						Infrastructure - Water Infrastructure - Water Infrastructure - Water Infrastructure - Water	Water purification Reticulation Other Water purification			176	75	80	150					New New New New	
										65	548	1 666						New New New New	
<b>TECH SERV: SEWERAGESANITATION</b>						Infrastructure - Sanitation Infrastructure - Sanitation Infrastructure - Sanitation Infrastructure - Sanitation	Plant & equipment Reticulation Reticulation Sewerage purification			149	200	70	50	75	50	100			New New New New
										262	452	5 800						New New New	

Category	Project/Item	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	Other assets	Other Assets	
TECHNICAL SERVICES: BUILDINGS	Buildings																							
	Comm. Halls Equipment																							
	Traffic Building - Extension																							
	Fire Services Building																							
	Air Conditioners																							
	Public Toilets																							
	Change rooms																							
			323	776	350	100	300	4000	50	150	200	100	2	2	50	All	2							
TECHNICAL SERVICES: PUBLIC WORKS	Equipment																							
	New Vehicles																							
	Computer Equipment																							
	Grader and Water tanker																							
	Roads & Stormwater																							
			193	170	70																			
			104	3200																				
			244	460	1300																			
			98	100	500																			
			86	550																				
			75	-	2900																			
			3676	3000	3000	2000	45																	
			269		500	400																		
			3	-	2625																			
			9122	9570	2990	8989	All																	
				5834																				
COMMUNITY SERV: REFUSE	Waste Management																							
	Refuse containers																							
	New Vehicles - Compactbr																							
	Office Equipment																							
	Spraypump																							
	Fencing																							
			1889		200	300																		
			32		100	400																		
					1500																			

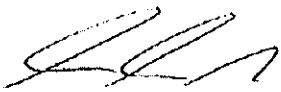


**Table 51 BCRM Supporting Table SA37 – Consolidated Projects delayed from previous financial year/s**

EC102 Blue Crane Route - Supporting Table SA37 Consolidated projects delayed from previous financial year/s												
Municipal Vote/Capital project R thousand	Ref.	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete Year	Current Year 2012/13		2013/14 Medium Term Revenue & Expenditure Framework		
								Original Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
<i>List all capital projects grouped by Municipal Vote</i>												
<i>Entities:</i>												
<i>List all capital projects grouped by Municipal Entity</i>												
<i>Entity Name</i> <i>Project name</i>				<i>Examples</i>	<i>Examples</i>							

## 1.20 Municipal Manager's Quality Certificate

I, Fezekile Gideon Cotani, Acting Municipal Manager of Blue Crane Route Municipality, hereby certify that the draft annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the draft annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.



P.P

FEZEKILE GIDEON COTANI  
ACT. MUNICIPAL MANAGER

Date:

28/03/2013